

Q2

**Quarterly
REPORT**

SAVARIA CORPORATION

Quarterly Report

For the Three-Month and Six-Month Periods Ended June 30, 2020

2020

SAVARIA CORPORATION

Management's Report

For the Three-Month and Six-Month Periods Ended June 30, 2020

Management's Discussion & Analysis Report

For the Three-Month and Six-Month Period Ended June 30, 2020

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1. Basis of Presentation

The following management's discussion and analysis ("MD&A"), dated August 12, 2020, is intended to assist readers in better understanding the business of Savaria Corporation, its business context, its strategies, its risk factors and its key financial results. It notably discusses the Corporation's financial position and operating results for the three-month and six-month period ended June 30, 2020, in comparison with that for the corresponding period of fiscal 2019. Unless otherwise indicated, the terms "Corporation", "Savaria", "we" and "our", refer to Savaria Corporation and its subsidiaries.

Prepared in accordance with *National Instrument 51-102 Respecting Continuous Disclosure Obligations*, this report should be read in conjunction with the unaudited interim condensed consolidated financial statements for the second quarter of 2020 and accompanying notes, and with the audited consolidated financial statements and accompanying notes for the year ended December 31, 2019 and the MD&A for the same period. Unless otherwise indicated, all amounts are expressed in Canadian dollars and all amounts in tables are in thousands of dollars, except per share amounts and number of shares. Amounts in certain passages of this MD&A may be expressed in millions of Canadian dollars ("M"); however, all percentages references related to such amounts are calculated based on the thousands of Canadian dollars amount figures contained in the corresponding tables.

The Corporation's financial statements, prepared in accordance with International Financial Reporting Standards ("IFRS"), and MD&A, have been reviewed by Savaria's Audit Committee and approved by its Board of Directors.

Additional information, including the Annual Information Form, is available on SEDAR's website at www.sedar.com.

2. Forward-Looking Statements

This MD&A includes certain statements that are “forward-looking statements” within the meaning of the securities laws of Canada. Any statement in this MD&A that is not a statement of historical fact may be deemed to be a forward-looking statement. When used in this MD&A, the words “believe”, “could”, “should”, “intend”, “expect”, “estimate”, “assume” and other similar expressions are generally intended to identify forward-looking statements. It is important to know that the forward-looking statements in this MD&A describe our expectations as at August 12, 2020, which are not guarantees of the future performance of Savaria or its industry, and involve known and unknown risks and uncertainties that may cause Savaria’s or the industry’s outlook, actual results or performance to be materially different from any future results or performance expressed or implied by such statements. Our actual results could be materially different from our expectations if known or unknown risks affect our business, or if our estimates or assumptions turn out to be inaccurate. A change affecting an assumption can also have an impact on other interrelated assumptions, which could increase or diminish the effect of the change. As a result, we cannot guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements do not take into account the effect that transactions or special items announced or occurring after the statements are made may have on our business. For example, they do not include the effect of sales of assets, monetizations, mergers, acquisitions, other business combinations or transactions, asset write-downs or other charges announced or occurring after forward-looking statements are made.

Unless otherwise required by applicable securities laws, we disclaim any intention or obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

The foregoing risks and uncertainties include the risks set forth under “Risks and Uncertainties” in this report as well as other risks detailed from time to time in reports filed by Savaria with securities regulators in Canada.

3. Compliance with International Financial Reporting Standards

The Corporation’s financial statements are prepared in accordance with IFRS. However, in this MD&A the following non-IFRS measures are used by the Corporation: EBITDA, adjusted EBITDA; adjusted EBITDA margin; adjusted EBITDA before head office costs; adjusted EBITDA margin before head office costs; adjusted net earnings; adjusted net earnings per share; adjusted net earnings excluding amortization of intangible assets related to acquisitions; adjusted net earnings excluding amortization of intangible assets related to acquisitions per share; and net interest-bearing debt to adjusted EBITDA. These measures are defined at the end of this MD&A, in the “Glossary” section. Reconciliations to IFRS measures can be found in sections 7 and 8 of this MD&A.

Although management, investors and analysts use these measures to evaluate the Corporation’s financial and operating performance, they have no standardized definition in accordance with IFRS and should not be regarded as an alternative to financial information prepared in accordance with IFRS. These measures may therefore not be comparable to similar measures reported by other entities.

