

# Q1

**Quarterly  
REPORT**

**SAVARIA CORPORATION**

## Quarterly Report

For the Three-Month Period Ended March 31, 2023

## SAVARIA CORPORATION

# Management's Discussion & Analysis Report

For the three-month period ended March 31, 2023

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## 1. Basis of Presentation

The following management's discussion and analysis ("MD&A"), dated May 10, 2023, is intended to assist readers to better understand Savaria Corporation, its business context, strategies, risk factors and key financial results. It notably discusses the Corporation's financial position and operating results for the three-month period ended March 31, 2023, in comparison to the corresponding period of fiscal 2022. Unless otherwise indicated, the terms "Corporation," "Savaria," "we" and "our," refer to Savaria Corporation and its subsidiaries.

Prepared in accordance with *National Instrument 51-102 Respecting Continuous Disclosure Obligations*, this report should be read in conjunction with the audited consolidated financial statements and accompanying notes for the year ended December 31, 2022, and the MD&A for the same period. Unless otherwise indicated, all amounts are expressed in Canadian dollars. Amounts in certain passages of this MD&A may be expressed in millions of Canadian dollars ("M"); however, all percentage references related to such amounts are calculated based on the thousands of Canadian dollars amount figures contained in the corresponding tables.

The Corporation's financial statements, prepared in accordance with International Financial Reporting Standards ("IFRS"), and MD&A, have been reviewed by Savaria's Audit Committee and approved by its Board of Directors.

Additional information, including the Annual Information Form, is available on SEDAR's website at [www.sedar.com](http://www.sedar.com).

## 2. Forward-Looking Statements

This MD&A includes certain statements which are “forward-looking statements” within the meaning of the securities laws of Canada. Any statement in this MD&A which is not a statement of historical fact may be deemed to be a forward-looking statement. When used in this MD&A, the words “believe,” “could,” “should,” “intend,” “expect,” “estimate,” “assume” and other similar expressions are generally intended to identify forward-looking statements. It is important to know the forward-looking statements in this MD&A describe our expectations as at May 10, 2023, which are not guarantees of the future performance of Savaria or its industry, and involve known and unknown risks and uncertainties which may cause Savaria’s or the industry’s outlook, actual results or performance to be materially different from any future results or performance expressed or implied by such statements. Our actual results could be materially different from our expectations if known or unknown risks affect our business, or if our estimates or assumptions turn out to be inaccurate. A change affecting an assumption can also have an impact on other interrelated assumptions, which could increase or diminish the effect of the change. As a result, we cannot guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements do not take into account the effect that transactions or special items announced or occurring after the statements are made may have on our business. For example, they do not include the effect of sales of assets, monetizations, mergers, acquisitions, other business acquisitions or transactions, asset write-downs or other charges announced or occurring after forward-looking statements are made.

Unless otherwise required by applicable securities laws, we disclaim any intention or obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

The foregoing risks and uncertainties include the risks set forth under “Risks and Uncertainties” in this report, as well as other risks detailed from time to time in reports filed by Savaria with securities regulators in Canada.

## 3. IFRS and Non-IFRS measures

The Corporation’s financial statements are prepared in accordance with IFRS. However, in this MD&A the following non-IFRS measures and non-IFRS ratios are used by the Corporation: EBITDA, adjusted EBITDA, adjusted EBITDA margin, adjusted net earnings, adjusted net earnings per share, available credit facilities, available funds, working capital, total debt, net debt and ratio of net debt to adjusted EBITDA. Reconciliations to IFRS measures and ratios can be found in sections 3, 6 and 8 of this MD&A.

The Corporation believes these non-IFRS measures and ratios are useful for investors and analysts to properly assess its financial and operating performance. Although management, investors and analysts use these measures and ratios to evaluate the Corporation’s financial and operating performance, they have no standardized definition in accordance with IFRS and should not be regarded as an alternative to financial information prepared in accordance with IFRS. These measures and ratios may therefore not be comparable to similar measures and ratios reported by other entities.

### EBITDA

EBITDA is defined as earnings before net finance costs, income tax expense and depreciation and amortization. Investors are cautioned that EBITDA should not be considered an alternative to operating income or net earnings for the period as an indicator of the Corporation’s performance, or an alternative to cash flows from operating, investing and financing activities as a measure of liquidity and cash flow. Management uses EBITDA to assess the operating performance of our business. The Corporation also believes this measure is commonly used by investors and analysts to measure a company’s ability to service debt and to meet other payment obligations, or as a common valuation measurement. The Corporation excludes among others depreciation and amortization expense, which is non-cash in nature and can vary significantly depending upon accounting methods or non-operating factors.

## ADJUSTED EBITDA AND ADJUSTED EBITDA MARGIN

Adjusted EBITDA is defined as EBITDA before other expenses and stock-based compensation expense. Investors are cautioned that adjusted EBITDA should not be considered an alternative to operating income or net earnings for the period as an indicator of the Corporation's performance, or an alternative to cash flows from operating, investing and financing activities as a measure of liquidity and cash flow. Management uses adjusted EBITDA, among other measures, to assess the operating performance of our business. The Corporation also believes this measure is commonly used by investors and analysts to measure a company's ability to service debt and to meet other payment obligations, or as a common valuation measurement. The Corporation excludes depreciation and amortization expense as well as stock-based compensation expense, which are non-cash in nature and can vary significantly depending upon accounting methods or non-operating factors. In addition, the Corporation excludes certain expenses or income that can vary from period to period and that could otherwise mask the underlying trends in our business.

Adjusted EBITDA margin is defined as adjusted EBITDA expressed as a percentage of revenue.

in thousands of dollars	Total	2023				2022			
	Trailing 12 months	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2
Operating Income	\$70,571	<b>\$15,459</b>	\$19,843	\$17,531	\$17,738	\$8,829	\$10,207	\$10,382	\$8,915
Amortization and depreciation expense	47,956	<b>12,188</b>	11,494	12,037	12,237	13,334	12,347	14,676	14,532
Stock-based compensation	1,852	<b>410</b>	274	699	469	420	564	563	356
Other expenses	6,638	<b>3,157</b>	1,699	757	1,025	1,839	6,132	692	3,591
Adjusted EBITDA*	\$127,017	<b>\$31,214</b>	\$33,310	\$31,024	\$31,469	\$24,422	\$29,250	\$26,313	\$27,394

\* Non-IFRS measures are described and reconciled in this section

in thousands of dollars, except percentages	Q1 2023					Total
	Accessibility	Patient Care	Adapted Vehicles	Head Office		
Operating Income	\$14,491	\$7,338	\$(858)	\$(5,512)		<b>\$15,459</b>
Amortization and depreciation expense	8,565	2,357	163	1,103		<b>\$12,188</b>
Stock-based compensation	-	-	-	410		<b>\$410</b>
Other expenses	358	130	1,312	1,357		<b>\$3,157</b>
Adjusted EBITDA*	\$23,414	\$9,825	\$617	\$(2,642)		<b>\$31,214</b>
Adjusted EBITDA Margin*	15.5%	20.1%	5.4%	n/a		<b>14.7%</b>
	Q1 2022					
Operating Income	\$12,191	\$1,963	\$(102)	\$(5,223)		<b>\$8,829</b>
Amortization and depreciation expense	7,869	2,778	665	2,022		<b>\$13,334</b>
Stock-based compensation	-	-	-	420		<b>\$420</b>
Other expenses	437	605	-	797		<b>\$1,839</b>
Adjusted EBITDA*	\$20,497	\$5,346	\$563	\$(1,984)		<b>\$24,422</b>
Adjusted EBITDA Margin*	15.7%	12.8%	4.9%	n/a		<b>13.3%</b>

\* Non-IFRS measures are described and reconciled in this section

### ADJUSTED NET EARNINGS AND ADJUSTED NET EARNINGS PER SHARE

Adjusted net earnings is defined as net earnings excluding other expenses and the income tax effects related to these costs. The Corporation uses adjusted net earnings and adjusted net earnings per share to measure its performance from one period to the next, without the variation caused by the impacts of the items described above. The Corporation excludes these items because they affect the comparability of its financial results and could potentially distort the analysis of trends in its business performance. The Corporation believes these measures are useful to investors because they help identify underlying trends in our business that could otherwise be masked by certain expenses or income that can vary from period to period.

