

# Q2

**Quarterly  
REPORT**

**SAVARIA CORPORATION**

## Quarterly Report

For the Three-Month and Six-Month Periods Ended June 30, 2021

# 2021

**SAVARIA CORPORATION**

## Management's Report

For the Three-Month and Six-Month Periods Ended June 30, 2021

# Management's Discussion & Analysis Report

For the Three-Month and Six-Month Periods Ended June 30, 2021

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## 1. Basis of Presentation

The following management's discussion and analysis ("MD&A"), dated August 11, 2021, is intended to assist readers in better understanding the business of Savaria Corporation, its business context, its strategies, its risk factors and its key financial results. It notably discusses the Corporation's financial position and operating results for the three-month and six-month periods ended June 30, 2021, in comparison with that for the corresponding periods of fiscal 2020. Unless otherwise indicated, the terms "Corporation", "Savaria", "we" and "our", refer to Savaria Corporation and its subsidiaries.

Prepared in accordance with *National Instrument 51-102 Respecting Continuous Disclosure Obligations*, this report should be read in conjunction with the unaudited interim condensed consolidated financial statements for the second quarter of 2021 and accompanying notes, and with the audited consolidated financial statements and accompanying notes for the year ended December 31, 2020 and the MD&A for the same period. Unless otherwise indicated, all amounts are expressed in Canadian dollars and all amounts in tables are in thousands of dollars, except per share amounts and number of shares. Amounts in certain passages of this MD&A may be expressed in millions of Canadian dollars ("M"); however, all percentages references related to such amounts are calculated based on the thousands of Canadian dollars amount figures contained in the corresponding tables.

The Corporation's financial statements, prepared in accordance with International Financial Reporting Standards ("IFRS"), and MD&A, have been reviewed by Savaria's Audit Committee and approved by its Board of Directors.

Additional information, including the Annual Information Form, is available on SEDAR's website at [www.sedar.com](http://www.sedar.com).

## 2. Forward-Looking Statements

This MD&A includes certain statements that are “forward-looking statements” within the meaning of the securities laws of Canada. Any statement in this MD&A that is not a statement of historical fact may be deemed to be a forward-looking statement. When used in this MD&A, the words “believe”, “could”, “should”, “intend”, “expect”, “estimate”, “assume” and other similar expressions are generally intended to identify forward-looking statements. It is important to know that the forward-looking statements in this MD&A describe our expectations as at August 11, 2021, which are not guarantees of the future performance of Savaria or its industry, and involve known and unknown risks and uncertainties that may cause Savaria’s or the industry’s outlook, actual results or performance to be materially different from any future results or performance expressed or implied by such statements. Our actual results could be materially different from our expectations if known or unknown risks affect our business, or if our estimates or assumptions turn out to be inaccurate. A change affecting an assumption can also have an impact on other interrelated assumptions, which could increase or diminish the effect of the change. As a result, we cannot guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements do not take into account the effect that transactions or special items announced or occurring after the statements are made may have on our business. For example, they do not include the effect of sales of assets, monetizations, mergers, acquisitions, other business combinations or transactions, asset write-downs or other charges announced or occurring after forward-looking statements are made.

Unless otherwise required by applicable securities laws, we disclaim any intention or obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

The foregoing risks and uncertainties include the risks set forth under “Risks and Uncertainties” in this report as well as other risks detailed from time to time in reports filed by Savaria with securities regulators in Canada.

## 3. Compliance with International Financial Reporting Standards

The Corporation’s financial statements are prepared in accordance with IFRS. However, in this MD&A the following non-IFRS measures are used by the Corporation: EBITDA, adjusted EBITDA; adjusted EBITDA margin; adjusted EBITDA before head office costs; adjusted EBITDA margin before head office costs; adjusted cost of sales; adjusted operating expenses, adjusted net earnings; adjusted net earnings per share; adjusted net earnings excluding amortization of intangible assets related to acquisitions; adjusted net earnings excluding amortization of intangible assets related to acquisitions per share; and net interest-bearing debt to adjusted EBITDA ratio. Reconciliations to IFRS measures can be found in section 6 of this MD&A.

Although management, investors and analysts use these measures to evaluate the Corporation’s financial and operating performance, they have no standardized definition in accordance with IFRS and should not be regarded as an alternative to financial information prepared in accordance with IFRS. These measures may therefore not be comparable to similar measures reported by other entities.

### **EBITDA**

EBITDA is defined as earnings before net finance costs, income tax expense and depreciation & amortization. EBITDA is not an IFRS measure and does not have a standardized definition within IFRS. Investors are cautioned that EBITDA should not be considered an alternative to net earnings for the period (as determined in accordance with IFRS) as an indicator of the Corporation's performance, or an alternative to cash flows from operating, investing and financing activities as a measure of liquidity and cash flow. The Corporation's method of calculating EBITDA may differ from the methods used by other issuers and, accordingly, the Corporation's EBITDA may not be comparable to similar measures used by other issuers.

### **ADJUSTED EBITDA**

Adjusted EBITDA is defined as EBITDA before other expenses (income) and stock-based compensation expense. Adjusted EBITDA is not an IFRS measure and does not have a standardized definition within IFRS. Investors are cautioned that adjusted EBITDA should not be considered an alternative to net earnings for the period (as determined in accordance with IFRS) as an indicator of the Corporation's performance, or an alternative to cash flows from operating, investing and financing activities as a measure of liquidity and cash flow. The Corporation's method of calculating adjusted EBITDA may differ from the methods used by other issuers and, accordingly, the Corporation's adjusted EBITDA may not be comparable to similar measures used by other issuers.

### **ADJUSTED EBITDA MARGIN**

Adjusted EBITDA margin is defined as adjusted EBITDA expressed as a percentage of revenue. Adjusted EBITDA margin is not an IFRS measure and does not have a standardized definition within IFRS.

### **ADJUSTED EBITDA BEFORE HEAD OFFICE COSTS**

Adjusted EBITDA before head office costs is defined as adjusted EBITDA excluding head office costs. Head office costs are expenses and salaries related to centralized functions, such as finance and legal, which are not allocated to reportable segments. Adjusted EBITDA before head office costs is not an IFRS measure and does not have a standardized definition within IFRS.

### **ADJUSTED EBITDA MARGIN BEFORE HEAD OFFICE COSTS**

Adjusted EBITDA margin before head office costs is defined as adjusted EBITDA before head office costs expressed as a percentage of revenue. Adjusted EBITDA margin before head office costs is not an IFRS measure and does not have a standardized definition within IFRS.

### **ADJUSTED COST OF SALES**

Adjusted cost of sales is defined as cost of sales net of depreciation of fixed assets and right-of-use assets. Adjusted cost of sales is not an IFRS measure and does not have a standardized definition within IFRS.

### **ADJUSTED OPERATING EXPENSES**

Adjusted operating expenses is defined as operating expenses net of depreciation of fixed assets and right-of-use assets, amortization of intangible assets, other expenses and stock-based compensation. Adjusted operating expenses is not an IFRS measure and does not have a standardized definition within IFRS.

### **ADJUSTED NET EARNINGS AND ADJUSTED NET EARNINGS PER SHARE**

Adjusted net earnings is defined as net earnings excluding other expenses (income) and the income tax effects related to these costs. Adjusted net earnings is not an IFRS measure and does not have a standardized definition within IFRS. The Corporation believes these expenses (income), which are not core operational expenses (income), should be excluded in understanding the underlying operational financial performance achieved by the Corporation.

Adjusted net earnings per share is calculated using the diluted weighted average number of shares.

### **ADJUSTED NET EARNINGS EXCLUDING AMORTIZATION OF INTANGIBLE ASSETS RELATED TO ACQUISITIONS AND ADJUSTED NET EARNINGS EXCLUDING AMORTIZATION OF INTANGIBLE ASSETS RELATED TO ACQUISITIONS PER SHARE**

Adjusted net earnings excluding amortization of intangible assets related to acquisitions is defined as adjusted net earnings excluding the amortization of backlogs, client lists, maintenance contracts, patents and trademarks accounted for in business combinations and the income tax effects related to this amortization. Adjusted net earnings excluding amortization of intangible assets related to acquisitions is not an IFRS measure and does not have a standardized definition within IFRS. It provides a comparative measure of the Corporation's performance in a context of significant business combinations.

Adjusted net earnings excluding amortization of intangible assets related to acquisitions per share is calculated using the diluted weighted average number of shares.

### **NET INTEREST-BEARING DEBT TO ADJUSTED EBITDA RATIO**

Net interest-bearing debt to adjusted EBITDA ratio is not an IFRS measure and does not have a standardized definition within IFRS. Net interest-bearing debt is defined as interest-bearing long-term debt, including current portions, net of cash. Lease liabilities are not considered as interest bearing-debt. The Corporation uses this ratio as a measure of financial leverage and is calculated on its trailing twelve month adjusted EBITDA.

## 4. Business Overview

Savaria is one of the global leaders in the accessibility industry. It provides accessibility solutions for the physically challenged to increase their comfort, their mobility and their independence. Its product line is one of the most comprehensive on the market. Savaria designs, manufactures, distributes and installs accessibility equipment, such as stairlifts for straight and curved stairs, vertical and inclined wheelchair lifts and elevators for home and commercial use. It also manufactures and markets a comprehensive selection of pressure management products for the medical market, medical beds for the long-term care market, as well as an extensive line of medical equipment and solutions for the safe handling of patients. In addition, Savaria converts and adapts vehicles to be wheelchair accessible. The Corporation operates a sales network of dealers worldwide and direct sales offices in North America, Europe (Switzerland, Germany, Italy, Czech Republic, Poland and United Kingdom), Australia and China. Savaria plants are located across Canada: in Laval and Magog (Québec), in Brampton, Beamsville and Toronto (Ontario) and in Surrey (British Columbia); in the United States: Greenville (South Carolina); in Europe: Milan (Italy) and in Newton Abbot (UK), and also in Huizhou (China).