4. Business Overview

Savaria is one of the global leaders in the accessibility industry. It provides accessibility solutions for the physically challenged to increase their comfort, their mobility and their independence. Its product line is one of the most comprehensive on the market. Savaria designs, manufactures, distributes and installs accessibility equipment, such as stairlifts for straight and curved stairs, vertical and inclined wheelchair lifts and elevators for home and commercial use. It also manufactures and markets a comprehensive selection of pressure management products for the medical market, medical beds for the long-term care market, as well as an extensive line of medical equipment and solutions for the safe handling of patients. In addition, Savaria converts and adapts vehicles to be wheelchair accessible. The Corporation operates a sales network of dealers worldwide and direct sales offices in North America, Europe (Switzerland, Germany, Italy, Czech Republic, Poland and United Kingdom), Australia and China. Savaria employs approximately 1,430 people globally and its plants are located across Canada in Laval and Magog (Québec), Brampton, Beamsville and Toronto (Ontario) and Surrey (British Columbia), in the United States in Greenville (South Carolina), in Huizhou (China), in Milan (Italy) and in Newton Abbot (UK).

REPORTABLE SEGMENTS OF THE CORPORATION

The Corporation manages its operations under three reportable segments, *Accessibility*, *Patient Handling* and *Adapted Vehicles*. These segments are structured according to the market segments they address.

Accessibility Segment

Through the *Accessibility* segment, Savaria designs, manufactures, distributes, and installs a wide portfolio of products including stairlifts, wheelchair platform lifts for both commercial and residential applications, commercial accessibility elevators and home elevators. This segment also includes Garaventa Accessibility AG (“Garaventa Lift”) acquired in August 2018, a manufacturer of similar products with reach in European markets and strength on the west coast of North America. Together Savaria and Garaventa Lift operate manufacturing facilities in North America (Brampton, Ontario and Surrey, British Columbia) and Milan, Italy. Opened in 2007, Savaria Huizhou (China) provides partial assembly services for Savaria lift products. Working closely with key Asian suppliers has yielded continuous product improvements, competitive pricing and faster lead times. Savaria and Garaventa Lift products are distributed worldwide through a network of over 500 dealers as well as 26 direct sales offices, through which the Corporation also provides maintenance services.

Patient Handling Segment

In 2016, Savaria designed and launched an innovative ceiling lift product line from a new facility in Magog, Québec. The products are designed to safely move patients from wheelchair to bed or bath areas using an overhead hoist. In June 2017, Savaria acquired Span-America Medical Systems Inc. (“Span”), makers of medical beds, therapeutic support surfaces and pressure management products used in healthcare facilities such as long-term care and nursing homes. Span has manufacturing facilities in Greenville, South Carolina (surfaces), and Beamsville, Ontario (beds). Span also sells the Savaria patient lift line into the home care and institutional sales channels through approximately 35 sales representatives in North America. On July 1, 2019, Savaria completed the acquisition of Silvalea Ltd and its sister company D-ansermed Ltd (“Silvalea”), a manufacturer of patient transfer slings and accessories, based in Newton Abbot, UK. Silvalea specializes in the design and development of challenging and complex patient transfer solutions, with an extensive catalog of over 800 sling designs. This acquisition complements our product offering and provides additional distribution channels for the *Patient Handling* segment.

Adapted Vehicles Segment

Savaria designs and builds lowered floor wheelchair accessible conversions for popular brands of minivans. Side entry access vans are built at its Van-Action (2005) Inc. division in Laval, Québec, whereas rear entry access vans are completed through Freedom Motors Inc., in Toronto, Ontario. Collectively known as the Savaria Vehicle Group, this division serves the Canadian marketplace with both personal use and commercial use designs for wheelchair passengers and drivers. Silver Cross Automotive serves as a retailer of these products along with other adaptation products in Ontario, Alberta and British Columbia.