Adjusted net earnings per share is calculated using the diluted weighted average number of shares.

### AVAILABLE CREDIT FACILITIES AND AVAILABLE FUNDS

Available credit facilities is defined as the total amount available under the existing revolving credit facility minus the amount drawn and outstanding letters of credit. Available funds is defined as the available credit facilities plus cash and cash equivalents. The Corporation believes that certain investors and analysts use these measures to assess its financial leverage.

### WORKING CAPITAL

Working capital is defined as current assets minus current liabilities. The Corporation uses this ratio to measure its liquidity, operational efficiency and short-term financial health.

### TOTAL DEBT, NET DEBT AND RATIO OF NET DEBT TO ADJUSTED EBITDA

Total debt is defined as the amount drawn under the revolving credit facility and term loan facility, notes payable related to business acquisitions, outstanding letters of credit and lease liabilities, including current portions. Net debt is defined as total debt, net of cash and cash equivalents. The ratio of net debt to adjusted EBITDA is calculated by using the net debt divided by the trailing twelve months adjusted EBITDA. The Corporation believes that certain investors and analysts use these measures to assess its financial leverage.

## 4. Business Overview

Savaria is a global leader in the accessibility industry, which provides solutions for the elderly and physically challenged to improve their comfort, mobility and independence. The Corporation has one of the most comprehensive product lines in the industry, split into three business segments, *Accessibility*, *Patient Care* and *Adapted Vehicles*.

Savaria designs, manufactures, distributes and installs accessibility equipment, such as stairlifts for straight and curved stairs, vertical and inclined wheelchair lifts and elevators for home and commercial use. It also manufactures and markets a comprehensive selection of pressure management products, medical beds, as well as an extensive line of medical equipment and solutions for the safe movement of patients, such as transfer, lifting and repositioning aids. In addition, Savaria converts and adapts a wide variety of motor vehicles to be wheelchair accessible, while also providing vehicle products for people with special needs along with other vehicles adaptations.

Savaria operates a global manufacturing network with six plants in Canada, two in the United States, one in Mexico, five in Europe, and two in China. The Corporation has direct sales offices in Canada, the United States, seven European countries, Australia and China. It also operates an extensive worldwide dealer network.

As at May 10, 2023, Savaria's workforce totaled approximately 2,250 employees worldwide.

#### 4.1 REPORTABLE SEGMENTS OF THE CORPORATION

The Corporation manages its operations under three reportable segments, *Accessibility*, *Patient Care* and *Adapted Vehicles*. These segments are structured according to their respective addressable markets.

##### Accessibility

Through the *Accessibility* segment, Savaria designs, manufactures, distributes and installs a wide portfolio of accessibility products including commercial elevators, home elevators, stairlifts and wheelchair platform lifts for both commercial and residential applications. Savaria operates manufacturing facilities in Canada (Brampton and Surrey), Mexico (Querétaro), Italy (Milan), the United Kingdom (Kingswinford and Birmingham), the Netherlands (Heerhugowaard) and China (Huizhou and Xiamen). Savaria products are sold worldwide through a network of 1,500 dealers as well as through 30 company-owned direct sales offices, through which the Corporation also provides installation, repair and maintenance services.

##### Patient Care

With its *Patient Care* segment, Savaria designs, manufactures, distributes, and installs ceiling lifts, patient transfer slings and accessories, floor lifts and standing aids, bathing equipment, medical beds, therapeutic support surfaces and pressure management products used in healthcare facilities. Savaria operates manufacturing facilities in Canada (Magog and Beamsville), the United States (Greenville and St. Louis) and the United Kingdom (Newton Abbot). The Savaria *Patient Care* product line is sold through institutional and home care sales channels in North America and Europe.

##### Adapted Vehicles

Through the *Adapted Vehicles* segment, Savaria designs and builds lowered-floor wheelchair accessible conversions for selected brands of minivans to serve the Canadian marketplace for both personal and commercial use. Savaria operates two manufacturing facilities for side-entry and rear-entry access vans in Canada (Laval and Toronto). Savaria *Adapted Vehicles* products are also sold through its own retailers in Quebec, Ontario, Alberta and British Columbia. The Handicare vehicle division which was sold towards the end of Q1 2023 previously served the Norwegian marketplace and was mainly focused on commercial adaptations for emergency services including police, fire and rescue, and paramedics vehicles.

The following tables provide the revenue of Savaria and the reportable segments, by region, for the three-month period ended March 31:

in thousands of dollars, except percentages	Q1			
	2023		2022	
Canada	\$37,271	17.6%	\$33,151	18.1%
United States	84,368	39.9%	62,444	34.0%
Europe and others	89,986	42.5%	87,941	47.9%
<b>Total</b>	<b>\$211,625</b>	<b>100.0%</b>	<b>\$183,536</b>	<b>100.0%</b>

in thousands of dollars, except percentages	Q1 2023					
	Accessibility		Patient Care		Adapted Vehicles	
Canada	\$13,541	9.0%	\$18,743	38.4%	\$4,987	43.6%
United States	56,924	37.6%	27,428	56.2%	16	0.1%
Europe and others	80,897	53.4%	2,656	5.4%	6,433	56.3%
<b>Total</b>	<b>\$151,362</b>	<b>100.0%</b>	<b>\$48,827</b>	<b>100.0%</b>	<b>\$11,436</b>	<b>100.0%</b>
	Q1 2022					
Canada	\$10,879	8.3%	\$17,835	42.8%	\$4,437	38.5%
United States	40,534	31.2%	21,509	51.7%	401	3.5%
Europe and others	78,936	60.5%	2,311	5.5%	6,694	58.0%
<b>Total</b>	<b>\$130,349</b>	<b>100.0%</b>	<b>\$41,655</b>	<b>100.0%</b>	<b>\$11,532</b>	<b>100.0%</b>

## 5. Financial Highlights

in thousands of dollars, except per-share amounts	Q1	
	2023	2022
Revenue	<b>\$211,625</b>	\$183,536
Gross Profit	<b>72,033</b>	58,521
Operating income	<b>\$15,459</b>	\$8,829
Adjusted EBITDA *	<b>\$31,214</b>	\$24,422
Adjusted EBITDA margin *	<b>14.7%</b>	13.3%
Net earnings	<b>6,039</b>	5,347
Adjusted net earnings *	<b>8,387</b>	6,766
Diluted net earnings per share	<b>\$0.09</b>	\$0.08
Adjusted net earnings per share *	<b>\$0.13</b>	\$0.10

\* Non-IFRS measures are described and reconciled in sections 3 and 6

### Q1 2023 HIGHLIGHTS

- Revenue for the quarter was \$211.6M, up \$28.1M or 15.3%, compared to Q1 2022, due to organic growth of 13.5% originating from all segments and a positive foreign exchange impact of 1.8%.
- Gross profit was \$72.0M, up \$13.5M or 23.1%, compared to Q1 2022, representing 34.0% of revenue compared to 31.9% in Q1 2022.
- Operating income was \$15.5M, up \$6.6M or 75.1%, representing 7.3% of revenue compared to 4.8% in Q1 2022.
- Adjusted EBITDA was \$31.2M, up \$6.8M or 27.8%, compared to Q1 2022.
- Adjusted EBITDA margin stood at 14.7%, up 140 bps compared to 13.3% in Q1 2022.
- *Accessibility* adjusted EBITDA was \$23.4M, an increase of \$2.9M or 14.2% compared to Q1 2022.
- *Patient Care* adjusted EBITDA was \$9.8M, an increase of \$4.5M or 83.8% compared to Q1 2022.
- Net earnings for the quarter were \$6.0M, or \$0.09 per share on a diluted basis, compared to \$5.3M or \$0.08 per share on a diluted basis in Q1 2022.
- Adjusted net earnings were \$8.4M, or \$0.13 per share on a diluted basis, up \$1.6M or 24.0%, compared to Q1 2022.