In addition, on March 4, 2021, the Corporation completed the acquisition of Handicare Group AB (Handicare). Handicare offers solutions to increase the independence of disabled or elderly people, and to facilitate for their care providers and family. The offering encompasses a comprehensive range of curved and straight stairlifts, transfer, lifting and repositioning aids and vehicle adaptations. Handicare is a global company with sales in some 40 countries and is one of the market leaders in this field. Its head office is in Stockholm, Sweden and manufacturing and assembly is located at four sites distributed across North America, Asia and Europe. At the end of the fiscal year-end prior to acquisition Handicare's revenues were distributed approximately 71% in Europe, 28% in North America and the remaining 1% around other regions, with market share having been estimated between 20-25%.

This acquisition enables Savaria to become a global leader in the accessibility industry, with approximately 2300 employees across the world.

## REPORTABLE SEGMENTS OF THE CORPORATION

The Corporation manages its operations under three reportable segments, *Accessibility*, *Patient Handling* and *Adapted Vehicles*. These segments are structured according to the market segments they address.

### Accessibility

Through the *Accessibility* segment, Savaria designs, manufactures, distributes and installs a wide portfolio of products including straight and curved stairlifts, wheelchair platform lifts for both commercial and residential applications, commercial accessibility elevators and home elevators. With the acquisition of Handicare, Savaria now operates manufacturing facilities in Canada (Brampton, Ontario and Surrey, British Columbia), United Kingdom (Kingswinford), The Netherlands (Heerhugowaard) and Italy (Milan). Savaria and Handicare each operate assembly locations in China which provide partial assembly services for Savaria and Handicare products. Working closely with key Asian suppliers has yielded continuous product improvements and competitive pricing. Savaria and Handicare products are distributed worldwide through a network of over 1000 dealers as well as 30 direct sales offices, through which the Corporation also provides maintenance services.

### Patient Handling

Savaria designs and builds an innovative ceiling lift product line from its facility in Magog, Québec, designed to safely move patients from wheelchair to bed or bath areas using an overhead hoist. Span-America Medical Systems Inc. (“Span”) makes medical beds, therapeutic support surfaces and pressure management products used in healthcare facilities such as long-term care and nursing homes. Span sells the Savaria *Patient Handling* product line to home care and institutional sales channels through approximately 35 sales representatives in North America in addition to products they manufacture in their facilities in Greenville, South Carolina (surfaces), and Beamsville, Ontario (beds). Silvalea Ltd (“Silvalea”), based in Newton Abbot, UK, manufacture patient transfer slings and accessories. They specialize in the design and development of challenging and complex patient transfer solutions, with an extensive catalog of over 800 sling designs. The 2021 acquisition of Handicare added a production facility in the United States (St. Louis, Missouri) and a distribution network across North America for patient transfer, lifting and repositioning aid products. This acquisition largely complements the Savaria product offering and provides additional sales force and distribution channels for the *Patient Handling* segment.

### Adapted Vehicles

Savaria designs and builds lowered floor wheelchair accessible conversions for popular brands of minivans. Side entry access vans are built at its Van-Action (2005) Inc. division in Laval, Québec, whereas rear entry access vans are completed through Freedom Motors Inc., Toronto, Ontario. Collectively known as the Savaria Vehicle Group, this division serves the Canadian marketplace with both personal use and commercial use designs for wheelchair passengers and drivers. Silver Cross Automotive serves as a retailer of these products along with other adaptation products in Ontario, Alberta and British Columbia. Handicare’s operations mainly relate to vehicle conversion, but also sales of vehicle products for people with special needs. Other than cars and minibuses, Handicare also converts ambulances and police vehicles. The main market for Handicare’s vehicle conversion is Norway, and Handicare has approximately a 50% share of the vehicle accessibility market in Norway and is the market leader.

## 5. Highlights

### Q2 2021 FINANCIAL HIGHLIGHTS

- Revenue for the quarter was \$178.6M, up \$94.0M or 111.0%, compared to Q2 2020, due mainly to the acquisition of Handicare.
- Gross profit was \$65.2M, up \$36.0M or 122.9%, compared to Q2 2020, representing 36.5% of revenue compared to 34.6% in Q2 2020.
- Adjusted EBITDA was \$27.4M, up \$12.9M or 89.3%, compared to Q2 2020.
- Adjusted EBITDA margin stood at 15.3%, compared to 17.1% in Q2 2020.
- Net earnings for the quarter were \$6.6M, or \$0.10 per share on a diluted basis, compared to \$6.1M or \$0.12 per share on a diluted basis in Q2 2020.
- Funds available in excess of \$125 million to support working capital, investments and growth opportunities.
- Savaria now holds 100% of the shares of Handicare.

in thousands of dollars	Q2		YTD	
	2021	2020	2021	2020
Revenue	<b>\$178,621</b>	\$84,668	<b>\$290,696</b>	\$173,087
Cost of sales	<b>113,394</b>	55,399	<b>186,529</b>	113,676
Gross Profit	<b>\$65,227</b>	\$29,269	<b>\$104,167</b>	\$59,411

in thousands of dollars, except per-share amounts	Q2		YTD	
	2021	2020	2021	2020
Revenue	<b>\$178,621</b>	\$84,668	<b>\$290,696</b>	\$173,087
Adjusted cost of sales*	<b>110,338</b>	53,614	<b>181,062</b>	110,194
Adjusted operating expenses*	<b>40,889</b>	16,584	<b>64,947</b>	36,066
Adjusted EBITDA*	<b>\$27,394</b>	\$14,470	<b>\$44,687</b>	\$26,827
Stock-based compensation	<b>356</b>	425	<b>620</b>	708
Other expenses	<b>3,212</b>	192	<b>5,735</b>	2,325
EBITDA*	<b>\$23,826</b>	\$13,853	<b>\$38,332</b>	\$23,794
Depreciation of fixed assets and right-of-use assets	<b>4,407</b>	2,363	<b>7,362</b>	4,722
Amortization of intangible assets	<b>4,713</b>	2,044	<b>7,683</b>	3,825
Net finance costs	<b>5,433</b>	1,541	<b>6,910</b>	259
Earnings before income tax	<b>\$9,273</b>	\$7,905	<b>\$16,377</b>	\$14,988
Income tax expense	<b>2,683</b>	1,798	<b>4,161</b>	3,366
Net Earnings	<b>\$6,590</b>	\$6,107	<b>\$12,216</b>	\$11,622
Basic net earnings per share	<b>\$0.10</b>	\$0.12	<b>\$0.21</b>	\$0.23
Diluted net earnings per share	<b>\$0.10</b>	\$0.12	<b>\$0.20</b>	\$0.23

\* Non-IFRS measures are described in section 3

## 6. Financial Review

### 6.1 REVENUE

During Q2 2021, the Corporation generated revenue of \$178.6M, up \$94.0M or 111.0%, compared to the same period in 2020. The growth was mainly due to the acquisition of Handicare. Organic revenue growth of 10.9% was due to the recovery from the economic slowdown caused by the global pandemic fully impacting Q2 2020. The revenue growth was partially offset by a negative foreign exchange impact.

For the six-month period ended June 30, 2021, the Corporation generated revenue of \$290.7M, up \$117.6M or 67.9%, compared to the same period in 2020. The growth is largely due to the acquisition of Handicare. Organic revenue growth is a consequence of the recovery from the economic slowdown caused by the global pandemic impacting all of Q2 2020. The growth was partially offset by a negative foreign exchange impact.

The following tables provide a summary of quarter and year-to-date variances in revenue both by reportable segment and in total.

in thousands of dollars, except percentages	Q2			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue 2021	\$130,763	\$36,119	\$11,739	<b>\$178,621</b>
Revenue 2020	\$60,217	\$21,284	\$3,167	<b>\$84,668</b>
Net change %	117.2%	69.7%	270.7%	<b>111.0%</b>
Organic Growth <sup>1</sup>	12.4%	0.1%	54.8%	<b>10.9%</b>
Acquisition Growth <sup>1</sup>	109.6%	77.3%	215.9%	<b>105.5%</b>
Foreign Currency Impact <sup>2</sup>	(4.8)%	(7.7)%	0.0%	<b>(5.4)%</b>
Net change %	117.2%	69.7%	270.7%	<b>111.0%</b>

<sup>1</sup> Organic growth and acquisition growth are calculated based on local functional currency.

<sup>2</sup> Foreign currency impact represents the foreign exchange impact net of organic and acquisition growth.

in thousands of dollars, except percentages	YTD			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue 2021	\$211,357	\$61,601	\$17,738	<b>\$290,696</b>
Revenue 2020	\$122,829	\$42,254	\$8,004	<b>\$173,087</b>
Net change %	72.1%	45.8%	121.6%	<b>67.9%</b>
Organic Growth (contraction) <sup>1</sup>	3.9%	(2.1)%	10.6%	<b>2.8%</b>
Acquisition Growth <sup>1</sup>	71.1%	53.6%	111.0%	<b>68.7%</b>
Foreign Currency Impact <sup>2</sup>	(2.9)%	(5.7)%	0.0%	<b>(3.6)%</b>
Net change %	72.1%	45.8%	121.6%	<b>67.9%</b>

<sup>1</sup> Organic growth (contraction) and acquisition growth are calculated based on local functional currency.

<sup>2</sup> Foreign currency impact represents the foreign exchange impact net of organic and acquisition growth.

### 6.1.1 Accessibility

Revenue from our *Accessibility* segment was \$130.8M in Q2 2021, an increase of \$70.5M or 117.2%, compared to the same period in 2020. The increase in revenue was related to the acquisition of Handicare and to organic growth of 12.4% attributable to the economic recovery from the global pandemic, partially offset by a negative foreign exchange impact.

