

Q2

**Quarterly
REPORT**

SAVARIA CORPORATION

Quarterly Report

For the Three-Month and Six-Month Periods Ended June 30, 2023

Management's Discussion & Analysis Report

For the three-month and six-month periods ended June 30, 2023

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1. Basis of Presentation

The following management's discussion and analysis ("MD&A"), dated August 9, 2023, is intended to assist readers to better understand Savaria Corporation, its business context, strategies, risk factors and key financial results. It notably discusses the Corporation's financial position and operating results for the three-month and six-month periods ended June 30, 2023, in comparison to the corresponding periods of fiscal 2022. Unless otherwise indicated, the terms "Corporation," "Savaria," "we" and "our," refer to Savaria Corporation and its subsidiaries.

Prepared in accordance with *National Instrument 51-102 Respecting Continuous Disclosure Obligations*, this report should be read in conjunction with the audited consolidated financial statements and accompanying notes for the year ended December 31, 2022 and the MD&A for the same period. Unless otherwise indicated, all amounts are expressed in Canadian dollars. Amounts in certain passages of this MD&A may be expressed in millions of Canadian dollars ("M"); however, all percentage references related to such amounts are calculated based on the thousands of Canadian dollars amount figures contained in the corresponding tables.

The Corporation's financial statements, prepared in accordance with International Financial Reporting Standards ("IFRS"), and MD&A, have been reviewed by Savaria's Audit Committee and approved by its Board of Directors.

Additional information, including the Annual Information Form, is available on SEDAR's website at www.sedar.com.

2. Forward-Looking Statements

This MD&A includes certain statements which are “forward-looking statements” within the meaning of the securities laws of Canada. Any statement in this MD&A which is not a statement of historical fact may be deemed to be a forward-looking statement. When used in this MD&A, the words “believe,” “could,” “should,” “intend,” “expect,” “estimate,” “assume” and other similar expressions are generally intended to identify forward-looking statements. It is important to know the forward-looking statements in this MD&A describe our expectations as at August 9, 2023, which are not guarantees of the future performance of Savaria or its industry, and involve known and unknown risks and uncertainties which may cause Savaria’s or the industry’s outlook, actual results or performance to be materially different from any future results or performance expressed or implied by such statements. Our actual results could be materially different from our expectations if known or unknown risks affect our business, or if our estimates or assumptions turn out to be inaccurate. A change affecting an assumption can also have an impact on other interrelated assumptions, which could increase or diminish the effect of the change. As a result, we cannot guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements do not take into account the effect that transactions or special items announced or occurring after the statements are made may have on our business. For example, they do not include the effect of sales of assets, monetizations, mergers, acquisitions, other business acquisitions or transactions, asset write-downs or other charges announced or occurring after forward-looking statements are made.

Unless otherwise required by applicable securities laws, we disclaim any intention or obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

The foregoing risks and uncertainties include the risks set forth under “Risks and Uncertainties” in this report, as well as other risks detailed from time to time in reports filed by Savaria with securities regulators in Canada.

3. IFRS and Non-IFRS Measures

The Corporation’s financial statements are prepared in accordance with IFRS. However, in this MD&A the following non-IFRS measures and non-IFRS ratios are used by the Corporation: EBITDA, adjusted EBITDA, adjusted EBITDA margin, adjusted net earnings, adjusted net earnings per share, available credit facilities, available funds, working capital, total debt, net debt and ratio of net debt to adjusted EBITDA. Reconciliations to IFRS measures and ratios can be found in sections 3, 6 and 8 of this MD&A.

The Corporation believes these non-IFRS measures and ratios are useful for investors and analysts to properly assess its financial and operating performance. Although management, investors and analysts use these measures and ratios to evaluate the Corporation’s financial and operating performance, they have no standardized definition in accordance with IFRS and should not be regarded as an alternative to financial information prepared in accordance with IFRS. These measures and ratios may therefore not be comparable to similar measures and ratios reported by other entities.

EBITDA

EBITDA is defined as earnings before net finance costs, income tax expense and depreciation & amortization. Investors are cautioned that EBITDA should not be considered an alternative to operating income or net earnings for the period as an indicator of the Corporation’s performance, or an alternative to cash flows from operating, investing and financing activities as a measure of liquidity and cash flow. Management uses EBITDA to assess the operating performance of our business. The Corporation also believes this measure is commonly used by investors and analysts to measure a company’s ability to service debt and to meet other payment obligations, or as a common valuation measurement. The Corporation excludes among others depreciation and amortization expense, which is non-cash in nature and can vary significantly depending upon accounting methods or non-operating factors.

ADJUSTED EBITDA AND ADJUSTED EBITDA MARGIN

Adjusted EBITDA is defined as EBITDA before other expenses and stock-based compensation expense. Investors are cautioned that adjusted EBITDA should not be considered an alternative to operating income or net earnings for the period as an indicator of the Corporation’s performance, or an alternative to cash flows from operating, investing and

financing activities as a measure of liquidity and cash flow. Management uses adjusted EBITDA, among other measures, to assess the operating performance of our business. The Corporation also believes this measure is commonly used by investors and analysts to measure a company's ability to service debt and to meet other payment obligations, or as a common valuation measurement. The Corporation excludes depreciation and amortization expense as well as stock-based compensation expense, which are non-cash in nature and can vary significantly depending upon accounting methods or non-operating factors. In addition, the Corporation excludes certain expenses or income that can vary from period to period and that could otherwise mask the underlying trends in our business.

Adjusted EBITDA margin is defined as adjusted EBITDA expressed as a percentage of revenue.

in thousands of dollars	Total Trailing 12 months	2023			2022			2021	
		Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Operating Income	\$69,059	\$16,226	\$15,459	\$19,843	\$17,531	\$17,738	\$8,829	\$10,207	\$10,382
Amortization and depreciation expense	47,977	12,258	12,188	11,494	12,037	12,237	13,334	12,347	14,676
Stock-based compensation	1,921	538	410	274	699	469	420	564	563
Other expenses	5,613	-	3,157	1,699	757	1,025	1,839	6,132	692
Adjusted EBITDA*	\$124,570	\$29,022	\$31,214	\$33,310	\$31,024	\$31,469	\$24,422	\$29,250	\$26,313

* Non-IFRS measures are described and reconciled in this section

in thousands of dollars, except percentages	Q2 2023			
	Accessibility ¹	Patient Care	Head Office	Total
Operating Income	\$12,091	\$7,391	\$(3,256)	\$16,226
Amortization and depreciation expense	9,277	1,860	1,121	\$12,258
Stock-based compensation	-	-	538	\$538
Other expenses	-	-	-	-
Adjusted EBITDA*	\$21,368	\$9,251	\$(1,597)	\$29,022
Adjusted EBITDA Margin*	14.2%	19.4%	n/a	14.6%
	Q2 2022			
Operating Income	\$17,302	\$4,317	\$(3,881)	\$17,738
Amortization and depreciation expense	8,673	2,125	1,439	\$12,237
Stock-based compensation	-	-	469	\$469
Other expenses	559	256	210	\$1,025
Adjusted EBITDA*	\$26,534	\$6,698	\$(1,763)	\$31,469
Adjusted EBITDA Margin*	17.9%	15.3%	n/a	16.4%

* Non-IFRS measures are described and reconciled in this section

¹ As a result of the change in the composition of the reportable segments, the information from previous periods was restated, refer to section 4.1

	YTD 2023			
in thousands of dollars, except percentages	Accessibility ¹	Patient Care	Head Office	Total
Operating Income	\$25,724	\$14,729	\$(8,768)	\$31,685
Amortization and depreciation expense	18,005	4,217	2,224	\$24,446
Stock-based compensation	-	-	948	\$948
Other expenses	1,670	130	1,357	\$3,157
Adjusted EBITDA*	\$45,399	\$19,076	\$(4,239)	\$60,236
Adjusted EBITDA Margin*	14.5%	19.7%	n/a	14.7%
	YTD 2022			
Operating Income	\$29,393	\$6,279	\$(9,105)	\$26,567
Amortization and depreciation expense	17,206	4,903	3,462	\$25,571
Stock-based compensation	-	-	889	\$889
Other expenses	995	862	1,007	\$2,864
Adjusted EBITDA*	\$47,594	\$12,044	\$(3,747)	\$55,891
Adjusted EBITDA Margin*	16.4%	14.1%	n/a	14.9%

* Non-IFRS measures are described and reconciled in this section

¹ As a result of the change in the composition of the reportable segments, the information from previous periods was restated, refer to section 4.1

ADJUSTED NET EARNINGS AND ADJUSTED NET EARNINGS PER SHARE

Adjusted net earnings is defined as net earnings excluding other expenses and the income tax effects related to these costs. The Corporation uses adjusted net earnings and adjusted net earnings per share to measure its performance from one period to the next, without the variation caused by the impacts of the items described above. The Corporation excludes these items because they affect the comparability of its financial results and could potentially distort the analysis of trends in its business performance. The Corporation believes these measures are useful to investors because they help identify underlying trends in our business that could otherwise be masked by certain expenses or income that can vary from period to period.