## 6. Financial Review

### 6.1 REVENUE

During the quarter, the Corporation generated revenue of \$211.6M, up \$28.1M or 15.3%, compared to the same period in 2022. The increase was due to organic growth of 13.5% and a positive foreign exchange impact of 1.8%.

The following table provides a summary of quarterly variances in revenue both by reportable segment and in total.

in thousands of dollars, except percentages	Q1			Total
	Accessibility	Patient Care	Adapted Vehicles	
Revenue 2023	\$151,362	\$48,827	\$11,436	<b>\$211,625</b>
Revenue 2022	\$130,349	\$41,655	\$11,532	<b>\$183,536</b>
Net change %	16.1%	17.2%	(0.8)%	<b>15.3%</b>
Organic Growth <sup>1</sup>	14.4%	13.2%	3.7%	<b>13.5%</b>
Acquisition Growth <sup>2</sup>	0.0%	0.0%	0.0%	<b>0.0%</b>
Foreign Currency Impact <sup>3</sup>	1.7%	4.0%	(4.5)%	<b>1.8%</b>
Net change %	16.1%	17.2%	(0.8)%	<b>15.3%</b>

<sup>1</sup> Organic growth represents the revenue growth coming from the existing entities as of previous year and is calculated based on local functional currency

<sup>2</sup> Acquisition growth represents the revenue growth coming from the newly acquired entities during the year and is calculated based on local functional currency

<sup>3</sup> Foreign currency impact represents the foreign exchange impact not related to organic and acquisition growth

#### 6.1.1 Accessibility

Revenue from our *Accessibility* segment was \$151.4M for the quarter, an increase of \$21.0M or 16.1%, compared to the same period in 2022. The increase in revenue was related to organic growth of 14.4% driven by continued strong demand in the residential and commercial sectors, price increases and cross-selling synergies with Handicare. The growth was also driven by a positive foreign exchange impact of 1.7%, mainly coming from USD and EUR currencies.

#### 6.1.2 Patient Care

Revenue from our *Patient Care* segment was \$48.8M for the quarter, an increase of \$7.2M or 17.2%, compared to the same period in 2022. The increase in revenue was mainly related to organic growth of 13.2% explained by new contracts signed with healthcare facilities, cross-selling synergies with Handicare and pricing initiatives. The growth was also driven by a positive foreign exchange impact of 4.0%.

#### 6.1.3 Adapted Vehicles

Revenue from our *Adapted Vehicles* segment was \$11.4M for the quarter, a decrease of \$0.1M or 0.8%, compared to the same period in 2022. The slight decrease in revenue was mainly related to a negative foreign exchange impact of 4.5% partially offset by positive organic growth of 3.7%.

## 6.2 GROSS PROFIT AND OPERATING INCOME

in thousands of dollars, except per-share amounts and % revenue	Q1			
	2023		2022	
Revenue	\$211,625		\$183,536	
Cost of sales	139,592	66.0%	125,015	68.1%
Gross Profit	\$72,033	34.0%	\$58,521	31.9%
Selling and administrative expenses	53,417	25.2%	47,853	26.1%
Other expenses	3,157	1.5%	1,839	1.0%
Operating income	\$15,459	7.3%	\$8,829	4.8%
Net finance costs	7,035	3.3%	1,375	0.7%
Earnings before income tax	\$8,424	4.0%	\$7,454	4.1%
Income tax expense	2,385	1.1%	2,107	1.2%
Net Earnings	\$6,039	2.9%	\$5,347	2.9%
Adjusted EBITDA *	\$31,214	14.7%	\$24,422	13.3%
Basic net earnings per share	\$0.09		\$0.08	
Diluted net earnings per share	\$0.09		\$0.08	

\* Non-IFRS measures are described and reconciled in section 3

The increase in gross profit of \$13.5M for the quarter, when compared to the same period in 2022, was mainly attributable to additional revenue and increased gross margins, and to a lesser extent, favorable foreign exchange rates used in the conversion of the results of subsidiaries. The increase in gross margin is mainly due to greater profitability coming from the *Patient Care* segment due to better cost absorption and a favorable product mix, partially offset by continued inflationary pressures resulting in material and labour cost increases, especially in Europe.

For the quarter, selling and administrative expenses as a percentage of revenue were lower by 90 bps, mainly explained by fixed administrative expenses not being impacted by the increase in revenues when compared to Q1 2022.

For the quarter, the Corporation incurred other expenses of \$3.2M compared to \$1.8M in the same period in 2022. In 2023, these expenses consisted mainly of integration costs in connection with Handicare and the loss on the divestiture of Norway for \$1.4M while in 2022, they consisted mainly of integration costs.

Consequently operating income stood at \$15.5M for the quarter, an increase of \$6.6M when compared to \$8.8M for the same period in 2022. The increase was mainly attributable to the impact of additional revenue contribution, despite higher other expenses.

### 6.3 ADJUSTED EBITDA

Adjusted EBITDA and adjusted EBITDA margin for the quarter stood at \$31.2M and 14.7%, respectively, compared to \$24.4M and 13.3% for the same period in 2022. The improvement in profitability is mainly explained by the gross margin increase and by the aforementioned decrease in selling and administrative expenses as a percentage of revenue. The Corporation's *Patient Care* and *Adapted Vehicles* segments adjusted EBITDA margin increased versus prior year period due to improvements in gross margins, while the adjusted EBITDA margin from the *Accessibility* segment was slightly lower.

Head office costs for the quarter ended March 31, 2023, stood at \$2.6M. The current quarter was unfavorably impacted by one-off professional fees.

The following table provides a summary of quarterly variances in adjusted EBITDA, by reportable segment and in total.

	Q1 2023				
in thousands of dollars, except percentages	Accessibility	Patient Care	Adapted Vehicles	Head Office	Total
Revenue	\$151,362	\$48,827	\$11,436	n/a	<b>\$211,625</b>
Adjusted EBITDA*	\$23,414	\$9,825	\$617	\$(2,642)	<b>\$31,214</b>
Adjusted EBITDA Margin*	15.5%	20.1%	5.4%	n/a	<b>14.7%</b>
	Q1 2022				
Revenue	\$130,349	\$41,655	\$11,532	n/a	<b>\$183,536</b>
Adjusted EBITDA*	\$20,497	\$5,346	\$563	\$(1,984)	<b>\$24,422</b>
Adjusted EBITDA Margin*	15.7%	12.8%	4.9%	n/a	<b>13.3%</b>

\* Non-IFRS measures are described and reconciled in section 3

#### 6.3.1 Accessibility

For the quarter, *Accessibility* adjusted EBITDA and adjusted EBITDA margin stood at \$23.4M and 15.5%, respectively, compared to \$20.5M and 15.7% for the same period in 2022. The slight decrease in adjusted EBITDA margin was mainly due to continued inflationary pressures causing higher material and labour costs, especially in Europe, partially offset by better cost absorption from higher revenues.