For the six-month period ended June 30, 2021, revenue from our *Accessibility* segment was \$211.4M, an increase of \$88.5M, or 72.1%, compared to the same period in 2020. Acquisition growth stood at 71.1% and organic revenues growth was at 3.9%. The acquisition growth is attributable to the acquisition of Handicare in Q1 2021. The organic growth in revenue stemmed from the economic recovery from the global pandemic impacting the entirety of Q2 2020, partially offset by a negative foreign exchange impact.

### 6.1.2 Patient Handling

Revenue from our *Patient Handling* segment was \$36.1M for the quarter, an increase of \$14.8M or 69.7%, compared to the same period in 2020. The increase in revenue was related to the acquisition of Handicare, partially offset by a negative foreign exchange impact..

For the six-month period ended June 30, 2021, revenue from our *Patient Handling* segment was \$61.6M, an increase of \$19.3M or 45.8% when compared to the same period in 2020. Acquisition growth stood at 53.6%, while organic revenue contracted 2.1%. The increase in revenue was related to the acquisition of Handicare. The organic contraction was attributable to a slower economic recovery in the *Patient Handling* segment from the global pandemic.

### 6.1.3 Adapted Vehicles

Revenue from our *Adapted Vehicles* segment was \$11.7M in Q2 2021, an increase of \$8.6M or 270.7%, compared to the same period in 2020. The increase in revenue was related to the acquisition of Handicare and to organic growth of 54.8% attributable to the economic recovery from the global pandemic.

For the six-month period ended June 30, 2021, revenue from our *Adapted Vehicles* segment was \$17.7M, an increase of \$9.7M or 121.6% when compared to the same period in 2020. Acquisition growth stood at 111.0% and was attributable to the Handicare acquisition. Organic growth stood at 10.6% and was attributable to the economic recovery from the global pandemic.

## 6.2 GROSS MARGIN AND EXPENSES

percentage of revenue	Q2		YTD	
	2021	2020	2021	2020
Revenue	<b>100.0%</b>	100.0%	<b>100.0%</b>	100.0%
Cost of sales	<b>63.5%</b>	65.4%	<b>64.2%</b>	65.7%
Gross Margin	<b>36.5%</b>	34.6%	<b>35.8%</b>	34.3%

Improvement in gross margin, both for the quarter and year-to-date, when compared to the same periods in 2020, was higher, mainly attributable to a different and more favourable product mix with the acquisition of Handicare.

percentage of revenue	Q2		YTD	
	2021	2020	2021	2020
Revenue	<b>100.0%</b>	100.0%	<b>100.0%</b>	100.0%
Adjusted cost of sales*	<b>61.8%</b>	63.3%	<b>62.3%</b>	63.7%
Adjusted operating expenses*	<b>22.9%</b>	19.6%	<b>22.3%</b>	20.8%
Adjusted EBITDA*	<b>15.3%</b>	17.1%	<b>15.4%</b>	15.5%
Stock-based compensation	<b>0.2%</b>	0.5%	<b>0.2%</b>	0.4%
Other expenses	<b>1.8%</b>	0.2%	<b>2.0%</b>	1.4%
EBITDA*	<b>13.3%</b>	16.4%	<b>13.2%</b>	13.7%
Depreciation of fixed assets and right-of-use assets	<b>2.5%</b>	2.9%	<b>2.6%</b>	2.8%
Amortization of intangible assets	<b>2.6%</b>	2.4%	<b>2.6%</b>	2.2%
Net finance costs	<b>3.0%</b>	1.8%	<b>2.4%</b>	0.1%
Income tax expense	<b>1.5%</b>	2.1%	<b>1.4%</b>	1.9%
Net earnings	<b>3.7%</b>	7.2%	<b>4.2%</b>	6.7%

\* Non-IFRS measures are described in section 3

Adjusted operating expenses, as a percentage of revenue, for Q2 2021 stood at 22.9% compared to 19.6% and year-to-date stood at 22.3% compared to 20.8% in the same period in 2020, both in line with expectations given the acquisition of Handicare and the new cost structure.

Other expenses, which consist of business acquisition and integration expenses, are items which the Corporation believes should be excluded in understanding its underlying operational financial performance and are therefore isolated in its consolidated statement of earnings. The other expenses, which stand at 1.8% of revenue in Q2 2021 compared to 0.2% in the same period in 2020, and at 2.0% for the year-to-date 2021 compared to 1.4% in the same period in 2020 are in line with expectations, considering the acquisition of Handicare.

In Q2 2021, the Corporation incurred other expenses of \$3.2M compared to \$0.2M in the same period in 2020 with year-to-date of \$5.7M and \$2.3M in the same period in 2020. For 2021, these expenses consist of business acquisition and integration costs in connection with the acquisition of Handicare completed in Q1 2021, while in 2020 the other expenses consisted of business integration costs related to the acquisition of Silvalea, which occurred in Q3 2019.

Depreciation of fixed assets and right-of-use assets expense, as a percentage of revenue, were down slightly for Q2 2021 and year-to-date 2021 when compared to the same periods in 2020.

The amortization of intangible assets expense, as a percentage of revenue, increased compared to the same period in 2020 for both Q2 2021 and year-to-date.

### 6.3 ADJUSTED EBITDA

Adjusted EBITDA and adjusted EBITDA margin both before head office costs for the quarter stood at \$29.3M and 16.4%, respectively, compared to \$15.0M and 17.7% for the same period in 2020. For the six-month period ended June 30, 2021, adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$47.6M and 16.4%, respectively, compared to \$27.8M and 16.1% for the same period ended June 30, 2020. The Corporation's *Accessibility*, *Patient Handling* and *Adapted Vehicles* segments had variations in adjusted EBITDA margin versus prior year due to the Handicare acquisition and cost containment efforts, partially offset by the reduction of subsidies from the COVID-19 employment retention government of Canada program. Across all segments, overall dollar results are increased due to the acquisition of Handicare.

Head office costs for the quarter stood at \$2.0M with year-to-date at \$2.9M, in line with Management's new run-rate expectations considering the addition of the Handicare business in Q1 2021. The increases of \$1.4M for the quarter and of \$1.9M for year-to-date compared to the same periods in 2020 were mainly due to the acquisition of Handicare.

The following tables provides a summary of quarter and year-to-date variances in adjusted EBITDA, both by reportable segment and in total.

in thousands of dollars, except percentages	Q2 2021			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue	\$130,763	\$36,119	\$11,739	<b>\$178,621</b>
Adjusted EBITDA*				<b>\$27,394</b>
Head office costs				<b>\$1,954</b>
Adjusted EBITDA before head office costs*	\$23,369	\$4,666	\$1,313	<b>\$29,348</b>
Adjusted EBITDA Margin before head office costs*	17.9%	12.9%	11.2%	<b>16.4%</b>

\* Non-IFRS measures are described in section 3

in thousands of dollars, except percentages	Q2 2020			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue	\$60,217	\$21,284	\$3,167	<b>\$84,668</b>
Adjusted EBITDA*				<b>\$14,470</b>
Head office costs				<b>\$553</b>
Adjusted EBITDA before head office costs*	\$12,268	\$2,763	\$(8)	<b>\$15,023</b>
Adjusted EBITDA Margin before head office costs*	20.4%	13.0%	(0.3)%	<b>17.7%</b>

\* Non-IFRS measures are described in section 3

in thousands of dollars, except percentages	YTD 2021			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue	\$211,357	\$61,601	\$17,738	<b>\$290,696</b>
Adjusted EBITDA*				<b>\$44,687</b>
Head office costs				<b>\$2,876</b>
Adjusted EBITDA before head office costs*	\$37,265	\$8,364	\$1,934	<b>\$47,563</b>
Adjusted EBITDA Margin before head office costs*	17.6%	13.6%	10.9%	<b>16.4%</b>

\* Non-IFRS measures are described in section 3

in thousands of dollars, except percentages	YTD 2020			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue	\$122,829	\$42,254	\$8,004	<b>\$173,087</b>
Adjusted EBITDA*				<b>\$26,827</b>
Head office costs				<b>\$1,021</b>
Adjusted EBITDA before head office costs*	\$22,624	\$5,263	\$(39)	<b>\$27,848</b>
Adjusted EBITDA Margin before head office costs*	18.4%	12.5%	(0.5)%	<b>16.1%</b>

\* Non-IFRS measures are described in section 3

### 6.3.1 Accessibility

Accessibility adjusted EBITDA and adjusted EBITDA margin, both before head office costs, for Q2 2021 stood at \$23.4M and 17.9%, respectively, compared to \$12.3M and 20.4% for the same period in 2020. For the six-month period ended June 30, 2021, adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$37.3M and 17.6%, respectively, compared to \$22.6M and 18.4% for the same period ended June 30, 2020. The improvement in adjusted EBITDA is mainly due to the acquisition of Handicare. For both periods, the reduction in adjusted EBITDA margin is partially due to a reduction in the COVID-19 employment retention government of Canada subsidy, offset by cost containment efforts.

### 6.3.2 Patient Handling

Adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$4.7M and 12.9%, respectively, compared to \$2.8M and 13.0% for the same period in 2020. For the six-month period ended June 30, 2021, adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$8.4M and 13.6%, respectively, compared to \$5.3M and 12.5% for the same period ended June 30, 2020. For both periods the increase in adjusted EBITDA was mainly due to the acquisition of Handicare. In Q2 2021 the slight decrease in adjusted EBITDA margin is partially due to a reduction in the COVID-19 employment retention government of Canada subsidy, offset by cost containment efforts.

### 6.3.3 Adapted Vehicles

Adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$1.3M and 11.2%, respectively, compared to negligible amounts in the same period in 2020. For the six-month period ended June 30, 2021, adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$1.9M and 10.9%, respectively, compared to negligible results for the same period ended June 30, 2020. These increases were mainly due to the Handicare acquisition and the economic recovery from COVID-19, partially offset with a reduction in the COVID-19 employment retention government of Canada subsidy.

## 6.4 NET FINANCE COSTS

The Corporation's finance costs relate mainly to interest expenses incurred on credit facilities, general bank charges and realized and unrealized foreign exchange gains or losses pertaining to financial instruments. The Corporation uses its credit facilities to manage its working capital, capital expenditures and to finance business acquisitions.