Adjusted net earnings per share is calculated using the diluted weighted average number of shares.

AVAILABLE CREDIT FACILITIES AND AVAILABLE FUNDS

Available credit facilities is defined as the total amount available under the existing revolving credit facility minus the amount drawn and outstanding letters of credit. Available funds is defined as the available credit facilities plus cash and cash equivalents. The Corporation believes that certain investors and analysts use these measures to assess its financial leverage.

WORKING CAPITAL

Working capital is defined as current assets minus current liabilities. The Corporation uses this ratio to measure its liquidity, operational efficiency and short-term financial health.

TOTAL DEBT, NET DEBT AND RATIO OF NET DEBT TO ADJUSTED EBITDA

Total debt is defined as the amount drawn under the revolving credit facility and term loan facility, notes payable related to business acquisitions, outstanding letters of credit and lease liabilities, including current portions. Net debt is defined as total debt, net of cash and cash equivalents. The ratio of net debt to adjusted EBITDA is calculated by using the net debt divided by the trailing twelve months adjusted EBITDA. The Corporation believes that certain investors and analysts use these measures to assess its financial leverage.

4. Business Overview

Savaria is a global leader in the accessibility industry, which provides solutions for the elderly and physically challenged to improve their comfort, mobility and independence. The Corporation has one of the most comprehensive product lines in the industry, split into two business segments, *Accessibility* and *Patient Care*.

Savaria designs, manufactures, distributes and installs accessibility equipment, such as stairlifts for straight and curved stairs, vertical and inclined wheelchair lifts and elevators for home and commercial use. It also converts and adapts a wide variety of motor vehicles to make them wheelchair accessible and adapted for people with special needs. In addition, Savaria manufactures and markets a comprehensive selection of pressure management products, medical beds, as well as an extensive line of medical equipment and solutions for the safe movement of patients, such as transfer, lifting and repositioning aids.

Savaria operates a global manufacturing network with six plants in Canada, two in the United States, one in Mexico, five in Europe, and two in China. The Corporation has direct sales offices in Canada, the United States, seven European countries, Australia and China. It also operates an extensive dealer network worldwide.

As at August 9, 2023, Savaria's workforce totaled approximately 2,250 employees worldwide.

4.1 REPORTABLE SEGMENTS OF THE CORPORATION

Prior to the sale of Handicare AS in March 2023, the Corporation managed and reported its business under three operating segments, *Accessibility*, *Patient Care* and *Adapted Vehicles*, each of which was a reportable segment for financial reporting purposes.

Effective April 1, 2023, the Corporation consolidated its reporting structure and combined the remaining operations of the *Adapted Vehicles* segment within the *Accessibility* segment as they share similar economic characteristics given that the products of each segment are accessibility-related.

Moving forward, the business is now structured into two reportable segments, *Accessibility* and *Patient Care* according to their respective addressable markets. As a result of this change, the information from previous periods was restated.

Accessibility

Through the *Accessibility* segment, Savaria designs, manufactures, distributes and installs a wide portfolio of accessibility products including commercial elevators, home elevators, stairlifts, platform lifts and lowered-floor wheelchair accessible conversions for selected brands of minivans, either for personal, residential or commercial applications. Savaria operates manufacturing facilities in Canada (Laval, Brampton, Toronto and Surrey), Mexico (Querétaro), Italy (Milan), the United Kingdom (Kingswinford and Birmingham), the Netherlands (Heerhugowaard) and China (Huizhou and Xiamen). Savaria products are sold worldwide through a network of 1,500 dealers as well as through 30 company-owned direct sales offices, through which the Corporation also provides installation, repair and maintenance services. The Handicare vehicle division which was sold in Q1 2023 previously served the Norwegian marketplace and was mainly focused on commercial adaptations for emergency services including police, fire and rescue, and paramedics vehicles.

Patient Care

With its *Patient Care* segment, Savaria designs, manufactures, distributes, and installs ceiling lifts, patient transfer slings and accessories, floor lifts and standing aids, bathing equipment, medical beds, therapeutic support surfaces and pressure management products used in healthcare facilities. Savaria operates manufacturing facilities in Canada (Magog and Beamsville), the United States (Greenville and St. Louis) and the United Kingdom (Newton Abbot). The Savaria *Patient Care* product line is sold through institutional and home care sales channels in North America and Europe.

The following tables provide the revenue of Savaria and the reportable segments, by region, for the six-month period ended June 30:

in thousands of dollars, except percentages	YTD 2023					
	Accessibility		Patient Care		Total	
Canada	\$37,101	11.8%	\$32,865	34.0%	\$69,966	17.1%
United States	116,939	37.3%	58,653	60.7%	175,592	42.8%
Europe and others	159,382	50.9%	5,081	5.3%	164,463	40.1%
Total	\$313,422	100.0%	\$96,599	100.0%	\$410,021	100.0%

in thousands of dollars, except percentages	YTD 2022					
	Accessibility		Patient Care		Total	
Canada	\$32,810	11.3%	\$32,582	38.1%	\$65,392	17.4%
United States	94,782	32.7%	47,412	55.4%	142,194	37.9%
Europe and others	162,480	56.0%	5,531	6.5%	168,011	44.7%
Total	\$290,072	100.0%	\$85,525	100.0%	\$375,597	100.0%

5. Financial Highlights

in thousands of dollars, except per-share amounts	Q2		YTD	
	2023	2022	2023	2022
Revenue	\$198,396	\$192,061	\$410,021	\$375,597
Gross Profit	67,105	65,582	139,138	124,103
Operating income	\$16,226	\$17,738	\$31,685	\$26,567
Adjusted EBITDA*	\$29,022	\$31,469	\$60,236	\$55,891
Adjusted EBITDA margin*	14.6%	16.4%	14.7%	14.9%
Net earnings	8,789	8,125	14,828	13,472
Adjusted net earnings*	8,789	8,890	17,176	15,656
Diluted net earnings per share	\$0.14	\$0.13	\$0.23	\$0.21
Adjusted net earnings per share*	\$0.14	\$0.14	\$0.27	\$0.24

* Non-IFRS measures are described and reconciled in sections 3 and 6

Q2 2023 HIGHLIGHTS

- Revenue for the quarter was \$198.4M, up \$6.3M or 3.3%, compared to Q2 2022, due to organic growth of 3.4% coming from both segments and a positive foreign exchange impact of 3.8%, partially offset by the divestiture of the Norway operations.
 - *Accessibility* organic growth stood at 2.8% while the growth in North America reached 12.1%
 - *Patient Care* organic growth stood at 5.3%
- Gross profit was \$67.1M, up \$1.5M or 2.3%, compared to Q2 2022, representing 33.8% of revenue compared to 34.1% in Q2 2022.
- Operating income was \$16.2M, down \$1.5M or 8.5%, compared to Q2 2022, representing 8.2% of revenue compared to 9.2% in Q2 2022.
- Adjusted EBITDA was \$29.0M, down \$2.4M or 7.8%, compared to Q2 2022.
- Adjusted EBITDA margin stood at 14.6%, down 180 bps compared to 16.4% in Q2 2022.
- *Accessibility* adjusted EBITDA was \$21.4M, a decrease of \$5.2M or 19.5% compared to Q2 2022.

- *Patient Care* adjusted EBITDA was \$9.3M, an increase of \$2.6M or 38.1% compared to Q2 2022.
- Net earnings and adjusted net earnings for the quarter were \$8.8M, or \$0.14 per share on a diluted basis, compared to respectively \$8.1M or \$0.13 and \$8.9M or \$0.14 per share on a diluted basis in Q2 2022.

6. Financial Review

6.1 REVENUE

During the quarter, the Corporation generated revenue of \$198.4M, up \$6.3M or 3.3%, compared to the same period in 2022. The increase was due to organic growth of 3.4% and a positive foreign exchange impact of 3.8%, partially offset by the divestiture of the Norway operations.