#### 6.3.2 Patient Care

For the quarter, *Patient Care* adjusted EBITDA and adjusted EBITDA margin stood at \$9.8M and 20.1%, respectively, compared to \$5.3M and 12.8% for the same period in 2022. The increase in adjusted EBITDA and adjusted EBITDA margin was mainly due to the increase in revenues and improvements in gross margins mainly explained by better cost absorption, product mix, pricing initiatives and synergies with Handicare.

#### 6.3.3 Adapted Vehicles

For the quarter, *Adapted Vehicles* adjusted EBITDA and adjusted EBITDA margin stood at \$0.6M and 5.4%, respectively, compared to \$0.6M and 4.9% for the same period in 2022. The adjusted EBITDA and adjusted EBITDA margin were slightly higher year-over-year.

### 6.4 NET FINANCE COSTS

The Corporation's finance costs relate mainly to interest expenses incurred on credit facilities and leases, amortization of deferred financing fees, general bank charges and realized and unrealized foreign exchange gains or losses pertaining to financial instruments. The Corporation uses its credit facilities to manage working capital, capital expenditures and to finance business acquisitions.

For the quarter, net finance costs were \$7.0M, compared to \$1.4M for the same period in 2022. Interest on long-term debt increased by \$3.0M when compared to 2022, due to higher market interest rates. Net finance costs were also impacted by a net foreign currency loss of \$1.3M compared to a net gain of \$0.7M in 2022, most of which was unrealized in nature. Also, the Corporation incurred a gain on the ineffective portion of changes in fair value of net investment hedges of \$0.8M in 2022 which was not repeated in 2023.

## 6.5 INCOME TAXES

For the quarter, an income tax expense of \$2.4M was recorded on earnings before income taxes of \$8.4M, representing an effective tax rate of 28.3% compared to an income tax expense of \$2.1M and an effective tax rate of 28.3% for the same period in 2022.

## 6.6 NET EARNINGS AND ADJUSTED NET EARNINGS

in thousands of dollars, except number of shares and per-share amounts	Q1	
	2023	2022
Net earnings	\$6,039	\$5,347
Other expenses	3,157	1,839
Income tax related to other expenses <sup>1</sup>	(809)	(420)
Adjusted net earnings*	\$8,387	\$6,766
<b>In \$ per share</b>		
Diluted net earnings	\$0.09	\$0.08
Other expenses net of income tax <sup>1</sup>	0.04	0.02
Adjusted net earnings*	\$0.13	\$0.10
Diluted weighted average number of shares	64,642,997	64,522,496

\* Non-IFRS measures are described in section 3 and reconciled in this section

<sup>1</sup> Income tax is calculated at the statutory rate in the country where each expense has been incurred

For the quarter, the Corporation's net earnings were \$6.0M or \$0.09 per share on a diluted basis, compared to \$5.3M or \$0.08 per diluted share for the same period in 2022. The increase in net earnings and net earnings per share was mainly due to the increase in adjusted EBITDA partially offset by higher other expenses.

For the quarter, adjusted net earnings stood at \$8.4M, or \$0.13 per share, compared to \$6.8M or \$0.10 per share for the same period in 2022.

## 7. Summary of Quarterly Results

Selected financial information for the last eight quarters is presented in the following table.

in thousands of dollars, except per-share amounts	Total Trailing 12 months	2023	2022				2021		
		Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2
Revenue	\$817,180	\$211,625	\$212,100	\$201,394	\$192,061	\$183,536	\$189,529	\$180,758	\$178,621
Gross Margin as a % of revenue	32.8%	34.0%	31.2%	31.8%	34.1%	31.9%	31.5%	32.4%	33.5%
Operating Income	\$70,571	\$15,459	\$19,843	\$17,531	\$17,738	\$8,829	\$10,207	\$10,382	\$8,915
Adjusted EBITDA*	\$127,017	\$31,214	\$33,310	\$31,024	\$31,469	\$24,422	\$29,250	\$26,313	\$27,394
Net earnings	\$36,003	\$6,039	\$11,258	\$10,581	\$8,125	\$5,347	\$945	\$4,757	\$2,025
Net earnings per share - diluted	\$0.56	\$0.09	\$0.18	\$0.16	\$0.13	\$0.08	\$0.02	\$0.07	\$0.03
Dividend declared per share	\$0.512	\$0.130	\$0.130	\$0.127	\$0.125	\$0.125	\$0.125	\$0.122	\$0.120

\* Non-IFRS measures are described and reconciled in section 3

The Corporation experiences seasonal variations in its business. In terms of revenues, excluding the impact of acquisitions, the first half of the fiscal year is typically its weakest while the second half is usually its strongest.

## 8. Financial Position

### 8.1 CAPITAL RESOURCES

The Corporation believes its cash flows from operating activities, combined with its available short-term capital resources, will enable it to support its growth strategy, working capital requirements and planned capital expenditures.

The credit facilities are available for general corporate purposes and for financing business acquisitions. Under these credit facilities, the Corporation is required, among other conditions, to respect certain covenants on a consolidated basis. Management reviews compliance with these covenants in conjunction with quarterly filing requirements under its credit facilities. All covenants were met as at March 31, 2023.

in thousands of dollars	<b>March 31, 2023</b>	December 31, 2022
Total amount available under the revolving credit facility	<b>\$400,000</b>	\$400,000
Amount drawn under the revolving credit facility	<b>(325,818)</b>	(317,485)
Outstanding letters of credit	<b>(1,571)</b>	(1,559)
Available credit facilities *	<b>\$72,611</b>	\$80,956
Cash and cash equivalents	<b>62,359</b>	44,725
Available funds *	<b>\$134,970</b>	\$125,681
Current assets	<b>\$332,027</b>	\$327,314
Current liabilities	<b>178,181</b>	182,439
Working capital *	<b>\$153,846</b>	\$144,875
Ratio of current assets to current liabilities	<b>1.86</b>	1.79

\* Non-IFRS measures are described in section 3 and reconciled in this section

### 8.2 NET DEBT

As at March 31, 2023, the Corporation had a net debt position of \$358.9M, compared to \$369.4M as of December 31, 2022. The decrease in net debt of \$10.5M is mainly driven by higher cash and cash equivalents, including the impact of the Norway divestiture, partially offset by a higher amount drawn under the revolving credit facility.

in thousands of dollars	<b>March 31, 2023</b>	December 31, 2022
Amount drawn under the revolving credit facility and term loan facility	<b>\$375,818</b>	\$367,485
Notes payable related to business acquisitions	<b>1,763</b>	1,940
Outstanding letters of credit	<b>1,571</b>	1,559
Lease liabilities	<b>42,149</b>	43,190
Total debt*	<b>\$421,301</b>	\$414,174
Less: Cash and cash equivalents	<b>(62,359)</b>	(44,725)
Net debt*	<b>\$358,942</b>	\$369,449
Trailing twelve months adjusted EBITDA* <sup>1</sup>	<b>127,017</b>	120,225
Ratio of net debt to adjusted EBITDA*	<b>2.83</b>	3.07

\* Non-IFRS measures are described in section 3 and reconciled both in this section and section 3

<sup>1</sup> Including 12 months of Handicare AS adjusted EBITDA

## 9. Liquidity

in thousands of dollars	Q1	
	2023	2022
Cash flows related to operating activities before net changes in non-cash operating items	<b>\$18,104</b>	\$15,734
Net changes in non-cash operating items	<b>(2,119)</b>	(2,732)
Cash flows related to operating activities	<b>15,985</b>	13,002
Cash flows related to investing activities	<b>7,747</b>	(4,808)
Cash flows related to financing activities	<b>(6,333)</b>	(27,152)
Unrealized foreign exchange effect on cash held in foreign currencies	<b>235</b>	(633)
Net change in cash	<b>\$17,634</b>	\$(19,591)

### 9.1 OPERATING ACTIVITIES

For the quarter, cash flows related to operating activities before net changes in non-cash operating items reached \$18.1M, versus \$15.7M in the same period in 2022. The increase mainly reflects the higher EBITDA of the Corporation partially offset by higher income taxes paid. Net changes in non-cash operating items decreased cash flows by \$2.1M, compared to a decrease of \$2.7M a year earlier. As a result, cash generated from operating activities in Q1 2023 stood at \$16.0M, compared to \$13.0M in the same period in 2022.