In Q2 2021, net finance costs were \$5.4M compared to \$1.5M for the same period in 2020. The variance in net finance costs is mainly due to higher interest expenses as a result of additional long-term credit facilities related to the acquisition of Handicare, and to a higher amortization of deferred financing costs. On a year-to-date basis, net finance costs were \$6.9M compared to \$0.3M for the same period in 2020. Costs increased mainly due to the same factors as for the quarter, and also to higher loss on foreign currency exchange.

## 6.5 INCOME TAXES

For Q2 2021, an income tax expense of \$2.7M was recorded on earnings before income taxes of \$9.3M, representing an effective tax rate of 28.9% compared to an income tax expense of \$1.8M and an effective tax rate of 22.7% for the same period in 2020. For the six-month period ended June 30, 2021, an income tax expense of \$4.2M was recorded on earnings before taxes of \$16.4M, representing an effective tax rate of 25.4%, whereas the effective tax rate was 22.5% for the same period in 2020. The variance in income tax and in effective tax rates is the result of different profit allocation coming from countries in which the Corporation operates which are taxable at varying rates, non-deductible expenses and to unrecognized losses.

## 6.6 NET EARNINGS AND NET EARNINGS PER SHARE

In Q2 2021, the Corporation's net earnings were \$6.6M or \$0.10 per share on a diluted basis, compared to \$6.1M or \$0.12 per share for the same period in 2020. The increase in net earnings was mainly due to the acquisition of Handicare, offset by the increase in other expenses and net finance costs as noted previously. The calculation of net earnings per share was negatively impacted due to business acquisition and integration expenses incurred in Q2 2021.

For the six-month period ended June 30, 2021, the Corporation's net earnings stood at \$12.2M, or \$0.20 per share on a diluted basis, compared to \$11.6M, or \$0.23 per share for the same period in 2020. The increase in net earnings and decrease in net earnings per share on a diluted basis was attributable to the same factors as for the quarter.

## 6.7 RECONCILIATION OF NET EARNINGS, ADJUSTED NET EARNINGS AND ADJUSTED NET EARNINGS EXCLUDING AMORTIZATION OF INTANGIBLE ASSETS RELATED TO ACQUISITIONS

in thousands of dollars, except number of shares and per-share amounts	Q2		YTD	
	2021	2020	2021	2020
Net earnings	<b>\$6,590</b>	\$6,107	<b>\$12,216</b>	\$11,622
Other expenses	<b>3,212</b>	192	<b>5,735</b>	2,325
Income taxes related to other expenses	<b>(310)</b>	(42)	<b>(525)</b>	(510)
Adjusted net earnings*	<b>\$9,492</b>	\$6,257	<b>\$17,426</b>	\$13,437
Adjusted net earnings per share*	<b>\$0.15</b>	\$0.12	<b>\$0.29</b>	\$0.26
Amortization of intangible assets related to acquisitions	<b>1,189</b>	1,152	<b>2,399</b>	2,343
Income taxes related to amortization of intangible assets related to acquisitions	<b>(357)</b>	(308)	<b>(609)</b>	(626)
Adjusted net earnings excluding amortization of intangible assets related to acquisitions*	<b>\$10,324</b>	\$7,101	<b>\$19,216</b>	\$15,154
Adjusted net earnings excluding amortization of intangible assets related to acquisitions per share*	<b>\$0.16</b>	\$0.14	<b>\$0.32</b>	\$0.30
Diluted weighted average number of shares	<b>64,374,782</b>	50,907,620	<b>59,814,505</b>	50,893,896

\* Non-IFRS measures are described in section 3

Adjusted net earnings stood at \$9.5M, or \$0.15 per share in Q2 2021, compared to \$6.3M or \$0.12 per share in the same period in 2020. For the six-month period ended June 30, 2021, the Corporation's adjusted net earnings stood at \$17.4M, or \$0.29 per share, compared to \$13.4M or \$0.26 per share, respectively, compared to the same period in 2020.

Q2 2021 adjusted net earnings excluding amortization of intangible assets related to acquisitions stood at \$10.3M or \$0.16 per share, an increase of \$3.2M or 45.4% compared to the same period in 2020. Year-to-date 2021 adjusted net earnings excluding amortization of intangible assets related to acquisitions stood at \$19.2M or \$0.32 per share, compared to \$15.2M or \$0.30 per share in the same period in 2020, an increase of \$4.1M or 26.8%.

The increase in adjusted net earnings and adjusted net earnings excluding amortization of intangible assets related to acquisitions was due to the acquisition of Handicare.

## 7. Summary of Quarterly Results

Selected financial information for the last eight quarters is presented in the following table.

in thousands of dollars, except per-share amounts	Total Trailing 12 months	2021		2020				2019	
		Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Revenue	\$472,105	<b>\$178,621</b>	\$112,075	\$90,601	\$90,808	\$84,668	\$88,419	\$96,437	\$96,434
Gross Margin as a % of revenue	35.3%	<b>36.5%</b>	34.7%	33.3%	35.9%	34.6%	34.1%	35.3%	33.3%
Adjusted EBITDA*	\$77,650	<b>\$27,394</b>	\$17,293	\$16,049	\$16,914	\$14,470	\$12,357	\$15,225	\$15,652
Net earnings	\$27,057	<b>\$6,590</b>	\$5,626	\$6,714	\$8,127	\$6,107	\$5,515	\$8,364	\$7,827
Adjusted net earnings*	\$32,518	<b>\$9,492</b>	\$7,934	\$6,851	\$8,241	\$6,257	\$7,180	\$8,834	\$8,066
Net earnings per share - diluted		<b>\$0.10</b>	\$0.10	\$0.13	\$0.16	\$0.12	\$0.11	\$0.17	\$0.16
Adjusted net earnings per share*		<b>\$0.15</b>	\$0.14	\$0.13	\$0.17	\$0.12	\$0.14	\$0.17	\$0.16
Dividend declared per share	\$0.477	<b>\$0.120</b>	\$0.120	\$0.120	\$0.117	\$0.115	\$0.115	\$0.115	\$0.108

\* Non-IFRS measures are described in section 3

The Corporation experiences seasonal trends in its business. In terms of revenues, excluding the impact of acquisitions, the first quarter of the fiscal year is typically the Corporation's weakest quarter while the third quarter is usually its strongest quarter. However, the global pandemic has impacted the Corporation's seasonality trend.

## 8. Acquisition of Handicare Group AB

On March 4, 2021, the Corporation acquired 56,118,445 shares of Handicare representing 95.2% of all the issued and outstanding shares of Handicare for SEK 50.00 per share (CAD \$7.48). As at June 30, 2021, the Corporation owns 100% of Handicare, and has a payable of \$19.7M for the shares subsequently acquired which will be paid after the compulsory redemption process is complete.

In order to finance the acquisition, the Corporation issued 12,736,050 shares at a price of \$15.00 per share via a private placement with a syndicate of underwriters and with Caisse de dépôt et placement du Québec, for aggregate gross proceeds of \$191.0M. Furthermore, the Corporation obtained \$400.0M by amending and increasing its credit facility.

Handicare offers solutions to increase the independence of disabled or elderly people, and to facilitate for their care providers and family. The offering encompasses a comprehensive range of curved and straight stairlifts, transfer, lifting and repositioning aids and vehicle adaptations. Handicare is a global company with sales in some 40 countries and is one of the market leaders in this field. Its head office is in Stockholm, Sweden and manufacturing and assembly is located at four sites distributed across North America, Asia, and Europe.

## 9. Financial Position

### 9.1 CAPITAL RESOURCES

in thousands of dollars	<b>June 30, 2021</b>	December 31, 2020
Cash	<b>\$87,787</b>	\$54,180
Available credit facilities	<b>78,700</b>	110,000
Available short-term capital resources	<b>\$166,487</b>	\$164,180
Current assets	<b>\$308,145</b>	\$181,670
Current liabilities	<b>168,743</b>	68,059
Working capital	<b>\$139,402</b>	\$113,611
Current ratio	<b>1.83</b>	2.67

The Corporation believes its cash flows from operating activities, combined with its available short-term capital resources, will enable it to support its growth strategy, working capital requirements and planned capital expenditures as well as provide its shareholders with a return on their investment.

### 9.2 CREDIT FACILITIES

As at June 30, 2021, the Corporation had in place the following credit facilities:

in thousands of dollars	<b>June 30, 2021</b>	December 31, 2020
Term loan	<b>\$50,000</b>	\$50,000
Revolver Facility	<b>400,000</b>	110,000
Total	<b>\$450,000</b>	\$160,000

The credit facilities are available for general corporate purposes and for financing business acquisitions. Under these credit facilities, the Corporation is required, among other conditions, to respect certain covenants on a consolidated basis. Management reviews compliance with these covenants in conjunction with quarterly filing requirements under its credit facilities. All covenants were met as at June 30, 2021.

### 9.3 NET INTEREST-BEARING DEBT TO ADJUSTED EBITDA

in thousands of dollars	<b>June 30, 2021</b>	December 31, 2020
Credit facility <sup>1</sup>	<b>\$366,879</b>	\$49,813
Less: Cash	<b>(87,787)</b>	(54,180)
Net interest-bearing debt*	<b>\$279,092</b>	\$(4,367)
Trailing twelve months adjusted EBITDA*	<b>\$77,650</b>	\$59,790

\*Non-IFRS measures are described in section 3

<sup>1</sup> Net of deferred financing fees.

As at June 30, 2021, the Corporation had a net interest-bearing debt position of \$279.1M. Proceeds were used to finance the acquisition of Handicare. The Trailing twelve months adjusted EBITDA includes three months and twenty-seven days of Handicare EBITDA.