For the six-month period ended June 30, 2023, the Corporation generated revenue of \$410.0M, up \$34.4M or 9.2%, compared to the same period in 2022. The increase is mainly due to organic growth of 8.3% and a positive foreign exchange impact of 2.9%. The growth was also partially offset by the aforementioned divestiture.

The following tables provide a summary of the quarter and year-to-date variances in revenue both by reportable segment and in total.

in thousands of dollars, except percentages	Q2		
	Accessibility	Patient Care	Total
Revenue 2023	\$150,624	\$47,772	\$198,396
Revenue 2022	\$148,191	\$43,870	\$192,061
Net change %	1.6%	8.9%	3.3%
Organic Growth ¹	2.8%	5.3%	3.4%
Acquisition/divestiture Impact ²	(5.1)%	0.0%	(3.9)%
Foreign Currency Impact ³	3.9%	3.6%	3.8%
Net change %	1.6%	8.9%	3.3%

¹ Organic growth represents the revenue growth coming from the existing entities as of the previous year and is calculated based on local functional currency

² Acquisition/divestiture impact represents the revenue growth/decrease coming from the newly acquired or divested entities during the year and is calculated based on local functional currency

³ Foreign currency impact represents the foreign exchange impact not related to organic and acquisition growth

in thousands of dollars, except percentages	YTD		
	Accessibility	Patient Care	Total
Revenue 2023	\$313,422	\$96,599	\$410,021
Revenue 2022	\$290,072	\$85,525	\$375,597
Net change %	8.1%	12.9%	9.2%
Organic Growth ¹	8.1%	9.1%	8.3%
Acquisition/divestiture Impact ²	(2.6)%	0.0%	(2.0)%
Foreign Currency Impact ³	2.6%	3.8%	2.9%
Net change %	8.1%	12.9%	9.2%

¹ Organic growth represents the revenue growth coming from the existing entities as of the previous year and is calculated based on local functional currency

² Acquisition/divestiture impact represents the revenue growth/decrease coming from the newly acquired or divested entities during the year and is calculated based on local functional currency

³ Foreign currency impact represents the foreign exchange impact not related to organic and acquisition growth

6.1.1 Accessibility

Revenue from our *Accessibility* segment was \$150.6M for the quarter, an increase of \$2.4M or 1.6%, compared to the same period in 2022. The increase in revenue was related to organic growth of 2.8% driven by continued strong demand in both the residential and commercial sectors, in North America (12.1%), price increases and cross-selling synergies with Handicare. The growth was also driven by a positive foreign exchange impact of 3.9%, mainly coming

from the USD, EUR and GBP currencies. This was partially offset by the divestiture of the Norway business as well as decreased production and delivery of stairlift products in Europe during April and May due to the implementation of a new ERP system.

For the six-month period ended June 30, 2023, revenue from our *Accessibility* segment was \$313.4M, an increase of \$23.4M, or 8.1%, compared to the same period in 2022. The increase in revenue was related to organic growth of 8.1%, driven by the same factors listed above for the quarter and also to a positive foreign exchange impact of 2.6%. The growth was also partially offset by the divestiture of Norway and the impact of the system implementation in Europe.

6.1.2 Patient Care

Revenue from our *Patient Care* segment was \$47.8M for the quarter, an increase of \$3.9M or 8.9%, compared to the same period in 2022. The increase in revenue was related to organic growth of 5.3% explained by new contracts signed with healthcare facilities, cross-selling synergies with Handicare and pricing initiatives. The growth was also driven by a positive foreign exchange impact of 3.6% coming from the USD currency.

For the six-month period ended June 30, 2023, revenue from our *Patient Care* segment was \$96.6M, an increase of \$11.1M, or 12.9%, compared to the same period in 2022. The increase in revenue was related to organic growth of 9.1% driven by the same factors listed above for the quarter and a positive foreign exchange impact of 3.8%.

6.2 GROSS PROFIT AND OPERATING INCOME

in thousands of dollars, except per-share amounts and % revenue	Q2				YTD			
	2023		2022		2023		2022	
Revenue	\$198,396		\$192,061		\$410,021		\$375,597	
Cost of sales	131,291	66.2%	126,479	65.9%	270,883	66.1%	251,494	67.0%
Gross Profit	\$67,105	33.8%	\$65,582	34.1%	\$139,138	33.9%	\$124,103	33.0%
Selling and administrative expenses	50,879	25.6%	46,819	24.4%	104,296	25.4%	94,672	25.2%
Other expenses	-	-	1,025	0.5%	3,157	0.8%	2,864	0.7%
Operating income	\$16,226	8.2%	\$17,738	9.2%	\$31,685	7.7%	\$26,567	7.1%
Net finance costs	4,507	2.3%	6,436	3.3%	11,542	2.8%	7,811	2.1%
Earnings before income tax	\$11,719	5.9%	\$11,302	5.9%	\$20,143	4.9%	\$18,756	5.0%
Income tax expense	2,930	1.5%	3,177	1.7%	5,315	1.3%	5,284	1.4%
Net Earnings	\$8,789	4.4%	\$8,125	4.2%	\$14,828	3.6%	\$13,472	3.6%
Adjusted EBITDA*	\$29,022	14.6%	\$31,469	16.4%	\$60,236	14.7%	\$55,891	14.9%
Basic net earnings per share	\$0.14		\$0.13		\$0.23		\$0.21	
Diluted net earnings per share	\$0.14		\$0.13		\$0.23		\$0.21	

* Non-IFRS measures are described and reconciled in section 3

For the quarter, the increase in gross profit of \$1.5M when compared to the same period in 2022, was mainly attributable to additional revenue and favorable foreign exchange rates used in the conversion of the results of subsidiaries. The decrease in gross margin is mainly due to the aforementioned system implementation and by year-over-year inflationary impacts in Europe, partially offset by greater profitability coming from the *Patient Care* segment and North American entities in the *Accessibility* segment, due to better cost absorption, favorable product mix and improved pricing. For the six-month period ended June 30, 2023, gross margin benefited from the first quarter favorable impact despite the unfavorable factors described above for the second quarter, when compared to the same period in 2022.

For the quarter, selling and administrative expenses as a percentage of revenue were higher by 120 bps, mainly explained by higher selling and administrative personnel expenses to support planned revenue volume in 2023 when compared to Q2 2022. For the six-month period ended June 30, 2023, selling and administrative expenses as a percentage of revenue were slightly higher by 20 bps, when compared to the same period in 2022.

For the quarter, the Corporation didn't incur other expenses while \$1.0M was incurred in the same period in 2022. Year-to-date amount totaled \$3.2M compared to \$2.9M in 2022. In 2023, these expenses consisted mainly of integration costs in connection with Handicare and the loss on the divestiture of Norway for \$1.4M while in 2022, they consisted mainly of integration costs.

Consequently, operating income stood at \$16.2M for the quarter, a decrease of \$1.5M when compared to \$17.7M for the same period in 2022, with a year-to-date amount totaling \$31.7M compared to \$26.6M in 2022. For the quarter, the decrease was mainly attributable to the impact of higher selling and administrative expenses as a percentage of revenue, while year-to-date the increase was mainly due to the additional revenue contribution, despite higher other expenses.

6.3 ADJUSTED EBITDA

Adjusted EBITDA and adjusted EBITDA margin for the quarter stood at \$29.0M and 14.6%, respectively, compared to \$31.5M and 16.4% for the same period in 2022. The reduced profitability is mainly explained by the aforementioned decrease in gross margin and higher selling and administrative expenses as a percentage of revenue. The Corporation's *Patient Care* segment adjusted EBITDA margin increased versus the prior year period due to improvements in gross margins, while the adjusted EBITDA margin from the *Accessibility* segment was lower in Europe.

For the six-month period ended June 30, 2023, adjusted EBITDA and adjusted EBITDA margin stood at \$60.2M and 14.7%, respectively, compared to \$55.9M and 14.9% for the same period in 2022. The year-to-date decrease in adjusted EBITDA margin is due to reduced profitability in the second quarter, driven by the aforementioned factors.

Head office costs for the three-month and six-month periods ended June 30, 2023 stood at \$1.6M and \$4.2M respectively. The first quarter was unfavorably impacted by one-off professional fees.

The following tables provide a summary of quarter and year-to-date variances in adjusted EBITDA, by reportable segment and in total.