### 9.2 INVESTING ACTIVITIES

For the quarter, cash generated by investing activities was \$7.7M compared to cash used of \$4.8M in 2022. In 2023, net cash received from the Norway divestiture totaled \$12.4M, while the Corporation disbursed \$1.4M for the acquisition of Ultron in 2022. Conversely, disbursements of \$4.5M for fixed and intangible assets were done in 2023, compared to \$3.6M in 2022.

### 9.3 FINANCING ACTIVITIES

For the quarter, cash used in financing activities was \$6.3M compared to \$27.2M in 2022. The variation is mainly explained by a drawing of \$8.5M on the credit facility compared to a repayment of \$15.5M a year earlier and higher interest paid of \$2.6M in 2023.

### 9.4 DIVIDENDS

The aggregate monthly dividends declared and paid in the first quarter of 2023 totaled \$8.4M, compared to \$8.0M for the same period in 2022. As at March 31, 2023, 64,513,987 shares were issued and outstanding, compared to 64,433,986 as at December 31, 2022.

### 9.5 STOCK OPTIONS

As at May 10, 2023, 3,099,868 stock options were outstanding at exercise prices ranging from \$11.06 to \$22.05.

## 10. Governance

In compliance with the Canadian Securities Administrators' Regulation 52-109, the Corporation has filed certifications signed by the President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") that, among other things, report on disclosure controls and procedures ("DC&P") and the design of internal controls over financial reporting ("ICFR").

DC&P are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the CEO and the CFO, on a timely basis to ensure appropriate decisions can be made regarding public disclosure.

ICFR are processes designed to provide reasonable assurance regarding the reliability of financial reporting and compliance with GAAP of the Corporation's consolidated financial statements.

There have been no significant changes in our ICFR during the period covered by this MD&A that have materially affected, or are reasonably likely to materially affect, the Corporation's ICFR.

## 11. Significant Accounting Policies and Estimates

### A. Accounting Estimates and Judgements

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Important judgements made by management when applying accounting policies that have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units ("CGU"), the identification of operating segments and the determination of foreign operations' functional currencies.

Assumptions and estimate uncertainties that have a significant risk of resulting in a material adjustment are the evaluation of the worldwide deferred income tax balances and income tax expense. Judgements such as interpretations of laws, treaties and regulations in each jurisdiction are also required by management in determining the deferred income tax balances and income tax expense. Other areas involving assumptions and estimate uncertainties include the estimation of the fair value of assets and liabilities acquired during business acquisitions, the determination of the warranty and other provisions, the inventory obsolescence provisions, the capitalization of intangible assets and the measurement of lease obligations.

### B. New Accounting Standards Adopted

The following new amendment to standards and interpretations have been applied in preparing the interim condensed consolidated financial statements as at March 31, 2023.

#### **IAS 8 Accounting Policies**

Amendments to Accounting Estimates and Errors: change in the definition of accounting estimates.

#### **IAS 12 Income Taxes**

Amendments to the Initial Recognition Exemption: narrow the scope of the initial recognition exemption so that it does not apply to transactions that give rise to equal and offsetting temporary differences.

The adoption of these new amendments to standards has not had a material impact on the interim financial statements.

## 12. Risks and Uncertainties

Savaria is engaged in an industry exposed to various risks and uncertainties. The Corporation's operating results and financial position could be adversely affected by each of the risks and uncertainties described in its 2022 annual Management Discussion and Analysis Report, which are incorporated herein by reference:

- Economic Conditions
- Operating Results
- Financing
- Acquisitions
- Currency Fluctuations
- Market and Competition
- Catastrophic events, natural disasters, severe weather and disease
- Health care Reimbursement
- Property Rights
- Credit Risk
- Interest Rates Fluctuations
- Price Variation
- Dependence on Key Personnel
- Dependence on Key Distributors
- Dependence on Key Suppliers
- Laws and Regulations
- Product Liability
- Litigation
- Information Systems & Cybersecurity

## 13. Environmental, Social and Governance (“ESG”) Values

As a global leader within the accessibility industry, Savaria is committed to minimizing its environmental footprint and upholding the highest social and governance standards. We believe that promoting environmentally and socially responsible behaviour across our organization is key to achieving sustainable growth and long-term value creation.

Following the completion of its first ESG materiality assessment, Savaria recently undertook a project to measure, baseline and better understand its global energy consumption and greenhouse gas emissions. We look forward to providing further updates and findings in our inaugural ESG report due out later this year.

## 14. Outlook

Savaria is expecting revenue growth of approximately 8-10%, when normalizing for the impact of the Norwegian auto division divestiture, with an adjusted EBITDA margin of approximately 16% in fiscal 2023, based on the following assumptions:

- Organic growth coming from the *Accessibility* and *Patient Care* segments is expected to continue due to a combination of high backlog levels, cross-selling initiatives, and strong demand.
- Successful integration of Handicare and progress toward achieving the next strategic phase of synergies in-line with management's plan.
- Management's ability to continue to effectively manage supply chain challenges.

This outlook excludes the financial contribution from any new acquisition.

Savaria is confident it will achieve its previously stated goal of generating revenue of approximately \$1 billion in fiscal 2025.

This outlook is based on the following assumptions:

- Continued strong demand in the *Accessibility* and *Patient Care* segments.
  - For *Accessibility*: Long-term trend of people wanting to age in place, further reinforced during the Covid pandemic.
  - For *Patient Care*: Aging population and greater government investment in healthcare infrastructure.
- Realization of revenue synergies between Savaria and Handicare.
- Pricing initiatives.
- Realization of targeted tuck-in acquisitions to replace the lost revenue following the divestiture of the Norway vehicle adaptation business.

The above-mentioned outlook is a "forward-looking statement" within the meaning of the securities laws of Canada and subject to the Corporation's disclosure statement.