## 10. Liquidity

in thousands of dollars	Q2		YTD	
	2021	2020	2021	2020
Cash flows related to operating activities	<b>\$14,425</b>	\$12,080	<b>\$42,326</b>	\$17,474
Cash flows related to investing activities	<b>(4,867)</b>	(1,195)	<b>(369,315)</b>	(2,772)
Cash flows related to financing activities	<b>(19,939)</b>	(6,893)	<b>363,416</b>	(14,103)
Unrealized foreign exchange gain (loss) on cash held in foreign currencies	<b>159</b>	(442)	<b>(2,820)</b>	1,255
Net change in cash	<b>\$(10,222)</b>	\$3,550	<b>\$33,607</b>	\$1,854

### 10.1 OPERATING ACTIVITIES

Cash generated from operating activities in Q2 2021 stood at \$14.4M, compared to \$12.1M in the same period in 2020. The increase in cash generated from operating activities was mainly due to a favourable change in non-monetary items.

Cash generated from operating activities for the six-month period ended June 30, 2021, stood at \$42.3M, compared to \$17.5M for the same period in 2020. The increase in cash generated from operating activities was mainly due to non-monetary and non-cash items.

### 10.2 INVESTING ACTIVITIES

For Q2 2021, cash used in investing activities was \$4.9M, mainly related to the additions to fixed assets and increases in intangible assets.

For the six-month period ended June 30, 2021, cash used in investing activities was \$369.3M, compared to \$2.8M for the same period in 2020. The increase was mainly due to the acquisition of Handicare.

### 10.3 FINANCING ACTIVITIES

In Q2 2021, cash used in financing activities was \$19.9M, related mainly to the payout of Handicare debt, offset by the increase in credit facility to fund the payout.

For the six-month period ended June 30, 2021, cash infusion from financing activities was \$363.4M, compared to cash used of \$14.1M for the same period in 2020. The cash infusion was related mainly to new financing facilities net of long-term debt repayment which generated \$205.3M, as well as the issuance of common shares which generated net proceeds of \$181.9M. The cash generated was partially offset by dividends paid of \$13.8M and \$4.8M of debt financing costs.

### 10.4 DIVIDENDS

The aggregate monthly dividends declared in the second quarter and first half of 2021 totaled \$7.7M and \$14.3M, respectively, compared to \$5.8M and \$11.6M for the same period in 2020. As at June 30, 2021, 64,037,822 shares were issued and outstanding, compared to 50,723,774 as at June 30, 2020. Dividends paid in Q2 2021 amounted to \$7.7M compared to \$5.8M for the same period in 2020. The issuance of 12,736,050 shares in March 2021 related to the financing of Handicare acquisition and an increase in the dividend rate from \$0.0383 to \$0.04, effective September 2020, mainly caused the increase in dividends declared and paid in Q2 2021 versus Q2 2020.

### 10.5 STOCK OPTIONS

As at August 11, 2021, 1,893,675 stock options were outstanding at exercise prices ranging from \$5.00 to \$20.56.

## 11. Governance

In compliance with the Canadian Securities Administrators' Regulation 52-109, the Corporation has filed certifications signed by the President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") that, among other things, report on disclosure controls and procedures ("DC&P") and the design of internal controls over financial reporting ("ICFR").

Disclosure controls and procedures (DC&P) are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the President and Chief Executive Officer and the Chief Financial Officer, on a timely basis to ensure appropriate decisions can be made regarding public disclosure.

Internal controls over financial reporting (ICFR) are processes designed to provide reasonable assurance regarding the reliability of financial reporting and compliance with GAAP of the Corporation's consolidated financial statements.

The Corporation has limited the scope of its disclosure controls and procedures and internal controls over financial reporting to exclude controls, policies, and procedures of Handicare, acquired not more than 365 days before the last day of the period covered by the interim filing. The Corporation elected to exclude it from the scope of certification as allowed by NI 52-109. The Corporation intends to evaluate the situation within one year of the date of acquisition of Handicare.

There have been no significant changes in our internal control over financial reporting (ICFR) during the period covered by this MD&A that have materially affected, or are reasonably likely to materially affect, the Corporation's ICFR.

## 12. Significant Accounting Policies and Estimates

### ACCOUNTING ESTIMATES

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Assumptions and estimate uncertainties that have a significant risk of resulting in a material adjustment are the measurement of the identifiable assets acquired during business combinations, the warranty provisions, the inventory obsolescence provisions, the measurement of lease liabilities, the deferred tax assets, the valuation of defined benefit pension plan obligations, the provisions for uncertain tax treatments and evaluation of the worldwide deferred income tax balances and income tax expense because of judgements, such as interpretations of laws, treaties and regulations in each jurisdiction are also required by management in determining the deferred income tax balances and income tax expense.

Important judgements made by management when applying accounting policies which have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units, the identification of reportable segments and the determination of foreign operations' functional currency.

The uncertainties around the global pandemic required the use of judgements and estimates which resulted in no material impacts for the period ended June 30, 2021. The future impact of COVID-19 uncertainties could generate, in future reporting periods, a risk of material adjustment to the following: revenue recognition, deferred tax assets, goodwill impairment, business acquisitions and provisions for uncertain tax treatments.

These estimates are based on management's knowledge of current events and on the measures the Corporation could take in the future. Actual results may differ from these estimates.

## 13. Risks and Uncertainties

Savaria is engaged in an industry exposed to various risks and uncertainties. The Corporation's operating results and financial position could be adversely affected by each of the risks and uncertainties described in its 2020 annual Management Discussion and Analysis Report, which are incorporated herein by reference:

- Economic Conditions
- Operating Results
- Financing
- Acquisitions
- Currency Fluctuations
- Market and Competition
- Catastrophic events, natural disasters, severe weather and disease
- Health care Reimbursement
- Property Rights
- Credit Risk
- Interest Rates Fluctuations
- Price Variation
- Dependence on Key Personnel
- Dependence on Key Distributors
- Dependence on Key Suppliers
- Laws and Regulations
- Product Liability
- Litigation
- Information Systems & Cybersecurity

## 14. Outlook

The uncertainty around the future impact of the ongoing global pandemic makes it difficult to predict future performance, however, considering its financial performance year-to-date, coupled with current backlog levels, and the Corporation's confidence in the strategic integration plan with Handicare which is underway, Savaria remains optimistic it will achieve its previously stated goal of generating an Adjusted EBITDA in excess of \$100M during fiscal 2021.

This outlook is based on the following assumptions:

- On a pro forma and consolidated basis, Savaria and Handicare generated Adjusted EBITDA of \$97M in fiscal 2020.
- Savaria and Handicare are expected to generate higher Adjusted EBITDA in fiscal 2021 compared with fiscal 2020. Considering the acquisition date, Handicare will be consolidated for a period of 10 months in fiscal 2021.
- In 2020, Handicare completed the "Lift Up" program which contributed an additional ~\$6M of savings in 2021.
- The integration and anticipated synergies of Handicare (~\$12M run-rate within 24 months from the acquisition date) are progressing in-line with management's plan.
- Management's ability to continue to effectively manage supply chain challenges, including higher freight costs and availability, as well as overall inflation costs.
- The COVID-19 pandemic will not have any further impacts on the demand for the Corporation's products.
- This outlook excludes the financial contribution from any new acquisition.

The above-mentioned outlook is a "forward-looking statement" within the meaning of the securities laws of Canada and subject to the Corporation's disclosure statement.

# 2021

**SAVARIA CORPORATION**

## Interim Condensed Consolidated Financial Statements

As at June 30, 2021

(Unaudited and not reviewed by the Corporation's independent auditors)

**SAVARIA CORPORATION**  
**INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

(in thousands of Canadian dollars - Unaudited)

<i>Note</i>	<b>June 30, 2021</b>	December 31, 2020
<b>Assets</b>		
<b>Current assets</b>		
	\$ <b>87,787</b>	\$ 54,180
	<b>90,095</b>	44,217
	<b>5,633</b>	3,612
12	<b>1,925</b>	1,070
	<b>113,741</b>	75,301
	<b>8,964</b>	3,290
	<b>308,145</b>	181,670
<b>Non-current assets</b>		
12	<b>3,283</b>	3,099
	<b>51,193</b>	44,490
7	<b>52,178</b>	26,572
5	<b>640,246</b>	188,322
	<b>1,421</b>	1,547
	<b>13,376</b>	7,608
	<b>761,697</b>	271,638
	<b>\$ 1,069,842</b>	\$ 453,308
<b>Liabilities</b>		
<b>Current liabilities</b>		
	\$ <b>95,849</b>	\$ 34,131
4	<b>19,693</b>	-
	<b>2,562</b>	2,039
	<b>4,564</b>	1,307
	<b>33,807</b>	24,122
6	<b>1,073</b>	1,072
7	<b>9,130</b>	3,774
	<b>2,065</b>	1,614
	<b>168,743</b>	68,059
<b>Non-current liabilities</b>		
6	<b>366,851</b>	49,825
7	<b>44,475</b>	23,375
	<b>3,913</b>	1,757
	<b>12,583</b>	12,667
	<b>349</b>	455
12	<b>1,992</b>	4,026
	<b>19,851</b>	13,417
	<b>450,014</b>	105,522
	<b>618,757</b>	173,581
<b>Equity</b>		
8	<b>450,665</b>	255,340
	<b>6,302</b>	6,402
	<b>(16,851)</b>	(1,842)
	<b>10,969</b>	19,827
	<b>451,085</b>	279,727
	<b>\$ 1,069,842</b>	\$ 453,308

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**
**INTERIM CONSOLIDATED STATEMENTS OF EARNINGS**
*(in thousands of Canadian dollars, except per share amounts and number of shares - Unaudited)*