	Q2 2023			
in thousands of dollars, except percentages	Accessibility	Patient Care	Head Office	Total
Revenue	\$150,624	\$47,772	n/a	\$198,396
Adjusted EBITDA*	\$21,368	\$9,251	\$(1,597)	\$29,022
Adjusted EBITDA Margin*	14.2%	19.4%	n/a	14.6%
	Q2 2022			
Revenue	\$148,191	\$43,870	n/a	\$192,061
Adjusted EBITDA*	\$26,534	\$6,698	\$(1,763)	\$31,469
Adjusted EBITDA Margin*	17.9%	15.3%	n/a	16.4%
	YTD 2023			
Revenue	\$313,422	\$96,599	n/a	\$410,021
Adjusted EBITDA*	\$45,399	\$19,076	\$(4,239)	\$60,236
Adjusted EBITDA Margin*	14.5%	19.7%	n/a	14.7%
	YTD 2022			
Revenue	\$290,072	\$85,525	n/a	\$375,597
Adjusted EBITDA*	\$47,594	\$12,044	\$(3,747)	\$55,891
Adjusted EBITDA Margin*	16.4%	14.1%	n/a	14.9%

* Non-IFRS measures are described and reconciled in section 3

6.3.1 Accessibility

For the quarter, *Accessibility* adjusted EBITDA and adjusted EBITDA margin stood at \$21.4M and 14.2%, respectively, compared to \$26.5M and 17.9% for the same period in 2022. The decrease in adjusted EBITDA and adjusted EBITDA margin was mainly due to the system implementation in Europe, causing production and delivery issues, year-over-year inflationary impacts resulting in higher material and labour costs and to a lower extent the divestiture of the Norway operations, partially offset by better cost absorption from greater revenues in North America.

For the six-month period ended June 30, 2023, adjusted EBITDA and adjusted EBITDA margin stood at \$45.4M and 14.5%, respectively, compared to \$47.6M and 16.4% for the same period in 2022.

6.3.2 Patient Care

For the quarter, *Patient Care* adjusted EBITDA and adjusted EBITDA margin stood at \$9.3M and 19.4%, respectively, compared to \$6.7M and 15.3% for the same period in 2022. The increase in adjusted EBITDA and adjusted EBITDA margin was mainly due to the increase in revenues and improvements in gross margin mainly explained by better cost absorption, product mix, pricing initiatives and synergies with Handicare.

For the six-month period ended June 30, 2023, adjusted EBITDA and adjusted EBITDA margin stood at \$19.1M and 19.7%, respectively, compared to \$12.0M and 14.1% for the same period in 2022.

6.4 NET FINANCE COSTS

The Corporation's finance costs relate mainly to interest expenses incurred on credit facilities and leases, amortization of deferred financing fees, general bank charges and realized and unrealized foreign exchange gains or losses pertaining to financial instruments. The Corporation uses its credit facilities to manage working capital, capital expenditures and to finance business acquisitions.

For the quarter, net finance costs were \$4.5M compared to \$6.4M for the same period in 2022. Interest on long-term debt increased by \$2.6M when compared to 2022, due to higher market interest rates. Net finance costs were also impacted by a net foreign currency gain of \$1.7M compared to a net loss of \$2.5M in 2022, most of which was unrealized in nature.

For the six-month period ended June 30, 2023, net finance costs were \$11.5M compared to \$7.8M for the same period in 2022. The increase in net finance costs was mainly due to higher interest on long-term debt, along with a foreign currency gain of \$0.4M when compared to a loss of \$1.8M in 2022, most of which was unrealized in nature. Also, the Corporation incurred a gain on the ineffective portion of changes in fair value of net investment hedges of \$0.8M in 2022 which was not repeated in 2023.

6.5 INCOME TAXES

For the quarter, an income tax expense of \$2.9M was recorded on earnings before income taxes of \$11.7M, representing an effective tax rate of 25.0% compared to an income tax expense of \$3.2M and an effective tax rate of 28.1% for the same period in 2022. For the six-month period ended June 30, 2023, an income tax expense of \$5.3M was recorded on earnings before taxes of \$20.1M, representing an effective tax rate of 26.4%, whereas the effective tax rate was 28.2% for the same period in 2022. The variance in income tax and in effective tax rates is the result of different profit allocation coming from countries in which the Corporation operates which are taxable at varying rates, non-deductible expenses and prior years' adjustments.

6.6 NET EARNINGS AND ADJUSTED NET EARNINGS

in thousands of dollars, except number of shares and per-share amounts	Q2		YTD	
	2023	2022	2023	2022
Net earnings	\$8,789	\$8,125	\$14,828	\$13,472
Other expenses	-	1,025	3,157	2,864
Income tax related to other expenses ¹	-	(260)	(809)	(680)
Adjusted net earnings*	\$8,789	\$8,890	\$17,176	\$15,656
In \$ per share				
Diluted net earnings	\$0.14	\$0.13	\$0.23	\$0.21
Other expenses net of income tax ¹	-	0.01	0.04	0.03
Adjusted net earnings*	\$0.14	\$0.14	\$0.27	\$0.24
Diluted weighted average number of shares	64,797,135	64,489,238	64,719,889	64,510,442

* Non-IFRS measures are described in section 3 and reconciled in this section

¹ Income tax is calculated at the statutory rate in the country where each expense has been incurred

For the quarter, the Corporation's net earnings were \$8.8M or \$0.14 per share on a diluted basis, compared to \$8.1M or \$0.13 per diluted share for the same period in 2022. The slight increase in net earnings and net earnings per share was mainly due to lower net finance costs despite the decrease in adjusted EBITDA. For the six-month period ended June 30, 2023, the Corporation's net earnings stood at \$14.8M, or \$0.23 per share on a diluted basis, compared to \$13.5M or \$0.21 per diluted share for the same period in 2022. The increase in net earnings and net earnings per share on a diluted basis was attributable to the increase in adjusted EBITDA partially offset by higher net finance costs.

For the quarter, the Corporation's adjusted net earnings were \$8.8M or \$0.14 per share on a diluted basis, compared to \$8.9M or \$0.14 per diluted share for the same period in 2022. For the six-month period ended June 30, 2023, the Corporation's net earnings stood at \$17.2M, or \$0.27 per share on a diluted basis, compared to \$15.7M or \$0.24 per diluted share for the same period in 2022.

7. Summary of Quarterly Results

Selected financial information for the last eight quarters is presented in the following table.

in thousands of dollars, except per-share amounts	Total Trailing 12 months	2023			2022			2021	
		Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Revenue	\$823,515	\$198,396	\$211,625	\$212,100	\$201,394	\$192,061	\$183,536	\$189,529	\$180,758
Gross Margin as a % of revenue	32.7%	33.8%	34.0%	31.2%	31.8%	34.1%	31.9%	31.5%	32.4%
Operating Income	\$69,059	\$16,226	\$15,459	\$19,843	\$17,531	\$17,738	\$8,829	\$10,207	\$10,382
Adjusted EBITDA*	\$124,570	\$29,022	\$31,214	\$33,310	\$31,024	\$31,469	\$24,422	\$29,250	\$26,313
Net earnings	\$36,667	\$8,789	\$6,039	\$11,258	\$10,581	\$8,125	\$5,347	\$945	\$4,757
Net earnings per share - diluted	\$0.57	\$0.14	\$0.09	\$0.18	\$0.16	\$0.13	\$0.08	\$0.02	\$0.07
Dividend declared per share	\$0.517	\$0.130	\$0.130	\$0.130	\$0.127	\$0.125	\$0.125	\$0.125	\$0.122

* Non-IFRS measures are described and reconciled in section 3

The Corporation experiences seasonal variations in its business. In terms of revenues, excluding the impact of acquisitions and divestitures, the first half of the fiscal year is typically its weakest period while the second half is usually its strongest.

8. Financial Position

8.1 CAPITAL RESOURCES

The Corporation believes its cash flows from operating activities, combined with its available short-term capital resources, will enable it to support its growth strategy, working capital requirements and planned capital expenditures.