# 2023

**SAVARIA CORPORATION**

## Interim Condensed Consolidated Financial Statements

As at March 31, 2023

(Unaudited and not reviewed by the Corporation's independent auditors)

**SAVARIA CORPORATION**  
**INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

(in thousands of Canadian dollars - Unaudited)



	Note	March 31, 2023	December 31, 2022
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents		\$ 62,359	\$ 44,725
Trade and other receivables		103,063	99,450
Income taxes receivable		982	2,769
Derivative financial instruments	10	111	369
Inventories		152,516	144,261
Prepaid expenses and other current assets		12,996	11,542
Assets held for sale		-	24,198
<b>Total current assets</b>		<b>332,027</b>	<b>327,314</b>
<b>Non-current assets</b>			
Derivative financial instruments	10	8,740	10,926
Fixed assets		59,740	59,168
Right-of-use assets		40,869	41,796
Intangible assets		234,085	236,941
Goodwill		416,158	412,236
Other long-term assets		819	721
Deferred tax assets		24,048	20,861
<b>Total non-current assets</b>		<b>784,459</b>	<b>782,649</b>
<b>Total assets</b>		<b>\$ 1,116,486</b>	<b>\$ 1,109,963</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables		\$ 107,919	\$ 99,171
Dividend payable		2,793	2,790
Income taxes payable		8,335	11,723
Deferred revenues		43,619	40,801
Derivative financial instruments	10	2,071	587
Current portion of long-term debt	5	1,169	1,165
Current portion of lease liabilities		8,237	8,159
Provisions		4,038	3,815
Liabilities directly associated with the assets held for sale		-	14,228
<b>Total current liabilities</b>		<b>178,181</b>	<b>182,439</b>
<b>Non-current liabilities</b>			
Long-term debt	5	374,148	365,717
Lease liabilities		33,912	35,031
Long-term provisions		5,520	5,277
Other long-term liabilities		9,362	9,176
Income taxes payable		286	286
Derivative financial instruments	10	1,790	1,676
Deferred tax liabilities		57,626	57,392
<b>Total non-current liabilities</b>		<b>482,644</b>	<b>474,555</b>
<b>Total liabilities</b>		<b>660,825</b>	<b>656,994</b>
<b>Equity</b>			
Share capital	6	457,729	456,413
Contributed surplus		8,419	8,241
Accumulated other comprehensive income (loss)		(5,222)	(8,772)
Retained earnings (deficit)		(5,265)	(2,913)
<b>Total equity</b>		<b>455,661</b>	<b>452,969</b>
<b>Total liabilities and equity</b>		<b>\$ 1,116,486</b>	<b>\$ 1,109,963</b>

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**
**INTERIM CONSOLIDATED STATEMENTS OF EARNINGS**
*(in thousands of Canadian dollars, except per share amounts and numbers of shares - Unaudited)*


	<i>Note</i>	Three months ended March 31,	
		<b>2023</b>	2022
<b>Revenue</b>	11	<b>\$ 211,625</b>	\$ 183,536
<b>Cost of sales</b>		<b>139,592</b>	125,015
<b>Gross profit</b>		<b>72,033</b>	58,521
<b>Operating expenses</b>			
Selling and administrative expenses		<b>53,417</b>	47,853
Other expenses	7	<b>3,157</b>	1,839
<b>Total operating expenses</b>		<b>56,574</b>	49,692
<b>Operating income</b>		<b>15,459</b>	8,829
<b>Net Finance costs</b>	8	<b>7,035</b>	1,375
<b>Earnings before income tax</b>		<b>8,424</b>	7,454
Income tax expense		<b>2,385</b>	2,107
<b>Net Earnings</b>		<b>\$ 6,039</b>	\$ 5,347
<b>Earnings per share:</b>			
Basic		<b>\$ 0.09</b>	\$ 0.08
Diluted		<b>\$ 0.09</b>	\$ 0.08
Basic weighted average number of shares		<b>64,457,875</b>	64,217,265
Diluted weighted average number of shares		<b>64,642,997</b>	64,522,496

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**
**INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**
*(in thousands of Canadian dollars - Unaudited)*


	Three months ended March 31,	
	<b>2023</b>	2022
<b>Net Earnings</b>	<b>\$ 6,039</b>	<b>\$ 5,347</b>
<b>Items that will not be reclassified subsequently to net earnings or items that are directly reclassified to retained earnings</b>		
Remeasurement of defined benefit pension plan obligations, net of tax	<b>14</b>	-
<b>Items that are or may be reclassified subsequently to net earnings:</b>		
Net change in derivative financial instruments designated as cash flow hedges, net of tax	<b>(447)</b>	696
Net change on translation of financial statements of foreign operations, net of tax	<b>5,794</b>	(16,859)
Costs of hedging reserve on net change in cross-currency swaps designated in net investment hedges, net of tax	<b>83</b>	(216)
Net change in net investment hedges, net of tax	<b>(1,894)</b>	4,307
<b>Other comprehensive income (loss)</b>	<b>3,550</b>	(12,072)
<b>Total comprehensive income (loss)</b>	<b>\$ 9,589</b>	<b>\$ (6,725)</b>

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**
**INTERIM CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

Periods of three months ended March 31, 2023 and 2022

(in thousands of Canadian dollars - Unaudited)



	2023					
	Share capital		Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings (deficit)	Total equity
	Number	Amount				
<b>Balance at January 1, 2023</b>	<b>64,433,986</b>	<b>\$ 456,413</b>	<b>\$ 8,241</b>	<b>\$ (8,772)</b>	<b>\$ (2,913)</b>	<b>\$ 452,969</b>
<b>Net earnings</b>	-	-	-	-	<b>6,039</b>	<b>6,039</b>
Stock-based compensation	-	-	410	-	-	<b>410</b>
Exercise of stock options (Note 6)	80,001	1,316	(232)	-	-	<b>1,084</b>
Dividends on common shares (Note 6)	-	-	-	-	(8,377)	<b>(8,377)</b>
<b>Total transactions with shareholders</b>	<b>80,001</b>	<b>1,316</b>	<b>178</b>	-	<b>(8,377)</b>	<b>(6,883)</b>
<b>Other comprehensive income (loss)</b>	-	-	-	3,550	(14)	<b>3,536</b>
<b>Balance at March 31, 2023</b>	<b>64,513,987</b>	<b>\$ 457,729</b>	<b>\$ 8,419</b>	<b>\$ (5,222)</b>	<b>\$ (5,265)</b>	<b>\$ 455,661</b>

	2022					
	Share capital		Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings (deficit)	Total equity
	Number	Amount				
<b>Balance at January 1, 2022</b>	<b>64,212,154</b>	<b>\$ 452,967</b>	<b>\$ 7,003</b>	<b>\$ (19,762)</b>	<b>\$ (5,608)</b>	<b>\$ 434,600</b>
<b>Net earnings</b>	-	-	-	-	<b>5,347</b>	<b>5,347</b>
Stock-based compensation	-	-	420	-	-	<b>420</b>
Exercise of stock options (Note 6)	114,333	1,831	(313)	-	-	<b>1,518</b>
Dividends on common shares (Note 6)	-	-	-	-	(8,038)	<b>(8,038)</b>
<b>Total transactions with shareholders</b>	<b>114,333</b>	<b>1,831</b>	<b>107</b>	-	<b>(8,038)</b>	<b>(6,100)</b>
<b>Other comprehensive income (loss)</b>	-	-	-	(12,072)	-	<b>(12,072)</b>
<b>Balance at March 31, 2022</b>	<b>64,326,487</b>	<b>\$ 454,798</b>	<b>\$ 7,110</b>	<b>\$ (31,834)</b>	<b>\$ (8,299)</b>	<b>\$ 421,775</b>

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**  
**INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands of Canadian dollars - Unaudited)