	<i>Note</i>	Three months ended June 30,		Six months ended June 30,	
		<b>2021</b>	2020	<b>2021</b>	2020
<b>Revenue</b>	13	<b>\$ 178,621</b>	\$ 84,668	<b>\$ 290,696</b>	\$ 173,087
<b>Cost of sales</b>		<b>113,394</b>	55,399	<b>186,529</b>	113,676
<b>Gross profit</b>		<b>65,227</b>	29,269	<b>104,167</b>	59,411
<b>Operating expenses</b>					
Selling and administrative expenses		<b>47,309</b>	19,631	<b>75,145</b>	41,839
Other expenses	9	<b>3,212</b>	192	<b>5,735</b>	2,325
<b>Total operating expenses</b>		<b>50,521</b>	19,823	<b>80,880</b>	44,164
<b>Net Finance costs</b>	10	<b>5,433</b>	1,541	<b>6,910</b>	259
<b>Earnings before income tax</b>		<b>9,273</b>	7,905	<b>16,377</b>	14,988
Income tax expense		<b>2,683</b>	1,798	<b>4,161</b>	3,366
<b>Net Earnings</b>		<b>\$ 6,590</b>	\$ 6,107	<b>\$ 12,216</b>	\$ 11,622
<b>Earnings per share</b>					
Basic		<b>\$ 0.10</b>	\$ 0.12	<b>\$ 0.21</b>	\$ 0.23
Diluted		<b>\$ 0.10</b>	\$ 0.12	<b>\$ 0.20</b>	\$ 0.23
Basic weighted average number of shares		<b>63,916,602</b>	50,644,886	<b>59,421,668</b>	50,629,331
Diluted weighted average number of shares		<b>64,374,782</b>	50,907,620	<b>59,814,505</b>	50,893,896

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**

**INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

*(in thousands of Canadian dollars - Unaudited)*

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
<b>Net Earnings</b>	\$ 6,590	\$ 6,107	\$ 12,216	\$ 11,622
<b>Items that are or may be reclassified subsequently to net earnings:</b>				
Net change in fair value of derivative financial instruments designated as cash flow hedges, net of tax	496	2,581	1,270	(1,435)
Net change on translation of financial statements of foreign operations	(5,267)	(1,983)	(18,763)	12,453
Costs of hedging reserve on change in fair value of cross-currency swaps, net of tax	(122)	191	(227)	648
Net change in net investment hedges, net of tax	1,183	(2,990)	2,711	(6,944)
<b>Other comprehensive income (loss)</b>	<b>(3,710)</b>	<b>(2,201)</b>	<b>(15,009)</b>	<b>4,722</b>
<b>Total comprehensive income (loss)</b>	<b>\$ 2,880</b>	<b>\$ 3,906</b>	<b>\$ (2,793)</b>	<b>\$ 16,344</b>

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

# SAVARIA CORPORATION

## INTERIM CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Periods of six months ended June 30, 2021 and 2020

(in thousands of Canadian dollars - Unaudited)

	2021					
	Share capital		Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings	Total equity
	Number	Amount				
<b>Balance at January 1, 2021</b>	<b>51,043,941</b>	<b>\$ 255,340</b>	<b>\$ 6,402</b>	<b>\$ (1,842)</b>	<b>\$ 19,827</b>	<b>\$ 279,727</b>
<b>Net earnings</b>	-	-	-	-	<b>12,216</b>	<b>12,216</b>
Shares issued in relation to a private placement (Note 8)	12,736,050	191,041	-	-	-	<b>191,041</b>
Share issue costs, net of tax (Note 8)	-	-	-	-	(6,758)	<b>(6,758)</b>
Stock-based compensation	-	-	620	-	-	<b>620</b>
Exercise of stock options (Note 8)	257,831	4,284	(720)	-	-	<b>3,564</b>
Dividends on common shares (Note 8)	-	-	-	-	(14,316)	<b>(14,316)</b>
<b>Total transactions with shareholders</b>	<b>12,993,881</b>	<b>195,325</b>	<b>(100)</b>	<b>-</b>	<b>(21,074)</b>	<b>174,151</b>
<b>Other comprehensive income (loss)</b>	-	-	-	<b>(15,009)</b>	-	<b>(15,009)</b>
<b>Balance at June 30, 2021</b>	<b>64,037,822</b>	<b>\$ 450,665</b>	<b>\$ 6,302</b>	<b>\$ (16,851)</b>	<b>\$ 10,969</b>	<b>\$ 451,085</b>

	2020					
	Share capital		Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings	Total equity
	Number	Amount				
<b>Balance at January 1, 2020</b>	<b>50,600,443</b>	<b>\$ 252,152</b>	<b>\$ 5,913</b>	<b>\$ (5,066)</b>	<b>\$ 17,057</b>	<b>\$ 270,056</b>
<b>Net earnings</b>	-	-	-	-	<b>11,622</b>	<b>11,622</b>
Stock-based compensation	-	-	708	-	-	<b>708</b>
Exercise of stock options (Note 8)	123,331	710	(130)	-	-	<b>580</b>
Dividends on common shares (Note 8)	-	-	-	-	(11,639)	<b>(11,639)</b>
<b>Total transactions with shareholders</b>	<b>123,331</b>	<b>710</b>	<b>578</b>	<b>-</b>	<b>(11,639)</b>	<b>(10,351)</b>
<b>Other comprehensive income (loss)</b>	-	-	-	<b>4,722</b>	-	<b>4,722</b>
<b>Balance at June 30, 2020</b>	<b>50,723,774</b>	<b>\$ 252,862</b>	<b>\$ 6,491</b>	<b>\$ (344)</b>	<b>\$ 17,040</b>	<b>\$ 276,049</b>

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**  
**INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands of Canadian dollars - Unaudited)

	Note	Three months ended June 30,		Six months ended June 30,	
		2021	2020	2021	2020
<b>Cash flows related to operating activities</b>					
Net Earnings		\$ 6,590	\$ 6,107	\$ 12,216	\$ 11,622
Adjustments for:					
Depreciation of fixed assets		1,856	1,363	3,325	2,690
Depreciation of right-of-use assets	7	2,551	1,000	4,037	2,032
Amortization of intangible assets	5	4,713	2,044	7,683	3,825
Income tax expense		2,683	1,798	4,161	3,366
Stock-based compensation		356	425	620	708
Loss on foreign exchange contracts	10	-	-	1,815	-
Loss (gain) on the sale and write-off of fixed assets		163	(14)	135	(43)
Unrealized foreign exchange (gains)/losses		650	535	(111)	(495)
Interest on long-term debt and lease liabilities	10	3,967	686	5,699	1,429
Income tax paid		(4,590)	(957)	(8,384)	(4,758)
Others		665	24	741	(31)
		<b>19,604</b>	13,011	<b>31,937</b>	20,345
Net changes in non-cash operating items	11	(5,179)	(931)	10,389	(2,871)
<b>Net cash related to operating activities</b>		<b>14,425</b>	12,080	<b>42,326</b>	17,474
<b>Cash flows related to investing activities</b>					
Business acquisitions		(295)	-	(362,197)	-
Proceeds from sale of fixed assets		-	93	16	180
Additions to fixed assets		(1,641)	(459)	(2,192)	(1,217)
Increase in intangible assets		(2,931)	(829)	(4,942)	(1,735)
<b>Net cash related to investing activities</b>		<b>(4,867)</b>	(1,195)	<b>(369,315)</b>	(2,772)
<b>Cash flows related to financing activities</b>					
Net repayment of long-term debt	6	(115,539)	-	(115,539)	-
Lease payments	7	(2,919)	(628)	(4,999)	(1,306)
Net change in the revolving credit facility	6	107,407	-	320,865	-
Interest paid		(3,219)	(849)	(3,790)	(1,742)
Transaction costs related to a long-term debt	6	(1,052)	-	(4,794)	-
Proceeds from the issuance of common shares in relation to a placement, net of transaction fees	8	(175)	-	181,906	-
Proceeds from exercise of stock options	8	3,228	403	3,564	580
Dividends paid on common shares	8	(7,670)	(5,819)	(13,797)	(11,635)
<b>Net cash related to financing activities</b>		<b>(19,939)</b>	(6,893)	<b>363,416</b>	(14,103)
Unrealized foreign exchange gain (loss) on cash held in foreign currencies		159	(442)	(2,820)	1,255
<b>Net change in cash</b>		<b>(10,222)</b>	3,550	<b>33,607</b>	1,854
Cash - Beginning of period		98,009	38,000	54,180	39,696
<b>Cash - End of period</b>		<b>\$ 87,787</b>	\$ 41,550	<b>\$ 87,787</b>	\$ 41,550

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 1 . Reporting Entity

Savaria Corporation is domiciled in Canada. The interim condensed consolidated financial statements of the Corporation as at and for the periods ended June 30, 2021 and 2020 comprise the accounts of Savaria Corporation and its wholly owned subsidiaries (together referred to as the "Corporation" or as "Savaria"). Savaria is a global leader in the accessibility industry. It provides accessibility solutions for the elderly and physically challenged to increase their comfort, their mobility and their independence. The activities of the Corporation are divided into three reportable segments: *Accessibility*, *Patient Handling* and *Adapted Vehicles* as described in Note 13 "Reportable segments".

The common shares of the Corporation are listed under the trading symbol "SIS" on the Toronto stock exchange.

#### 2 . Basis of Presentation

##### Statement of Compliance

These interim condensed consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") applicable to the preparation of interim financial statements, including IAS 34.

These interim condensed consolidated financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the audited annual consolidated financial statements of the Corporation and the notes thereto for the year ended on December 31, 2020. These interim condensed consolidated financial statements have not been the subject of a review or an audit by the Corporation's auditors; they were approved by the Board of Directors on August 11, 2021.

#### 3 . Significant Accounting Policies

The interim condensed consolidated financial statements have been prepared following the same accounting policies used in the audited annual consolidated financial statements for the year ended December 31, 2020.

The accounting policies have been applied consistently by the Corporation's entities and to all periods presented in these interim condensed consolidated financial statements, unless otherwise indicated.

##### Use of Judgements and Estimates

The uncertainties related to the global COVID-19 pandemic, required the use of judgements and estimates which resulted in no material impacts for the period ended June 30, 2021. The future impact of COVID-19 uncertainties could generate, in future reporting periods, a risk of material adjustment to the carrying amounts of the following: revenue recognition, deferred tax assets, goodwill impairment, business combinations and provisions for uncertain tax treatments.