5. Q2 2020 Highlights

- Revenue for the quarter was \$84.7M, down \$9.3M, or 9.9%, compared to Q2 2019.
- Gross profit was \$29.3M, down \$2.8M, or 8.6%, compared to Q2 2019. Gross margin at 34.6%, compared to 34.1% for Q2 2019.
- Adjusted EBITDA was \$14.5M, up \$0.3M, or 1.8%, compared to Q2 2019.
- Adjusted EBITDA margin stood at 17.1%, compared to 15.1% in Q2 2019.
- *Accessibility* adjusted EBITDA margin before head office costs stood at 20.4%, compared to 16.7% in Q2 2019, due to a better product mix, continued Garaventa Lift related synergies and cost containment efforts.
- *Patient Handling* adjusted EBITDA margin before head office costs stood at 13.0%, compared to 15.0% in Q2 2019, mainly attributable to a suboptimal product mix from our Span operations.
- Net earnings for the quarter were \$6.1M, or \$0.12 per share on a diluted basis, up 11.2% and 9.1%, respectively, compared to Q2 2019.
- Adjusted net earnings for the quarter were \$6.3M, or \$0.12 per share on a diluted basis, comparable to Q2 2019.
- Trailing twelve-month net interest-bearing debt to adjusted EBITDA ratio stood at 0.1x.

6. Q2 2020 Review

The Corporation generated revenue of \$84.7M, down \$9.3M, or 9.9%, compared to the same period in 2019, mainly due to an economic slowdown, a repercussion of the global COVID-19 pandemic.

Gross profit and gross margin stood at \$29.3M and 34.6%, respectively, compared to \$32.0M and 34.1% for the same period of 2019. The decrease in gross profit was mainly attributable to the lower revenue generated in Q2 2020, as noted above. The slight increase in gross margin was mainly due to a better product mix and the continued realization of Garaventa Lift integration-related synergies derived from the Corporation's *Accessibility* segment.

Adjusted EBITDA and adjusted EBITDA margin stood at \$14.5M and 17.1%, respectively, compared to \$14.2M and 15.1% for the same period in 2019. The increases in adjusted EBITDA and adjusted EBITDA margin were mainly attributable to a better product mix and continued realization of Garaventa Lift related synergies pertaining to our *Accessibility* segment, a \$2.0M COVID-19 employment retention government of Canada subsidy (Canada Emergency Wage Subsidy program) and Corporation-wide cost containment efforts.

OPERATIONAL REVIEW

Accessibility Segment

Revenue from our *Accessibility* segment was \$60.2M in Q2 2020, a decrease of \$6.8M, or 10.2%, compared to Q2 2019. The contraction in revenue was mainly attributable to an economic slowdown, a repercussion of the global COVID-19 pandemic.

Adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$12.3M and 20.4%, respectively, compared to \$11.2M and 16.7% for the same period in 2019. The improvements in both metrics were due to a better product mix, continued realization of Garaventa Lift related synergies and cost containment efforts.

Patient Handling Segment

Revenue from our *Patient Handling* segment was \$21.3M for the quarter, stable when compared to the second quarter of 2019. Silvalea acquisition related growth partially offset the anticipated revenue contraction attributable to the Corporation's decision to exit from Span's custom products market segment, effective Q3 2019. Adjusted for the exit of custom products, organic growth in revenue would have been 2.0%.

Adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$2.8M and 13.0%, respectively, compared to \$3.2M and 15.0% for the same period in 2019. The decrease in both metrics was mainly due to a suboptimal Q2 2020 revenue product mix from Span, partially offset by the contribution from our Silvalea acquisition made in Q3 of 2019.

Adapted Vehicles Segment

Revenue generated from the *Adapted Vehicles* segment was \$3.2M, a decrease of \$2.6M, or 44.6%, when compared to the same period in 2019. Adjusted EBITDA and adjusted EBITDA margin, both before head office costs were negligible, compared to \$0.3M and 5.2% in Q2 2019.

The decreases in revenue and adjusted EBITDA when comparing Q2 2020 to Q2 2019 were mainly due to an economic slowdown, a repercussion of the global COVID-19 pandemic. By extension, the lower revenue generated by the segment impacted its fixed cost absorption rate, resulting in a slightly negative adjusted EBITDA margin before head office costs.

Given the anticipated global COVID-19 pandemic social and economic related repercussions for the remainder of the year, being able to provide an H2 forecast remains extremely difficult. However, based on strong backlog intake in July, specifically within the *Accessibility* segment, and its on-going cost containment efforts, the Corporation is optimistic for the second half of 2020.