The credit facilities are available for general corporate purposes and for financing business acquisitions. Under these credit facilities, the Corporation is required, among other conditions, to respect certain covenants on a consolidated basis. Management reviews compliance with these covenants in conjunction with quarterly filing requirements under its credit facilities. All covenants were met as at June 30, 2023.

in thousands of dollars	June 30, 2023	December 31, 2022
Total amount available under the revolving credit facility	\$400,000	\$400,000
Amount drawn under the revolving credit facility	(319,717)	(317,485)
Outstanding letters of credit	(1,749)	(1,559)
Available credit facilities*	\$78,534	\$80,956
Cash and cash equivalents	40,956	44,725
Available funds*	\$119,490	\$125,681
Current assets	\$323,394	\$327,314
Current liabilities	171,115	182,439
Working capital*	\$152,279	\$144,875
Ratio of current assets to current liabilities	1.89	1.79

* Non-IFRS measures are described in section 3 and reconciled in this section

8.2 NET DEBT

As at June 30, 2023, the Corporation had a net debt position of \$372.9M, compared to \$369.4M as of December 31, 2022. The increase in net debt of \$3.4M is mainly driven by lower cash and cash equivalents in Europe.

in thousands of dollars	June 30, 2023	December 31, 2022
Amount drawn under the revolving credit facility and term loan facility	\$369,717	\$367,485
Notes payable related to business acquisitions	1,765	1,940
Outstanding letters of credit	1,749	1,559
Lease liabilities	40,604	43,190
Total debt*	\$413,835	\$414,174
Less: Cash and cash equivalents	(40,956)	(44,725)
Net debt*	\$372,879	\$369,449
Trailing twelve months adjusted EBITDA* ¹	124,570	120,225
Ratio of net debt to adjusted EBITDA*	2.99	3.07

* Non-IFRS measures are described in section 3 and reconciled both in this section and section 3

¹ Including 9 months of Handicare AS adjusted EBITDA

9. Liquidity

in thousands of dollars	Q2		YTD	
	2023	2022	2023	2022
Cash flows related to operating activities before net changes in non-cash operating items	\$17,710	\$29,324	\$35,814	\$45,058
Net changes in non-cash operating items	(17,500)	(14,673)	(19,619)	(17,405)
Cash flows related to operating activities	210	14,651	16,195	27,653
Cash flows related to investing activities	(4,548)	(4,922)	3,199	(9,730)
Cash flows related to financing activities	(15,019)	(9,279)	(21,352)	(36,431)
Unrealized foreign exchange effect on cash held in foreign currencies	(2,046)	(35)	(1,811)	(668)
Net change in cash	\$(21,403)	\$415	\$(3,769)	\$(19,176)

9.1 OPERATING ACTIVITIES

For the quarter, cash flows related to operating activities before net changes in non-cash operating items reached \$17.7M, versus \$29.3M in the same period in 2022. The decrease mainly reflects the lower EBITDA of the Corporation and higher income tax paid. Net changes in non-cash operating items reduced liquidity by \$17.5M, compared to \$14.7M a year earlier, mainly impacted by increased inventories in Europe. As a result, cash generated from operating activities in Q2 2023 stood at \$0.2M, compared to \$14.7M in the same period in 2022.

For the six-month period ended June 30, 2023, cash flows related to operating activities before net changes in non-cash operating items reached \$35.8M, versus \$45.1M in the same period in 2022. Net changes in non-cash operating items reduced liquidity by \$19.6M, compared to \$17.4M a year earlier. As a result, cash generated from operating activities stood at \$16.2M, compared to \$27.7M in the same period in 2022.

9.2 INVESTING ACTIVITIES

For the quarter, cash used in investing activities was \$4.5M compared to \$4.9M in 2022. The Corporation disbursed \$4.6M for fixed and intangible assets in 2023, compared to \$4.9M in 2022.

For the six-month period ended June 30, 2023, cash received from investing activities was \$3.2M compared to cash used of \$9.7M in 2022. In 2023, net cash received from the Norway divestiture totaled \$12.4M, while the Corporation disbursed \$1.4M for the acquisition of Ultron in 2022. Conversely, disbursements of \$9.2M for fixed and intangible assets were done in 2023, compared to \$8.5M in 2022.

9.3 FINANCING ACTIVITIES

For the quarter, cash used in financing activities was \$15.0M compared to \$9.3M in 2022. The variation is mainly explained by a drawing of \$0.8M on the credit facility compared to \$3.8M a year earlier and higher interest paid of \$2.7M in 2023.

For the six-month period ended June 30, 2023, cash used in financing activities was \$21.4M compared to \$36.4M in 2022. The main movements in 2023 include a drawing on the credit facility for \$9.3M compared to a reimbursement of \$11.7M in 2022 and higher interest paid of \$5.3M.

9.4 DIVIDENDS

The aggregate monthly dividends declared and paid in the second quarter and six months of 2023 totaled \$8.4M and \$16.8M, respectively, compared to \$8.1M and \$16.1M for the same period in 2022. As at June 30, 2023, 64,580,654 shares were issued and outstanding, compared to 64,378,153 as at June 30, 2022.

9.5 STOCK OPTIONS

As at August 9, 2023, 3,087,451 stock options were outstanding at exercise prices ranging from \$11.06 to \$22.05.

10. Governance

In compliance with the Canadian Securities Administrators' Regulation 52-109, the Corporation has filed certifications signed by the President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") that, among other things, report on disclosure controls and procedures ("DC&P") and the design of internal controls over financial reporting ("ICFR").

DC&P are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the CEO and the CFO, on a timely basis to ensure appropriate decisions can be made regarding public disclosure.

ICFR are processes designed to provide reasonable assurance regarding the reliability of financial reporting and compliance with GAAP of the Corporation's consolidated financial statements.

There have been no significant changes in our ICFR during the period covered by this MD&A that have materially affected, or are reasonably likely to materially affect, the Corporation's ICFR.

11. Significant Accounting Policies and Estimates

A. Accounting Estimates and Judgements

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Important judgements made by management when applying accounting policies that have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units ("CGU"), the identification of operating segments and the determination of foreign operations' functional currencies.

Assumptions and estimate uncertainties that have a significant risk of resulting in a material adjustment are the evaluation of the worldwide deferred income tax balances and income tax expense. Judgements such as interpretations of laws, treaties and regulations in each jurisdiction are also required by management in determining the deferred income tax balances and income tax expense. Other areas involving assumptions and estimate uncertainties include the estimation of the fair value of assets and liabilities acquired during business acquisitions, the determination of the warranty and other provisions, the inventory obsolescence provisions, the capitalization of intangible assets and the measurement of lease obligations.

B. New Accounting Standards Adopted

The following new amendment to standards and interpretations have been applied in preparing the interim condensed consolidated financial statements as at June 30, 2023.

IAS 8 Accounting Policies

Amendments to Accounting Estimates and Errors: change in the definition of accounting estimates.

IAS 12 Income Taxes

Amendments to the Initial Recognition Exemption: narrow the scope of the initial recognition exemption so that it does not apply to transactions that give rise to equal and offsetting temporary differences.

The adoption of these new amendments to standards has not had a material impact on the interim financial statements.

12. Risks and Uncertainties

Savaria is engaged in an industry exposed to various risks and uncertainties. The Corporation’s operating results and financial position could be adversely affected by each of the risks and uncertainties described in its 2022 annual Management Discussion and Analysis Report, which are incorporated herein by reference:

- Economic Conditions
- Operating Results
- Financing
- Acquisitions
- Currency Fluctuations
- Market and Competition
- Catastrophic events, natural disasters, severe weather and disease
- Health care Reimbursement
- Property Rights
- Credit Risk
- Interest Rates Fluctuations
- Price Variation
- Dependence on Key Personnel
- Dependence on Key Distributors
- Dependence on Key Suppliers
- Laws and Regulations
- Product Liability
- Litigation
- Information Systems & Cybersecurity

13. Environmental, Social and Governance (“ESG”)

As a global leader within the accessibility industry, Savaria is committed to minimizing its environmental footprint and upholding the highest social and governance standards. We believe that promoting environmentally and socially responsible behaviour across our organization is key to achieving sustainable growth and long-term value creation.

Following the completion of its first ESG materiality assessment, Savaria undertook a project to measure, baseline and better understand its global energy consumption through a comprehensive carbon footprint calculation of its Scope 1 and Scope 2 greenhouse gas emissions. The data gleaned from this study will help guide future energy efficiency initiatives.

Moreover, Savaria is also in the process of finalizing its ESG governance structure, and has formed an executive management committee responsible for steering the firm’s overall ESG strategy. To that end, the committee has engaged external consultants to help it design and implement a global ESG KPI reporting structure and system for Savaria. As part of this mandate, the committee will develop an action plan to identify and close any gaps in assessing Savaria’s preparedness to meet its ESG reporting obligations ahead of potential upcoming regulations.

14. Outlook

Savaria is expecting revenue growth of approximately 8-10%, when normalizing for the impact of the Norwegian auto division divestiture, with an adjusted EBITDA margin of approximately 16% in fiscal 2023, based on the following assumptions:

- Organic growth coming from the *Accessibility* and *Patient Care* segments is expected to continue due to a combination of high backlog levels, cross-selling initiatives, and strong demand.
- Successful integration of Handicare and progress toward achieving the next strategic phase of synergies in-line with management's plan.
- Management's ability to continue to effectively manage supply chain challenges.