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 4 . Business Acquisition

##### Handicare Group AB

On March 4, 2021, the Corporation acquired 56,118,445 shares of Handicare Group AB (Handicare) representing 95.2% of all the issued and outstanding shares of Handicare for SEK 50.00 per share (CAD \$7.48). As at June 30, 2021, the Corporation owned 100% of Handicare, and has a payable of \$19,693,000 for the shares subsequently acquired which will be paid after the compulsory redemption process is complete.

The total consideration was \$447,999,000 (SEK 2,946,950,000). The Corporation financed the consideration paid out of a combination of:

- . Cash-on-hand for an amount of \$33,383,000;
- . An amount drawn from the revolving credit facility of \$212,379,000; and
- . The net proceeds from two concurrent private placements with a syndicate of underwriters and with Caisse de dépôt et placement du Québec of subscription receipts for common shares of the Corporation for \$181,906,000 (Note 8).

The acquisition costs of \$3,366,000, and integration costs of \$2,369,000 incurred since the acquisition date were expensed and recorded in Other Expenses (Note 9).

The acquisition of Handicare has been accounted for using the acquisition method. Handicare has been consolidated from the Acquisition date. The preliminary purchase price allocation and the total cash consideration paid are presented in the table below. Management's preliminary measurement of the fair values of assets acquired and liabilities assumed are based on best estimates considering all relevant information available. Because the Corporation recently acquired Handicare, it is not reasonably practical to definitively allocate the purchase price as at June 30, 2021. The accounting for the business combination is expected to be completed as soon as management has gathered all the relevant information available and considered necessary in order to finalize this allocation, no later than 12 months after the Acquisition date. The process may result in transferring amounts to or from assets acquired, liabilities assumed and goodwill. Any adjustment to preliminary amounts will be retrospectively recognized as at the Acquisition date to reflect information obtained about facts and circumstances that existed and, if known, would have affected the measurement of the amounts recognized as at the Acquisition date.

The acquisition of Handicare gave rise to goodwill because the consideration paid for the combination effectively included amounts in relation to the benefit of expected synergies, revenue growth, future market development and the existing workforce.

The purchased assets are mainly cash, accounts receivables, inventories, fixed assets, intangible assets and goodwill. The goodwill will be allocated to the *Accessibility*, *Patient Handling* and *Adapted Vehicles* reportable segments as applicable and will be non-deductible for tax purposes.

As at June 30, 2021 although the measurement process has begun, the Corporation had not yet finalized the fair value measurement of the following main items: equipment, intangible assets, right-of-use assets, leases liabilities and determination of deferred income taxes.

**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)*

**4 . Business Acquisition (continued)**

**Handicare Group AB (continued)**

The measurement process for these assets will continue over the next months. The final purchase price allocation could differ significantly from the amounts presented below and could also give rise to favorable or unfavorable impacts, among other things, on the currently recorded amounts of amortization and depreciation and income tax expenses, which would be recognized retrospectively as at the Acquisition date.

The following table presents the preliminary value of the assets acquired and liabilities assumed at the acquisition date:

	<b>Handicare</b>
<b>Assets acquired</b>	
Current assets	\$ 159,477
Fixed assets and right-of-use assets	34,139
Intangible assets and goodwill	471,514
Other long-term assets	142
Deferred tax assets	2,651
	<b>\$ 667,923</b>
<b>Liabilities assumed</b>	
Current liabilities	75,279
Long-term debt including current portion	115,165
Leases liabilities including current portion	26,621
Other long-term liabilities	2,859
	<b>\$ 219,924</b>
<b>Fair value of net assets acquired</b>	<b>\$ 447,999</b>
Less: Cash in acquired business	(64,990)
<b>Net assets acquired</b>	<b>\$ 383,009</b>
<b>Net consideration paid at the exchange rate of the acquisition date</b>	<b>\$ 427,668</b>
<b>Consideration payable at the exchange rate of the acquisition date</b>	<b>\$ 20,331</b>
<b>Consideration payable at the exchange rate of June 30, 2021</b>	<b>\$ 19,693</b>

If the Corporation had acquired Handicare at the beginning of the year 2021, its revenues would have increased by \$58,538,000 and net earnings would have increased by \$3,182,000.

**SAVARIA CORPORATION****NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS***(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)***5 . Intangible assets and goodwill**

	Intangible Assets	Goodwill	2021 Total
Balance at January 1	\$ 67,541	\$ 120,781	\$ 188,322
Intangible assets and goodwill from acquisitions (Note 4)			471,514
Amortization			(7,683)
Effect of movements in exchange rate			(11,907)
Balance at June 30			\$ 640,246

**6 . Long-term debt****Term Loan Facility**

The Corporation has a term loan in the amount of \$50,000,000. Only interest is payable on a monthly basis, at a rate which varies according to certain ratios of the Corporation. This term Loan Facility comes to maturity on April 3, 2024.

**Revolving Credit Facility**

On March 4, 2021, the Corporation amended and restated its existing credit facility as follows:

- . The amount available was increased from \$110,000,000 to \$400,000,000;
- . The term remains the same, April 3, 2025;
- . Interest is payable on a monthly basis, at a rate which varies according to certain ratios of the Corporation.

As at June 30, 2021, the Corporation has drawn \$320,865,000 from this facility and it has mainly used the funds to finance the acquisition of Handicare.

Reconciliation of movements of long-term debt to cash flows arising from financing activities:

	2021
Balance at January 1	\$ 50,897
Net change in the revolving credit facility	320,865
Net change in other long-term debt	886
Increase through business combinations (Note 4)	115,165
Reclassification of deferred financing costs previously recorded as a long-term asset	(408)
Repayment of other long-term debts	(115,539)
Amortization of capitalized deferred financing costs	1,027
Transaction deferred financing costs related to the amended credit agreement	(4,794)
Impact of the change in foreign exchange rates	(175)
	\$ 367,924
Less: Current portion	1,073
Balance at June 30	\$ 366,851

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 7 . Right-of-use assets and lease liabilities

Reconciliation of movements of right-of-use assets:

	2021
Balance at January 1	\$ 26,572
Additions	5,102
Increase through business combinations (Note 4)	25,494
Modifications/terminations	(96)
Depreciation expense	(4,037)
Impact of the change in foreign exchange rates	(857)
Balance at June 30	\$ 52,178

Reconciliation of movements of lease liabilities:

	2021
Balance at January 1	\$ 27,149
New leases	5,421
Increase through business combinations (Note 4)	26,621
Modifications/terminations	(501)
Repayment of lease obligations	(4,999)
Interest on lease liabilities (Note 10)	772
Impact of the change in foreign exchange rates	(858)
	\$ 53,605
Less: Current portion	9,130
Balance at June 30	\$ 44,475

#### 8 . Share Capital

During the first six months of 2021, the Corporation issued 257,831 common shares (2020-123,331) at an average price of \$16.62 per share (2020-\$5.76) following the exercise of stock options. These exercises resulted in an increase in share capital of \$4,284,000 (2020-\$710,000) and a decrease in contributed surplus of \$720,000 (2020-\$130,000). The average closing price on the exercise dates was \$18.48 (2020-\$13.14). At June 30, 2021, 1,939,674 options are outstanding (2020-2,277,171) at a weighted average exercise price of \$12.43 per share (2020-\$12.61).

On March 5, 2021, the Corporation issued 12,736,050 common shares at a price of \$15.00 per share via two concurrent private placements with a syndicate of underwriters and with Caisse de dépôt et placement du Québec, for an aggregate gross proceeds of \$191,041,000. Net proceeds after transaction costs of \$9,135,000 were \$181,906,000. Transaction fees after tax amount to \$6,758,000.

The following dividends were declared and paid by the Corporation:

	Six months ended June 30,	
	2021	2020
Dividends declared	\$ 14,316	\$ 11,639
Amount declared per share in cents	0.24	0.23
Dividends paid	\$ 13,797	\$ 11,635
Amount paid per share in cents	0.24	0.23

**SAVARIA CORPORATION****NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS***(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)***9 . Other Expenses**

Other expenses encompass items of financial performance which the Corporation believes should be separately identified on the face of the interim consolidated statement of earnings to assist in understanding its operating financial performance. Business acquisition costs pertain to transaction costs incurred related to business purchases (successful or not). Business integration costs pertain to transaction costs incurred to integrate newly acquired businesses.

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
Business acquisition costs	\$ 1,819	\$ -	\$ 3,366	\$ 266
Business integration costs	1,393	192	2,369	525
COVID-19 employee assistance plan	-	-	-	1,534
	<b>\$ 3,212</b>	<b>\$ 192</b>	<b>\$ 5,735</b>	<b>\$ 2,325</b>

**10 . Net Finance Costs**

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
Interest on long-term debt	\$ 3,507	\$ 439	\$ 4,927	\$ 930
Interest on lease liabilities	460	247	772	499
Loss on foreign exchange contracts	-	-	1,815	-
Interest and bank charges	60	119	107	252
Amortization of deferred financing costs	864	92	1,027	183
Interest income	(39)	(58)	(63)	(197)
Net (gain) loss on foreign currency exchange	581	702	(1,675)	(1,408)
	<b>\$ 5,433</b>	<b>\$ 1,541</b>	<b>\$ 6,910</b>	<b>\$ 259</b>

**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

**11 . Net Changes in Non-cash Operating Items**

	Three months ended		Six months ended	
	2021	June 30, 2020	2021	June 30, 2020
Trade and other receivables	\$ (86)	\$ 4,959	\$ 4,353	\$ 3,898
Inventories	(947)	(1,650)	(825)	(5,054)
Prepaid expenses and other current assets	(119)	(1,871)	(2,225)	(1,965)
Trade and other payables	(9,011)	(117)	2,765	(39)
Deferred revenues	4,229	(2,166)	5,746	225
Warranty provisions	147	(106)	(36)	(66)
Other long-term liabilities	608	20	611	130
	\$ (5,179)	\$ (931)	\$ 10,389	\$ (2,871)

**12 . Derivative Financial Instruments**

The table below indicates the presentation of the derivative financial instruments in the Statement of Financial Position.