7. Financial Review

7.1 RESULTS OF OPERATIONS

in thousands of dollars	Q2		YTD	
	2020	2019	2020	2019
Revenue	\$84,668	\$93,992	\$173,087	\$181,469
Cost of sales	55,399	61,952	113,676	122,375
Gross Profit	\$29,269	\$32,040	\$59,411	\$59,094

in thousands of dollars, except per-share amounts	Q2		YTD	
	2020	2019	2020	2019
Revenue	\$84,668	\$93,992	\$173,087	\$181,469
Cost of sales ¹	53,614	60,610	110,194	119,819
Total operating expenses ¹	16,584	19,165	36,066	36,902
Adjusted EBITDA*	\$14,470	\$14,217	\$26,827	\$24,748
Stock-based compensation	425	542	708	863
Other net expenses	192	963	2,325	429
EBITDA*	\$13,853	\$12,712	\$23,794	\$23,456
Depreciation of fixed assets and right-of-use assets	2,363	1,896	4,722	3,831
Amortization of intangible assets	2,044	1,809	3,825	3,680
Net finance costs	1,541	1,619	259	3,172
Earnings before income tax	\$7,905	\$7,388	\$14,988	\$12,773
Income tax expense	1,798	1,897	3,366	3,217
Net Earnings	\$6,107	\$5,491	\$11,622	\$9,556
Basic net earnings per share	\$0.12	\$0.12	\$0.23	\$0.21
Diluted net earnings per share	\$0.12	\$0.11	\$0.23	\$0.20

* Non-IFRS measures are described in the "Glossary" section.

¹ Net of depreciation of fixed assets and right-of-use assets, amortization of intangible assets, other net expenses and stock-based compensation.

In sections 7.2 through 7.4, we review the year-over-year changes to operating results between 2020 and 2019, describing the factors affecting revenue, gross profit, expenses, adjusted EBITDA and adjusted EBITDA margin. Net finance costs, income taxes, net earnings, adjusted net earnings and adjusted net earnings excluding amortization of intangible assets related to acquisitions, are also reviewed, on a consolidated level, in sections 7.5 through 7.8.

7.2 REVENUE

The Corporation's reportable segments are: *Accessibility*, *Patient Handling* and *Adapted Vehicles*. The following table provides a summary of the year-over-year changes in revenue both by reportable segment and in total.

in thousands of dollars, except percentages	Q2			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue 2020	\$60,217	\$21,284	\$3,167	\$84,668
Revenue 2019	\$67,060	\$21,211	\$5,721	\$93,992
Net change %	(10.2)%	0.3%	(44.6)%	(9.9)%
Organic Growth (contraction) ¹	(12.7)%	(8.8)%	(44.6)%	(13.8)%
Acquisition Growth ¹	-	6.2%	-	1.4%
Foreign Currency Impact ²	2.5%	2.9%	-	2.5%
Net change %	(10.2)%	0.3%	(44.6)%	(9.9)%

¹ Organic growth (contraction) and acquisition growth are calculated based on local functional currency.

² Foreign currency impact represents the foreign exchange impact net of organic and acquisition growth.

in thousands of dollars, except percentages	YTD			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue 2020	\$122,829	\$42,254	\$8,004	\$173,087
Revenue 2019	\$127,950	\$42,158	\$11,361	\$181,469
Net change %	(4.0)%	0.2%	(29.5)%	(4.6)%
Organic Growth (contraction) ¹	(6.8)%	(9.4)%	(29.5)%	(8.8)%
Acquisition Growth ¹	1.0%	7.8%	-	2.6%
Foreign Currency Impact ²	1.8%	1.8%	-	1.6%
Net change %	(4.0)%	0.2%	(29.5)%	(4.6)%

¹ Organic growth (contraction) and acquisition growth are calculated based on local functional currency.

² Foreign currency impact represents the foreign exchange impact net of organic and acquisition growth.

7.2.1 Accessibility

Revenue from our *Accessibility* segment was \$60.2M in Q2 2020, a decrease of \$6.8M, or 10.2%, compared to Q2 2019. The contraction in revenue was mainly attributable to an economic slowdown, a repercussion of the global COVID-19 pandemic.