	Note	Three months ended March 31,	
		2023	2022
<b>Cash flows related to operating activities</b>			
Net Earnings		\$ 6,039	\$ 5,347
Adjustments for:			
Depreciation of fixed assets		1,952	1,799
Depreciation of right-of-use assets		2,391	2,632
Amortization of intangible assets		7,845	8,903
Income tax expense		2,385	2,107
Loss on a business divestiture	7	1,358	-
Stock-based compensation		410	420
Ineffective portion of changes in fair value of net investment hedges	8	-	(768)
Loss (gain) on the sale and write-off of fixed assets and intangible assets		10	(8)
Unrealized foreign exchange gain		(1,945)	(4,611)
Interest and amortization of financing costs	8	5,892	2,884
Income tax paid		(8,233)	(2,971)
		<b>18,104</b>	<b>15,734</b>
Net changes in non-cash operating items	9	(2,119)	(2,732)
<b>Net cash related to operating activities</b>		<b>15,985</b>	<b>13,002</b>
<b>Cash flows related to investing activities</b>			
Business acquisition	5	(194)	(1,383)
Proceeds from a business divestiture	7	12,387	-
Proceeds from sale of fixed assets		78	135
Additions to fixed assets		(2,267)	(1,473)
Increase in intangible assets		(2,257)	(2,087)
<b>Net cash related to investing activities</b>		<b>7,747</b>	<b>(4,808)</b>
<b>Cash flows related to financing activities</b>			
Net repayment of other long-term debt		-	(293)
Repayment of lease obligations		(2,922)	(2,845)
Net change in the revolving credit facility	5	8,490	(15,473)
Interest paid		(4,611)	(2,025)
Proceeds from exercise of stock options	6	1,084	1,518
Dividends paid on common shares	6	(8,374)	(8,034)
<b>Net cash related to financing activities</b>		<b>(6,333)</b>	<b>(27,152)</b>
Unrealized foreign exchange impact on cash held in foreign currencies		235	(633)
<b>Net change in cash</b>		<b>17,634</b>	<b>(19,591)</b>
Cash - Beginning of period		44,725	63,494
<b>Cash - End of period</b>		<b>\$ 62,359</b>	<b>\$ 43,903</b>

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

# SAVARIA CORPORATION

## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

### 1 . Nature of activities and Corporate information

Savaria Corporation is domiciled in Canada. The interim condensed consolidated financial statements of the Corporation as at and for the periods ended March 31, 2023 and 2022 comprise the accounts of Savaria Corporation and its wholly owned subsidiaries (together referred to as the "Corporation" or as "Savaria"). Savaria is a global leader in the accessibility industry. It provides accessibility solutions for the elderly and physically challenged to increase their comfort, their mobility and their independence. The activities of the Corporation are divided into three reportable segments: *Accessibility*, *Patient Care* and *Adapted Vehicles* as described in Note 11 - Reportable segments.

The common shares of the Corporation are listed under the trading symbol "SIS" on the Toronto stock exchange.

### 2 . Basis of Presentation

#### A) Statement of Compliance

The interim condensed consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") applicable to the preparation of interim financial statements, including IAS 34.

These interim condensed financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the audited annual consolidated financial statements of the Corporation and the notes thereto for the year ended on December 31, 2022. These interim condensed financial statements have not been the subject of a review or an audit by the Corporation's auditors; they were approved by the Board of Directors on May 10, 2023.

#### B) Use of Estimates and Judgements

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Important judgements made by management when applying accounting policies that have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units ("CGU"), the identification of operating segments and the determination of foreign operations' functional currencies.

Assumptions and estimate uncertainties that have a significant risk of resulting in a material adjustment are the evaluation of the worldwide deferred income tax balances and income tax expense. Judgements such as interpretations of laws, treaties and regulations in each jurisdiction are also required by management in determining the deferred income tax balances and income tax expense. Other areas involving assumptions and estimate uncertainties include the estimation of the fair value of assets and liabilities acquired during business acquisitions, the determination of the warranty and other provisions, the inventory obsolescence provisions, the capitalization of intangible assets and the measurement of lease obligations.

### 3 . Significant Accounting Policies

The interim condensed consolidated financial statements have been prepared following the same accounting policies used in the audited annual consolidated financial statements for the year ended December 31, 2022.

The accounting policies have been applied consistently by the Corporation's entities and to all periods presented in these interim condensed consolidated financial statements, unless otherwise indicated.

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 3 . Significant Accounting Policies (continued)

##### New Accounting Standards Adopted

The following new amendment to standards and interpretations have been applied in preparing the interim condensed consolidated financial statements as at March 31, 2023.

##### IAS 8 Accounting Policies

Amendments to Accounting Estimates and Errors: change in the definition of accounting estimates.

##### IAS 12 Income Taxes

Amendments to the Initial Recognition Exemption: narrow the scope of the initial recognition exemption so that it does not apply to transactions that give rise to equal and offsetting temporary differences.

The adoption of these new amendments to standards has not had a material impact on the interim financial statements.

#### 4 . Business Acquisition

##### Business Acquisitions realized during the previous fiscal year

##### Ultron Technologies Ltd.

On January 26, 2022, the Corporation acquired all issued shares of Ultron Technologies Ltd. ("Ultron") for a purchase price of \$2,542,000 (GBP 1,487,000). Based in Birmingham, England, Ultron is an electronics technology manufacturer with extensive experience in advanced integrated circuits design, software development, manufacturing and global procurement.

The acquisition of Ultron has been accounted for using the acquisition method. Ultron has been consolidated from the acquisition date. The purchased assets were mainly fixed assets, intangible assets and goodwill. The goodwill has been allocated to the *Accessibility* reportable segment as applicable and is non-deductible for tax purposes.

#### 5 . Long-term debt

	March 31, 2023	December 31, 2022
Revolving Credit Facility <sup>1</sup>	\$ 323,611	\$ 315,014
Term Loan Facility <sup>1</sup>	49,943	49,928
Notes payable related to business acquisitions	1,763	1,940
	\$ 375,317	\$ 366,882
Less: Current portion	1,169	1,165
	\$ 374,148	\$ 365,717

<sup>1</sup> Net of deferred financing costs of respectively \$2,207,000 and \$57,000 (2022 - \$2,471,000 and \$72,000).

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 5 . Long-term debt (continued)

##### Term Loan Facility

The Corporation has a term loan in the amount of \$50,000,000. Only interest is payable on a monthly basis, at a rate which varies according to certain ratios of the Corporation. As of March 31, 2023, the rate was banker's acceptance rate, plus 2.25%, before the impact of the interest rate swap. This term Loan Facility comes to maturity on April 3, 2024.

##### Revolving Credit Facility

The Corporation has a credit facility as follows:

- . Amount available of \$400,000,000; in Canadian dollar, US dollar, euro or British pound equivalent;
- . As at March 31, 2023, an amount of \$240,821,000 in US dollars had been drawn on the credit facility;
- . The Revolving Credit Facility comes to maturity on April 3, 2025;
- . Interest is payable on a monthly basis. The applicable interest rate on the credit facility is based on the credit rating assigned to the Corporation. According to the current credit rating, the rate is either the banker's acceptance rate or SOFR, plus respectively 2.25% or 2.35%, or the Canadian prime rate or U.S. base rate, plus 1.25%, before the impact of the cross-currency swaps.

Reconciliation of movements of long-term debt to cash flows arising from financing activities:

	2023
Balance at January 1	\$ 366,882
Net change in the revolving credit facility	8,490
Note paid related to a previous acquisition	(194)
Amortization of capitalized deferred financing costs (Note 8)	279
Impact of the change in foreign exchange rates	(140)
	\$ 375,317
Less: Current portion	1,169
<b>Balance at March 31</b>	<b>\$ 374,148</b>

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 6 . Share Capital

During the first quarter of 2023, the Corporation issued 80,001 common shares (2022-114,333) at an average price of \$13.55 per share (2022-\$13.28) following the exercise of stock options. These exercises resulted in an increase in share capital of \$1,316,000 (2022-\$1,831,000) and a decrease in contributed surplus of \$232,000 (2022-\$313,000). The average closing price of the Corporation's shares on the exercise dates of options exercised during 2023 was \$16.27 (2022-\$17.64).