	June 30, 2021	December 31, 2020
<b>Current assets</b>		
Foreign exchange derivatives	\$ 1,925	\$ 1,070
<b>Non-current assets</b>		
Foreign exchange derivatives	\$ 2,966	\$ 3,099
Cross-currency swaps	317	-
	\$ 3,283	\$ 3,099
<b>Non-current liabilities</b>		
Cross-currency swaps	\$ -	\$ 1,037
Interest rate derivatives	1,992	2,989
	\$ 1,992	\$ 4,026

All of these derivative financial instruments are Level 2. The fair value of forward exchange contracts is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds). The fair value of interest rate swap arrangements is estimated by discounting the difference between the contractual interest rate and market rates over the value of the loans. The fair value of cross-currency swaps is determined based on market data (primarily yield curves, exchange rates and interest rates) to calculate the present value of all estimated flows. Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Corporation's subsidiary or counterparty when appropriate.

**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

**13 . Reportable Segments**

**Information about the reportable segments**

For the purpose of financial reporting, the business is structured into three reporting segments based on the markets they serve. The *Accessibility* segment includes designing, manufacturing, distributing and installing a wide portfolio of products including stairlifts for both straight and curved stairs, vertical and inclined wheelchair platform lifts for both commercial and residential applications, commercial accessibility elevators and home elevators. The *Patient Handling* segment includes the manufacturing and distribution of a comprehensive line of therapeutic support surfaces and other pressure management products for the medical market, medical beds for the long-term care market as well as an extensive line of medical equipment and solutions for the safe handling of patients. The *Adapted Vehicles* segment consists of converting, adapting and distributing vehicles for people with mobility challenges, for personal or commercial use.

The Corporation's management assesses the performance of the reportable segments based on revenue and adjusted EBITDA before Head office costs. Adjusted EBITDA is defined as earnings before net finance costs (income), taxes, depreciation and amortization, net of other net expenses (income) and stock-based compensation expense. Adjusted EBITDA before Head office costs excludes Head office costs, which the Corporation believes should not be considered when assessing the underlying performance of the reportable segments. Head office costs pertain to salaries and costs related to centralized functions, such as finance and legal, which are not allocated to segments.

Sales between segments are eliminated upon consolidation.

	Three months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
<b>2021</b>				
Revenue	\$ 130,763	\$ 36,119	\$ 11,739	\$ 178,621
Adjusted EBITDA before head office costs <sup>1</sup>	\$ 23,369	\$ 4,666	\$ 1,313	\$ 29,348
Head office costs				1,954
Adjusted EBITDA <sup>1</sup>				\$ 27,394
Stock-based compensation				356
Other expenses				3,212
Depreciation and amortization expense				9,120
Net finance costs				5,433
Earnings before income tax expense				\$ 9,273

<sup>1</sup> Includes approximately \$1.4 million recognized against salary expense and lease expense, attributable to the Canada Emergency Wage Subsidy program and to the Canada Emergency Rent Subsidy.

<b>2020</b>				
Revenue	\$ 60,217	\$ 21,284	\$ 3,167	\$ 84,668
Adjusted EBITDA before head office costs <sup>2</sup>	\$ 12,268	\$ 2,763	\$ (8)	\$ 15,023
Head office costs				553
Adjusted EBITDA <sup>2</sup>				\$ 14,470
Stock-based compensation				425
Other expenses				192
Depreciation and amortization expense				4,407
Net finance costs				1,541
Earnings before income tax expense				\$ 7,905

<sup>2</sup> Includes approximately \$2.0 million recognized against salary expense, attributable to the Canada Emergency Wage Subsidy program.

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 13 . Reportable Segments (continued)

##### Information about the reportable segments (continued)

	Six months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
<b>2021</b>				
Revenue	\$ 211,357	\$ 61,601	\$ 17,738	\$ 290,696
Adjusted EBITDA before head office costs <sup>1</sup>	\$ 37,265	\$ 8,364	\$ 1,934	\$ 47,563
Head office costs				2,876
Adjusted EBITDA <sup>1</sup>				\$ 44,687
Stock-based compensation				620
Other expenses				5,735
Depreciation and amortization expense				15,045
Net finance costs				6,910
Earnings before income tax expense				\$ 16,377

<sup>1</sup> Includes approximately \$2.5 million recognized against salary expense and lease expense, attributable to the Canada Emergency Wage Subsidy program and to the Canada Emergency Rent Subsidy.

<b>2020</b>				
Revenue	\$ 122,829	\$ 42,254	\$ 8,004	\$ 173,087
Adjusted EBITDA before head office costs <sup>2</sup>	\$ 22,624	\$ 5,263	\$ (39)	\$ 27,848
Head office costs				1,021
Adjusted EBITDA <sup>2</sup>				\$ 26,827
Stock-based compensation				708
Other expenses				2,325
Depreciation and amortization expense				8,547
Net finance costs				259
Earnings before income tax expense				\$ 14,988

<sup>2</sup> Includes approximately \$2.0 million recognized against salary expense, attributable to the Canada Emergency Wage Subsidy program.

**SAVARIA CORPORATION**
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**
*(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)*
**13 . Reportable Segments (continued)**
**Desegregation of Revenue**

	Three months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
<b>2021</b>				
<b>Revenue by region</b>				
Canada	\$ 14,636	\$ 11,924	\$ 4,528	\$ 31,088
United States	44,184	21,874	259	66,317
Europe	44,125	308	6,951	51,384
United Kingdom and other	27,818	2,013	1	29,832
	<b>\$ 130,763</b>	<b>\$ 36,119</b>	<b>\$ 11,739</b>	<b>\$ 178,621</b>
<b>Major categories of revenue</b>				
Accessibility equipment	\$ 130,763	\$ -	\$ -	\$ 130,763
Patient handling products	-	36,119	-	36,119
Vehicle conversion and adaptation	-	-	11,739	11,739
	<b>\$ 130,763</b>	<b>\$ 36,119</b>	<b>\$ 11,739</b>	<b>\$ 178,621</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time	\$ 113,920	\$ 36,119	\$ 11,739	\$ 161,778
Services provided over time	16,843	-	-	16,843
	<b>\$ 130,763</b>	<b>\$ 36,119</b>	<b>\$ 11,739</b>	<b>\$ 178,621</b>
<b>2020</b>				
<b>Revenue by region</b>				
Canada	\$ 10,336	\$ 6,172	\$ 3,117	\$ 19,625
United States	35,467	13,273	50	48,790
Europe	11,447	920	-	12,367
United Kingdom and other	2,967	919	-	3,886
	<b>\$ 60,217</b>	<b>\$ 21,284</b>	<b>\$ 3,167</b>	<b>\$ 84,668</b>
<b>Major categories of revenue</b>				
Accessibility equipment	\$ 60,217	\$ -	\$ -	\$ 60,217
Patient handling products	-	21,284	-	21,284
Vehicle conversion and adaptation	-	-	3,167	3,167
	<b>\$ 60,217</b>	<b>\$ 21,284</b>	<b>\$ 3,167</b>	<b>\$ 84,668</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time	\$ 50,118	\$ 21,284	\$ 3,167	\$ 74,569
Services provided over time	10,099	-	-	10,099
	<b>\$ 60,217</b>	<b>\$ 21,284</b>	<b>\$ 3,167</b>	<b>\$ 84,668</b>

**SAVARIA CORPORATION**
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**
*(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)*
**13 . Reportable Segments (continued)**
**Desegregation of Revenue (continued)**

	Six months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
<b>2021</b>				
<b>Revenue by region</b>				
Canada	\$ 27,236	\$ 19,595	\$ 8,241	\$ 55,072
United States	78,980	37,795	363	117,138
Europe	66,175	1,039	9,073	76,287
United Kingdom and other	38,966	3,172	61	42,199
	<b>\$ 211,357</b>	<b>\$ 61,601</b>	<b>\$ 17,738</b>	<b>\$ 290,696</b>
<b>Major categories of revenue</b>				
Accessibility equipment	\$ 211,357	\$ -	\$ -	\$ 211,357
Patient handling products	-	61,601	-	61,601
Vehicle conversion and adaptation	-	-	17,738	17,738
	<b>\$ 211,357</b>	<b>\$ 61,601</b>	<b>\$ 17,738</b>	<b>\$ 290,696</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time	\$ 180,514	\$ 61,601	\$ 17,738	\$ 259,853
Services provided over time	30,843	-	-	30,843
	<b>\$ 211,357</b>	<b>\$ 61,601</b>	<b>\$ 17,738</b>	<b>\$ 290,696</b>
<b>2020</b>				
<b>Revenue by region</b>				
Canada	\$ 21,812	\$ 9,042	\$ 7,758	\$ 38,612
United States	71,532	28,602	243	100,377
Europe	24,877	1,897	3	26,777
United Kingdom and other	4,608	2,713	-	7,321
	<b>\$ 122,829</b>	<b>\$ 42,254</b>	<b>\$ 8,004</b>	<b>\$ 173,087</b>
<b>Major categories of revenue</b>				
Accessibility equipment	\$ 122,829	\$ -	\$ -	\$ 122,829
Patient handling products	-	42,254	-	42,254
Vehicle conversion and adaptation	-	-	8,004	8,004
	<b>\$ 122,829</b>	<b>\$ 42,254</b>	<b>\$ 8,004</b>	<b>\$ 173,087</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time	\$ 101,884	\$ 42,254	\$ 8,004	\$ 152,142
Services provided over time	20,945	-	-	20,945
	<b>\$ 122,829</b>	<b>\$ 42,254</b>	<b>\$ 8,004</b>	<b>\$ 173,087</b>

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