For the six-month period ended June 30, 2020, revenue from our *Accessibility* segment was \$122.8M, a decrease of \$5.1M, or 4.0%, compared to the same period in 2019. Acquisition and organic growth in revenue stood at 1.0% and negative 6.8%, respectively. The acquisition growth in revenue was attributable to the acquisition of Florida Lifts made in Q1 2019. The negative organic growth in revenue was mainly attributable to an economic slowdown, a repercussion of the global COVID-19 pandemic.

7.2.2 Patient Handling

Revenue from our *Patient Handling* segment was \$21.3M for the quarter, stable when compared to the second quarter of 2019. Acquisition growth and organic growth in revenue stood at 6.2% and negative 8.8%, respectively. Acquisition growth was generated by the Corporation's July 1, 2019 acquisition of Silvalea. Organically, revenue contracted, mainly due to the Corporation's decision to exit from Span's low margin custom products market segment, effective Q3 2019. Adjusted for the exit of custom products, organic growth in revenue would have stood at 2.0%.

For the six-month period ended June 30, 2020, revenue for the reportable segment stood at \$42.3M, stable when compared to the same period in 2019. Acquisition growth and organic growth in revenue stood at 7.8% and negative 9.4%, respectively, attributable to the same factors as for the quarter. Adjusted for the exit of custom products, organic growth in revenue would have stood at 2.9%.

7.2.3 Adapted Vehicles

Revenue from our *Adapted Vehicles* segment was \$3.2M in Q2 2020, a decrease of \$2.6M, or 44.6% compared to Q2 2019. The decrease in revenue was mainly due to an economic slowdown, a repercussion of the global COVID-19 pandemic.

For the six-month period ended June 30, 2020, revenue for the reportable segment stood at \$8.0M, a decrease of \$3.4M or 29.5%, compared to the same period in 2019. The decrease in revenue was attributable to the same factor as for the quarter.

7.3 GROSS MARGIN AND EXPENSES

percentage of revenue	Q2		YTD	
	2020	2019	2020	2019
Revenue	100.0%	100.0%	100.0%	100.0%
Cost of sales	65.4%	65.9%	65.7%	67.4%
Gross Margin	34.6%	34.1%	34.3%	32.6%

Improvement in gross margin, both for the quarter and year-to-date, when compared to the same periods in 2019, was mainly attributable to a better product mix and continued realization of Garaventa Lift integration-related synergies derived from the Corporation's *Accessibility* segment.

percentage of revenue	Q2		YTD	
	2020	2019	2020	2019
Revenue	100.0%	100.0%	100.0%	100.0%
Cost of sales ¹	63.3%	64.5%	63.7%	66.1%
Total operating expenses ¹	19.6%	20.4%	20.8%	20.3%
Adjusted EBITDA*	17.1%	15.1%	15.5%	13.6%
Stock-based compensation	0.5%	0.6%	0.4%	0.5%
Other net expenses	0.2%	1.0%	1.4%	0.2%
EBITDA*	16.4%	13.5%	13.7%	12.9%
Depreciation of fixed assets and right-of-use assets	2.9%	2.1%	2.8%	2.1%
Amortization of intangible assets	2.4%	1.9%	2.2%	2.0%
Net finance costs	1.8%	1.7%	0.1%	1.7%
Income tax expense	2.1%	2.0%	1.9%	1.8%
Net earnings	7.2%	5.8%	6.7%	5.3%

* Non-IFRS measures are described in the "Glossary" section.

¹ Net of depreciation of fixed assets and right-of-use assets, amortization of intangible assets, other net expenses and stock based compensation.

Total operating expenses for the quarter, as a percentage of revenue, decreased over the same period of 2019. This was mainly due to Corporation-wide cost containment efforts, aligned with foreseen lower revenue as a result of the global COVID-19 pandemic. On a year-to-date basis, operating expenses, as a percentage of revenue, remained stable when compared to the same period in 2019.

Stock-based compensation, both for the quarter and year-to-date, as a percentage of revenue, remained stable when compared to the same periods in 2019.

Other net expenses are items which the Corporation believes should be excluded in understanding its underlying operational financial performance and are therefore isolated in its consolidated statement of earnings.