This outlook excludes the financial contribution from any new acquisition.

Savaria is confident it will achieve its previously stated goal of generating revenue of approximately \$1 billion in fiscal 2025.

This outlook is based on the following assumptions:

- Continued strong demand in the *Accessibility* and *Patient Care* segments.
 - For *Accessibility*: Long-term trend of people wanting to age in place, further reinforced during the Covid pandemic.
 - For *Patient Care*: Aging population and greater government investment in healthcare infrastructure.
- Realization of revenue synergies between Savaria and Handicare.
- Pricing initiatives.
- Realization of targeted tuck-in acquisitions to replace the lost revenue following the divestiture of the Norway vehicle adaptation business.

The above-mentioned outlook is a "forward-looking statement" within the meaning of the securities laws of Canada and subject to the Corporation's disclosure statement.

2023

SAVARIA CORPORATION

Interim Condensed Consolidated Financial Statements

As at June 30, 2023

(Unaudited and not reviewed by the Corporation's independent auditors)

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
(in thousands of Canadian dollars - Unaudited)


<i>Note</i>	June 30, 2023	December 31, 2022
Assets		
Current assets		
	\$ 40,956	\$ 44,725
	109,279	99,450
	2,685	2,769
10	566	369
	157,082	144,261
	12,826	11,542
	-	24,198
Total current assets	323,394	327,314
Non-current assets		
10	8,901	10,926
	59,728	59,168
	39,506	41,796
	224,814	236,941
	410,034	412,236
	745	721
	25,098	20,861
Total non-current assets	768,826	782,649
Total assets	\$ 1,092,220	\$ 1,109,963
Liabilities		
Current liabilities		
	\$ 99,625	\$ 99,171
	2,796	2,790
	7,696	11,723
	45,240	40,801
10	2,342	587
5	1,169	1,165
	8,149	8,159
	4,098	3,815
	-	14,228
Total current liabilities	171,115	182,439
Non-current liabilities		
5	368,328	365,717
	32,455	35,031
	5,908	5,277
	9,340	9,176
	280	286
10	-	1,676
	54,861	57,392
Total non-current liabilities	471,172	474,555
Total liabilities	642,287	656,994
Equity		
6	459,081	456,413
	8,594	8,241
	(12,880)	(8,772)
	(4,862)	(2,913)
Total equity	449,933	452,969
Total liabilities and equity	\$ 1,092,220	\$ 1,109,963

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENTS OF EARNINGS
(in thousands of Canadian dollars, except per share amounts and numbers of shares - Unaudited)


	<i>Note</i>	Three months ended June 30,		Six months ended June 30,	
		2023	2022	2023	2022
Revenue	11	\$ 198,396	\$ 192,061	\$ 410,021	\$ 375,597
Cost of sales		131,291	126,479	270,883	251,494
Gross profit		67,105	65,582	139,138	124,103
Operating expenses					
Selling and administrative expenses		50,879	46,819	104,296	94,672
Other expenses	7	-	1,025	3,157	2,864
Total operating expenses		50,879	47,844	107,453	97,536
Operating income		16,226	17,738	31,685	26,567
Net Finance costs	8	4,507	6,436	11,542	7,811
Earnings before income tax		11,719	11,302	20,143	18,756
Income tax expense		2,930	3,177	5,315	5,284
Net Earnings		\$ 8,789	\$ 8,125	\$ 14,828	\$ 13,472
Earnings per share:					
Basic		\$ 0.14	\$ 0.13	\$ 0.23	\$ 0.21
Diluted		\$ 0.14	\$ 0.13	\$ 0.23	\$ 0.21
Basic weighted average number of shares		64,538,432	64,344,264	64,498,154	64,280,765
Diluted weighted average number of shares		64,797,135	64,489,238	64,719,889	64,510,442

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(in thousands of Canadian dollars - Unaudited)


	Three months ended June 30,		Six months ended June 30,	
	2023	2022	2023	2022
Net Earnings	\$ 8,789	\$ 8,125	\$ 14,828	\$ 13,472
Items that will not be reclassified subsequently to net earnings or items that are directly reclassified to retained earnings:				
Remeasurement of defined benefit pension plan obligations, net of tax	-	-	14	-
Items that are or may be reclassified subsequently to net earnings:				
Net change in derivative financial instruments designated as cash flow hedges, net of tax	761	24	314	720
Net change on translation of financial statements of foreign operations, net of tax	(11,929)	(8,700)	(6,135)	(25,559)
Costs of hedging reserve on net change in cross-currency swaps designated in net investment hedges, net of tax	(72)	(20)	11	(236)
Net change in net investment hedges, net of tax	3,582	1,570	1,688	5,877
Other comprehensive income (loss)	(7,658)	(7,126)	(4,108)	(19,198)
Total comprehensive income (loss)	\$ 1,131	\$ 999	\$ 10,720	\$ (5,726)

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
Periods of six months ended June 30, 2023 and 2022

(in thousands of Canadian dollars - Unaudited)

	2023					
	Share capital		Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings (deficit)	Total equity
	Number	Amount				
Balance at January 1	64,433,986	\$ 456,413	\$ 8,241	\$ (8,772)	\$ (2,913)	\$ 452,969
Net earnings	-	-	-	-	14,828	14,828
Stock-based compensation	-	-	948	-	-	948
Exercise of stock options (Note 6)	146,668	2,668	(595)	-	-	2,073
Dividends on common shares (Note 6)	-	-	-	-	(16,763)	(16,763)
Total transactions with shareholders	146,668	2,668	353	-	(16,763)	(13,742)
Other comprehensive income (loss)	-	-	-	(4,108)	(14)	(4,122)
Balance at June 30	64,580,654	\$ 459,081	\$ 8,594	\$ (12,880)	\$ (4,862)	\$ 449,933

	2022					
	Share capital		Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings (deficit)	Total equity
	Number	Amount				
Balance at January 1	64,212,154	\$ 452,967	\$ 7,003	\$ (19,762)	\$ (5,608)	\$ 434,600
Net earnings	-	-	-	-	13,472	13,472
Stock-based compensation	-	-	889	-	-	889
Exercise of stock options (Note 6)	165,999	2,677	(460)	-	-	2,217
Dividends on common shares (Note 6)	-	-	-	-	(16,088)	(16,088)
Total transactions with shareholders	165,999	2,677	429	-	(16,088)	(12,982)
Other comprehensive income (loss)	-	-	-	(19,198)	-	(19,198)
Balance at June 30	64,378,153	\$ 455,644	\$ 7,432	\$ (38,960)	\$ (8,224)	\$ 415,892

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands of Canadian dollars - Unaudited)


<i>Note</i>	Three months ended June 30,		Six months ended June 30,	
	2023	2022	2023	2022
Cash flows related to operating activities				
Net Earnings	\$ 8,789	\$ 8,125	\$ 14,828	\$ 13,472
Adjustments for:				
Depreciation of fixed assets	2,230	2,182	4,182	3,981
Depreciation of right-of-use assets	2,527	2,562	4,918	5,194
Amortization of intangible assets	7,501	7,493	15,346	16,396
Income tax expense	2,930	3,177	5,315	5,284
Loss on a business divestiture	7 -	-	1,358	-
Stock-based compensation	538	469	948	889
Ineffective portion of changes in fair value of net investment hedges	8 -	-	-	(768)
Loss (gain) on the sale and write-off of fixed assets and intangible assets	28	(20)	38	(28)
Unrealized foreign exchange (gain) loss	(4,656)	4,908	(6,601)	297
Interest and amortization of financing costs	8 6,342	3,756	12,234	6,640
Income tax paid	(8,519)	(3,328)	(16,752)	(6,299)
	17,710	29,324	35,814	45,058
Net changes in non-cash operating items	9 (17,500)	(14,673)	(19,619)	(17,405)
Net cash related to operating activities	210	14,651	16,195	27,653
Cash flows related to investing activities				
Business acquisitions	5 -	-	(194)	(1,383)
Proceeds from a business divestiture	7 -	-	12,387	-
Proceeds from sale of fixed assets	94	26	172	161
Additions to fixed assets	(2,735)	(2,444)	(5,002)	(3,917)
Increase in intangible assets	(1,907)	(2,504)	(4,164)	(4,591)
Net cash related to investing activities	(4,548)	(4,922)	3,199	(9,730)
Cash flows related to financing activities				
Net repayment of other long-term debt	-	-	-	(293)
Repayment of lease obligations	(2,805)	(2,810)	(5,727)	(5,655)
Net change in the revolving credit facility	5 811	3,782	9,301	(11,691)
Interest paid	(5,631)	(2,901)	(10,242)	(4,926)
Proceeds from exercise of stock options	6 989	699	2,073	2,217
Dividends paid on common shares	6 (8,383)	(8,049)	(16,757)	(16,083)
Net cash related to financing activities	(15,019)	(9,279)	(21,352)	(36,431)
Unrealized foreign exchange impact on cash held in foreign currencies	(2,046)	(35)	(1,811)	(668)
Net change in cash	(21,403)	415	(3,769)	(19,176)
Cash - Beginning of period	62,359	43,903	44,725	63,494
Cash - End of period	\$ 40,956	\$ 44,318	\$ 40,956	\$ 44,318