	Number of options	2023 Weighted average exercise price	Number of options	2022 Weighted average exercise price
Outstanding at January 1	3,216,064	\$ 16.02	2,307,175	\$ 15.99
Granted	74,639	15.54	410,000	18.13
Exercised	(80,001)	13.55	(114,333)	13.28
Forfeited	(84,167)	17.75	(61,668)	17.26
<b>Outstanding at March 31</b>	<b>3,126,535</b>	<b>\$ 16.03</b>	<b>2,541,174</b>	<b>\$ 16.47</b>

The following dividends were declared and paid by the Corporation:

	Three months ended March 31,	
	2023	2022
Dividends declared	\$ 8,377	\$ 8,038
Amount declared per share in cents	13.0	12.5
Dividends paid	\$ 8,374	\$ 8,034
Amount paid per share in cents	13.0	12.5

#### 7 . Other Expenses

Other expenses encompass items of financial performance which the Corporation believes should be separately identified in the interim consolidated statement of earnings to assist in understanding its operating financial performance. Business acquisition costs pertain to transaction costs incurred related to business purchases (successful or not). Business integration costs pertain to costs incurred to integrate newly acquired businesses.

On March 1, 2023, Savaria announced that it entered into an agreement with Drive AS, a subsidiary of Cognia AS ("Cognia"), pursuant to which Cognia would acquire all of the issued and outstanding shares of its wholly-owned subsidiary Handicare AS, reported under its *Adapted Vehicles* segment, subject to customary closing conditions and regulatory approvals. The transaction closed on March 16, 2023. The divestiture of Handicare AS resulted in a net loss of \$1,358,000 included in other expenses as of March 31, 2023.

	Three months ended March 31,	
	2023	2022
Business acquisition costs	\$ -	\$ 26
Business integration costs	1,799	1,813
Loss on a business divestiture	1,358	-
	<b>\$ 3,157</b>	<b>\$ 1,839</b>

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 8 . Net Finance Costs

	Three months ended March 31,	
	2023	2022
Interest on long-term debt	\$ 5,259	\$ 2,288
Interest on lease liabilities	354	317
Other interests and bank charges	107	-
Amortization of deferred financing costs	279	279
Interest income	(233)	(28)
Net loss (gain) on foreign currency exchange	1,269	(713)
Ineffective portion of changes in fair value of net investment hedges	-	(768)
	<b>\$ 7,035</b>	<b>\$ 1,375</b>

#### 9 . Net Changes in Non-cash Operating Items

	Three months ended March 31,	
	2023	2022
Trade and other receivables	\$ 754	\$ (177)
Inventories	(8,752)	(12,694)
Prepaid expenses and other current assets	(2,721)	2,216
Other long-term assets	(71)	759
Trade and other payables	5,576	6,110
Deferred revenues	2,677	1,203
Provisions	383	(191)
Other long-term liabilities	35	42
	<b>\$ (2,119)</b>	<b>\$ (2,732)</b>

#### 10 . Derivative Financial Instruments

The table below shows the presentation of the derivative financial instruments in the Statement of Financial Position.

	March 31, 2023	December 31, 2022
<b>Current assets</b>		
Foreign exchange contracts	\$ 111	\$ 369
<b>Non-current assets</b>		
Foreign exchange contracts	\$ 127	\$ 167
Interest rate swaps	1,175	1,499
Cross-currency swaps	7,438	9,260
	<b>\$ 8,740</b>	<b>\$ 10,926</b>
<b>Current liabilities</b>		
Foreign exchange contracts	\$ 572	\$ 587
Cross-currency swaps	1,499	-
	<b>\$ 2,071</b>	<b>\$ 587</b>
<b>Non-current liabilities</b>		
Cross-currency swaps	\$ 1,790	\$ 1,676

All of these derivative financial instruments are level 2. The fair value of forward exchange contracts is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds). The fair value of interest rates swaps and cross-currency swaps is calculated as the present value of estimated future cash flows over the remaining term of the contracts and based on market data (primarily yield curves, interest rates, and exchange rates for cross-currency interest rates swaps). Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Corporation's subsidiary or counterparty when appropriate.

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 11 . Reportable Segments

##### Information about the reportable segments

For the purpose of financial reporting, the business is structured into three reportable segments based on the markets they serve. The *Accessibility* segment includes the designing, manufacturing, distributing and installing of a wide portfolio of accessibility products including commercial elevators, home elevators, stairlifts and wheelchair platform lifts for both commercial and residential applications. The *Patient Care* segment includes the designing, manufacturing, distribution, and installation of ceiling lifts, patient transfer slings and accessories, floor lifts and standing aids, bathing equipment, medical beds, therapeutic support surfaces and pressure management products used in healthcare facilities. The *Adapted Vehicles* segment consists of converting, adapting and distributing vehicles for people with mobility challenges, for personal or commercial use.

The Corporation's management assesses the performance of the reportable segments based on revenue and adjusted EBITDA. Adjusted EBITDA is defined as earnings before net finance costs, taxes, depreciation and amortization, net of other expenses and stock-based compensation expense. Head office costs pertain to salaries and costs related to centralized functions, such as finance and legal, which are not allocated to segments.

Sales between segments are eliminated upon consolidation.

	Three months ended March 31,				
	Accessibility	Patient Care	Adapted Vehicles	Head Office	Total
<b>2023</b>					
Revenue	\$ 151,362	\$ 48,827	\$ 11,436	\$ -	\$ 211,625
Adjusted EBITDA	\$ 23,414	\$ 9,825	\$ 617	\$ (2,642)	\$ 31,214
Stock-based compensation					410
Other expenses					3,157
Depreciation and amortization expense					12,188
<b>Operating income</b>					<b>\$ 15,459</b>
<b>2022</b>					
Revenue	\$ 130,349	\$ 41,655	\$ 11,532	\$ -	\$ 183,536
Adjusted EBITDA	\$ 20,497	\$ 5,346	\$ 563	\$ (1,984)	\$ 24,422
Stock-based compensation					420
Other expenses					1,839
Depreciation and amortization expense					13,334
<b>Operating income</b>					<b>\$ 8,829</b>

# SAVARIA CORPORATION

## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

### 11 . Reportable Segments (continued)

#### Desegregation of Revenue

	Three months ended March 31,			
	Accessibility	Patient Care	Adapted Vehicles	Total
<b>2023</b>				
<b>Revenue by region</b>				
Canada	\$ 13,541	\$ 18,743	\$ 4,987	\$ 37,271
United States	56,924	27,428	16	84,368
Europe and others	80,897	2,656	6,433	89,986
	<b>\$ 151,362</b>	<b>\$ 48,827</b>	<b>\$ 11,436</b>	<b>\$ 211,625</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time	\$ 137,490	\$ 43,069	\$ 11,436	\$ 191,995
Services provided over time	13,872	5,758	-	19,630
	<b>\$ 151,362</b>	<b>\$ 48,827</b>	<b>\$ 11,436</b>	<b>\$ 211,625</b>
<b>2022</b>				
<b>Revenue by region</b>				
Canada	\$ 10,879	\$ 17,835	\$ 4,437	\$ 33,151
United States	40,534	21,509	401	62,444
Europe and others	78,936	2,311	6,694	87,941
	<b>\$ 130,349</b>	<b>\$ 41,655</b>	<b>\$ 11,532</b>	<b>\$ 183,536</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time <sup>1</sup>	\$ 117,645	\$ 37,323	\$ 11,532	\$ 166,500
Services provided over time <sup>1</sup>	12,704	4,332	-	17,036
	<b>\$ 130,349</b>	<b>\$ 41,655</b>	<b>\$ 11,532</b>	<b>\$ 183,536</b>

<sup>1</sup> Adjustments to comparative figures in the timing of revenue recognition between the Accessibility and Patient Care segments.

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**SAVARIA CORPORATION**

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