The accompanying notes are an integral part of the interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

1. Nature of activities and Corporate information

Savaria Corporation is domiciled in Canada. The interim condensed consolidated financial statements of the Corporation as at and for the periods ended June 30, 2023 and 2022 comprise the accounts of Savaria Corporation and its wholly owned subsidiaries (together referred to as the "Corporation" or as "Savaria"). Savaria is a global leader in the accessibility industry. It provides accessibility solutions for the elderly and physically challenged to increase their comfort, their mobility and their independence. The activities of the Corporation are divided into two reportable segments: *Accessibility* and *Patient Care* as described in Note 11 - Reportable segments.

The common shares of the Corporation are listed under the trading symbol "SIS" on the Toronto stock exchange.

2. Basis of Presentation

A) Statement of Compliance

The interim condensed consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") applicable to the preparation of interim financial statements, including IAS 34.

These interim condensed financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the audited annual consolidated financial statements of the Corporation and the notes thereto for the year ended on December 31, 2022. These interim condensed financial statements have not been the subject of a review or an audit by the Corporation's auditors; they were approved by the Board of Directors on August 9, 2023.

B) Use of Estimates and Judgements

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Important judgements made by management when applying accounting policies that have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units ("CGU"), the identification of operating segments and the determination of foreign operations' functional currencies.

Assumptions and estimate uncertainties that have a significant risk of resulting in a material adjustment are the evaluation of the worldwide deferred income tax balances and income tax expense. Judgements such as interpretations of laws, treaties and regulations in each jurisdiction are also required by management in determining the deferred income tax balances and income tax expense. Other areas involving assumptions and estimate uncertainties include the estimation of the fair value of assets and liabilities acquired during business acquisitions, the determination of the warranty and other provisions, the inventory obsolescence provisions, the capitalization of intangible assets and the measurement of lease obligations.

3. Significant Accounting Policies

The interim condensed consolidated financial statements have been prepared following the same accounting policies used in the audited annual consolidated financial statements for the year ended December 31, 2022.

The accounting policies have been applied consistently by the Corporation's entities and to all periods presented in these interim condensed consolidated financial statements, unless otherwise indicated.

SAVARIA CORPORATION

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

3. Significant Accounting Policies (continued)

New Accounting Standards Adopted

The following new amendment to standards and interpretations have been applied in preparing the interim condensed consolidated financial statements as at June 30, 2023.

IAS 8 Accounting Policies

Amendments to Accounting Estimates and Errors: change in the definition of accounting estimates.

IAS 12 Income Taxes

Amendments to the Initial Recognition Exemption: narrow the scope of the initial recognition exemption so that it does not apply to transactions that give rise to equal and offsetting temporary differences.

The adoption of these new amendments to standards has not had a material impact on the interim financial statements.

4. Business Acquisition

Business Acquisitions realized during the previous fiscal year

Ultron Technologies Ltd.

On January 26, 2022, the Corporation acquired all issued shares of Ultron Technologies Ltd. ("Ultron") for a purchase price of \$2,542,000 (GBP 1,487,000). Based in Birmingham, England, Ultron is an electronics technology manufacturer with extensive experience in advanced integrated circuits design, software development, manufacturing and global procurement.

The acquisition of Ultron has been accounted for using the acquisition method. Ultron has been consolidated from the acquisition date. The purchased assets were mainly fixed assets, intangible assets and goodwill. The goodwill has been allocated to the *Accessibility* reportable segment as applicable and is non-deductible for tax purposes.

5. Long-term debt

	June 30, 2023	December 31, 2022
Revolving Credit Facility ¹	\$ 317,775	\$ 315,014
Term Loan Facility ¹	49,957	49,928
Notes payable related to business acquisitions	1,765	1,940
	\$ 369,497	\$ 366,882
Less: Current portion	1,169	1,165
	\$ 368,328	\$ 365,717

¹ Net of deferred financing costs of respectively \$1,942,000 and \$43,000 (2022 - \$2,471,000 and \$72,000).

Term Loan Facility

The Corporation has a term loan in the amount of \$50,000,000. Only interest is payable on a monthly basis, at a rate which varies according to certain ratios of the Corporation. As of June 30, 2023, the rate was banker's acceptance rate, plus 2.00%, before the impact of the interest rate swap. This term Loan Facility comes to maturity on April 3, 2024. The Corporation has the right and intends to renew the facility before its maturity date.

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(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

5. Long-term debt (continued)

Revolving Credit Facility

The Corporation has a credit facility as follows:

- Amount available of \$400,000,000; in Canadian dollar (or in US dollar, euro or British pound equivalent);
- As at June 30, 2023, an amount of \$241,336,000 in US dollars had been drawn on the credit facility;
- The Revolving Credit Facility comes to maturity on April 3, 2025;
- Interest is payable on a monthly basis. The applicable interest rate on the credit facility is based on the credit rating assigned to the Corporation. According to the current credit rating, the rate is either the banker's acceptance rate or SOFR, plus 2.00% or 2.10%, or the Canadian prime rate or U.S. base rate, plus 1.00%, before the impact of the cross-currency swaps.

Reconciliation of movements of long-term debt to cash flows arising from financing activities:

	2023
Balance at January 1	\$ 366,882
Net change in the revolving credit facility	9,301
Note paid related to a previous acquisition	(194)
Amortization of capitalized deferred financing costs (Note 8)	558
Impact of the change in foreign exchange rates	(7,050)
	\$ 369,497
Less: Current portion	1,169
Balance at June 30	\$ 368,328

6. Share Capital

During the first six months of 2023, the Corporation issued 146,668 common shares (2022-165,999) at an average price of \$14.13 per share (2022-\$13.36) following the exercise of stock options. These exercises resulted in an increase in share capital of \$2,668,000 (2022-\$2,677,000) and a decrease in contributed surplus of \$595,000 (2022-\$460,000). The average closing price of the Corporation's shares on the exercise dates of options exercised during 2023 was \$16.43 (2022-\$16.45).

	2023		2022	
	Number of options	Weighted average exercise price	Number of options	Weighted average exercise price
Outstanding at January 1	3,216,064	\$ 16.02	2,307,175	\$ 15.99
Granted	165,779	16.08	589,388	16.68
Exercised	(146,668)	14.13	(165,999)	13.36
Forfeited	(135,835)	17.04	(80,000)	17.30
Outstanding at June 30	3,099,340	\$ 16.06	2,650,564	\$ 16.27

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NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

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6. Share Capital (continued)

The following dividends were declared and paid by the Corporation:

	Six months ended June 30,	
	2023	2022
Dividends declared	\$ 16,763	\$ 16,088
Amount declared per share in cents	26.0	25.0
Dividends paid	\$ 16,757	\$ 16,083
Amount paid per share in cents	26.0	25.0

7. Other Expenses

Other expenses encompass items of financial performance which the Corporation believes should be separately identified in the interim consolidated statement of earnings to assist in understanding its operating financial performance. Business acquisition costs pertain to transaction costs incurred related to business purchases (successful or not). Business integration costs pertain to costs incurred to integrate newly acquired businesses.

On March 16, 2023, Savaria sold all of the issued and outstanding shares of its wholly-owned subsidiary Handicare AS, based in Norway, to Drive AS, a subsidiary of Cognia AS. The divestiture of Handicare AS resulted in a net loss of \$1,358,000 included in other expenses as of June 30, 2023.

	Three months ended June 30,		Six months ended June 30,	
	2023	2022	2023	2022
Business acquisition costs	\$ -	\$ -	\$ -	\$ 26
Business integration costs	-	1,025	1,799	2,838
Loss on a business divestiture	-	-	1,358	-
	\$ -	\$ 1,025	\$ 3,157	\$ 2,864

8. Net Finance Costs

	Three months ended June 30,		Six months ended June 30,	
	2023	2022	2023	2022
Interest on long-term debt	\$ 5,690	\$ 3,090	\$ 10,949	\$ 5,378
Interest on lease liabilities	373	387	727	704
Other interests and bank charges	103	204	210	204
Amortization of deferred financing costs	279	279	558	558
Interest income	(245)	(25)	(478)	(53)
Net (gain) loss on foreign currency exchange	(1,693)	2,501	(424)	1,788
Ineffective portion of changes in fair value of net investment hedges	-	-	-	(768)
	\$ 4,507	\$ 6,436	\$ 11,542	\$ 7,811

SAVARIA CORPORATION

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

9. Net Changes in Non-cash Operating Items

	Three months ended June 30,		Six months ended June 30,	
	2023	2022	2023	2022
Trade and other receivables	\$ (7,200)	\$ 2,245	\$ (6,446)	\$ 2,068
Inventories	(6,234)	(9,740)	(14,986)	(22,434)
Prepaid expenses and other current assets	81	(7)	(2,640)	2,209
Other long-term assets	81	(65)	10	694
Trade and other payables	(6,980)	(8,923)	(1,404)	(2,813)
Deferred revenues	2,255	1,927	4,932	3,130
Provisions	474	17	857	(174)
Other long-term liabilities	23	(127)	58	(85)
	\$ (17,500)	\$ (14,673)	\$ (19,619)	\$ (17,405)

10. Derivative Financial Instruments

The table below shows the presentation of the derivative financial instruments in the Statement of Financial Position.

	June 30, 2023	December 31, 2022
Current assets		
Foreign exchange contracts	\$ 493	\$ 369
Cross-currency swaps	73	-
	\$ 566	\$ 369
Non-current assets		
Foreign exchange contracts	\$ 299	\$ 167
Interest rate swaps	1,209	1,499
Cross-currency swaps	7,393	9,260
	\$ 8,901	\$ 10,926
Current liabilities		
Foreign exchange contracts	\$ 134	\$ 587
Cross-currency swaps	2,208	-
	\$ 2,342	\$ 587
Non-current liabilities		
Cross-currency swaps	\$ -	\$ 1,676

All of these derivative financial instruments are Level 2. The fair value of forward exchange contracts is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds). The fair value of interest rates swaps and cross-currency swaps is calculated as the present value of estimated future cash flows over the remaining term of the contracts and based on market data (primarily yield curves, interest rates, and exchange rates for cross-currency interest rates swaps). Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Corporation's subsidiary or counterparty when appropriate.

11. Reportable Segments

Information about the reportable segments

Prior to the sale of Handicare AS in March 2023 (refer to note 7), the Corporation managed and reported its business under three operating segments, *Accessibility*, *Patient Care* and *Adapted Vehicles*, each of which was a reportable segment for financial reporting purposes.

Effective April 1, 2023, the Corporation consolidated its reporting structure and combined the remaining operations of the *Adapted Vehicles* segment within the *Accessibility* segment as they share similar economic characteristics given that the products of each segment are accessibility-related.

Moving forward, the business is now structured into two reportable segments according to their respective addressable markets. The *Accessibility* segment includes the designing, manufacturing, distributing and installing of a wide portfolio of accessibility products including commercial and home elevators, stairlifts, platform lifts and wheelchair lowered-floor accessible conversions for selected brands of minivans, either for personal, residential or commercial applications. The presentation of this segment was reviewed to include all accessibility products, including vehicles. The *Patient Care* segment includes the designing, manufacturing, distribution, and installation of ceiling lifts, patient transfer slings and accessories, floor lifts, standing aids, bathing equipment, medical beds, therapeutic support surfaces and pressure management products used in healthcare facilities.

The Corporation's management assesses the performance of the reportable segments based on revenue and adjusted EBITDA. Adjusted EBITDA is defined as earnings before net finance costs, taxes, depreciation and amortization, net of other expenses and stock-based compensation expense. Head office costs pertain to salaries and costs related to centralized functions, such as finance and legal, which are not allocated to segments.

Sales between segments are eliminated upon consolidation.

	Three months ended June 30,			
	Accessibility ¹	Patient Care	Head Office	Total
2023				
Revenue	\$ 150,624	\$ 47,772	\$ -	\$ 198,396
Adjusted EBITDA	\$ 21,368	\$ 9,251	\$ (1,597)	\$ 29,022
Stock-based compensation				538
Other expenses				-
Depreciation and amortization expense				12,258
Operating income				\$ 16,226
2022				
Revenue	\$ 148,191	\$ 43,870	\$ -	\$ 192,061
Adjusted EBITDA	\$ 26,534	\$ 6,698	\$ (1,763)	\$ 31,469
Stock-based compensation				469
Other expenses				1,025
Depreciation and amortization expense				12,237
Operating income				\$ 17,738

¹ As a result of the change in the composition of the reportable segments, the information from previous periods was restated.

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(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)
11. Reportable Segments (continued)
Information about the reportable segments (continued)

	Six months ended June 30,			
	Accessibility ¹	Patient Care	Head Office	Total
2023				
Revenue	\$ 313,422	\$ 96,599	\$ -	\$ 410,021
Adjusted EBITDA	\$ 45,399	\$ 19,076	\$ (4,239)	\$ 60,236
Stock-based compensation				948
Other expenses				3,157
Depreciation and amortization expense				24,446
Operating income				\$ 31,685
2022				
Revenue	\$ 290,072	\$ 85,525	\$ -	\$ 375,597
Adjusted EBITDA	\$ 47,594	\$ 12,044	\$ (3,747)	\$ 55,891
Stock-based compensation				889
Other expenses				2,864
Depreciation and amortization expense				25,571
Operating income				\$ 26,567

¹ As a result of the change in the composition of the reportable segments, the information from previous periods was restated.

Disaggregation of Revenue

	Three months ended June 30,		
	Accessibility ¹	Patient Care	Total
2023			
Revenue by region			
Canada	\$ 18,573	\$ 14,122	\$ 32,695
United States	59,999	31,225	91,224
Europe and others	72,052	2,425	74,477
	\$ 150,624	\$ 47,772	\$ 198,396
Timing of revenue recognition			
Goods transferred at a point in time	\$ 137,380	\$ 41,440	\$ 178,820
Services provided over time	13,244	6,332	19,576
	\$ 150,624	\$ 47,772	\$ 198,396
2022			
Revenue by region			
Canada	\$ 17,494	\$ 14,747	\$ 32,241
United States	53,847	25,903	79,750
Europe and others	76,850	3,220	80,070
	\$ 148,191	\$ 43,870	\$ 192,061
Timing of revenue recognition			
Goods transferred at a point in time ²	\$ 134,058	\$ 39,505	\$ 173,563
Services provided over time ²	14,133	4,365	18,498
	\$ 148,191	\$ 43,870	\$ 192,061

¹ As a result of the change in the composition of the reportable segments, the information from previous periods was restated.

² Adjustments to comparative figures in the timing of revenue recognition between the *Accessibility* and *Patient Care* segments.

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NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)
11. Reportable Segments (continued)
Disaggregation of Revenue (continued)

	Six months ended June 30,		
	Accessibility ¹	Patient Care	Total
2023			
Revenue by region			
Canada	\$ 37,101	\$ 32,865	\$ 69,966
United States	116,939	58,653	175,592
Europe and others	159,382	5,081	164,463
	\$ 313,422	\$ 96,599	\$ 410,021
Timing of revenue recognition			
Goods transferred at a point in time	\$ 286,306	\$ 84,509	\$ 370,815
Services provided over time	27,116	12,090	39,206
	\$ 313,422	\$ 96,599	\$ 410,021
2022			
Revenue by region			
Canada	\$ 32,810	\$ 32,582	\$ 65,392
United States	94,782	47,412	142,194
Europe and others	162,480	5,531	168,011
	\$ 290,072	\$ 85,525	\$ 375,597
Timing of revenue recognition			
Goods transferred at a point in time ²	\$ 263,235	\$ 76,828	\$ 340,063
Services provided over time ²	26,837	8,697	35,534
	\$ 290,072	\$ 85,525	\$ 375,597

¹ As a result of the change in the composition of the reportable segments, the information from previous periods was restated.

² Adjustments to comparative figures in the timing of revenue recognition between the *Accessibility* and *Patient Care* segments.

SAVARIA CORPORATION

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