In Q2 2020, the Corporation incurred other net expenses of \$0.2M made up of business integration expenses, compared to \$1.0M of business acquisition and integration expenses incurred in Q2 2019.

For the six-month period ended June 30, 2020, the Corporation incurred other net expenses of \$2.3M made up of business acquisition and integration expenses of \$0.8M and a special COVID-19 employee assistance related payout totaling approximately \$1.5M (\$1,000 per employee). For the same period in 2019, the Corporation incurred net expenses of \$0.4M made up of business and integration expenses of approximately \$1.6M, reduced by a gain on an amendment to a business purchase agreement of \$1.1M.

Depreciation of fixed assets and right-of-use assets expense, as a percentage of revenue, for both the quarter and year-to-date periods, increased compared to 2019, mainly due to an increase in right-to-use assets (leases) between reporting periods.

Finally, amortization of intangible assets expense, as a percentage of revenue, for both the quarter and year-to-date periods, increased compared to the same period in 2019. This was mainly due to a decrease in revenue and a slight increase in the amortization expense when comparing periods.

7.4 ADJUSTED EBITDA BY REPORTABLE SEGMENT

in thousands of dollars, except percentages	Q2 2020			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue	\$60,217	\$21,284	\$3,167	\$84,668
Adjusted EBITDA*				\$14,470
Head office costs				\$553
Adjusted EBITDA before head office costs*	\$12,268	\$2,763	\$(8)	\$15,023
Adjusted EBITDA Margin before head office costs*	20.4%	13.0%	(0.3)%	17.7%

* Non-IFRS measures are described in the "Glossary" section.

in thousands of dollars, except percentages	Q2 2019			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue	\$67,060	\$21,211	\$5,721	\$93,992
Adjusted EBITDA*				\$14,217
Head office costs				\$440
Adjusted EBITDA before head office costs*	\$11,189	\$3,173	\$295	\$14,657
Adjusted EBITDA Margin before head office costs*	16.7%	15.0%	5.2%	15.6%

* Non-IFRS measures are described in the "Glossary" section.

in thousands of dollars, except percentages	YTD 2020			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue	\$122,829	\$42,254	\$8,004	\$173,087
Adjusted EBITDA*				\$26,827
Head office costs				\$1,021
Adjusted EBITDA before head office costs*	\$22,624	\$5,263	\$(39)	\$27,848
Adjusted EBITDA Margin before head office costs*	18.4%	12.5%	(0.5)%	16.1%

* Non-IFRS measures are described in the "Glossary" section.

in thousands of dollars, except percentages	YTD 2019			Total
	Accessibility	Patient Handling	Adapted Vehicles	
Revenue	\$127,950	\$42,158	\$11,361	\$181,469
Adjusted EBITDA*				\$24,748
Head office costs				\$633
Adjusted EBITDA before head office costs*	\$19,370	\$5,421	\$590	\$25,381
Adjusted EBITDA Margin before head office costs*	15.1%	12.9%	5.2%	14.0%

* Non-IFRS measures are described in the "Glossary" section.

Total adjusted EBITDA and consolidated adjusted EBITDA margin before head office costs for the quarter stood at \$15.0M and 17.7%, respectively, compared to \$14.7M and 15.6% for the same period in 2019. For the six-month period ended June 30, 2020, total adjusted EBITDA and consolidated adjusted EBITDA margin before head office costs stood at \$27.8M and 16.1%, respectively, compared to \$25.4M and 14.0% for the same period ended June 30, 2019. Improvements in all adjusted EBITDA metrics noted above were driven by our *Accessibility* segment.

The increases in adjusted EBITDA and adjusted EBITDA margin, both before head office costs, pertaining to the *Accessibility* segment, for the quarter and year-to-date periods, were due to a better product mix, continued realization of Garaventa Lift related synergies, a COVID-19 employment retention government of Canada subsidy and cost containment efforts.

The decreases in adjusted EBITDA and adjusted EBITDA margin, both before head office costs for the *Patient Handling* segment, for both the quarter and year-to-date periods, were mainly due to a suboptimal Q2 2020 revenue product mix from Span, partially offset by the contribution from our Silvalea acquisition made in Q3 of 2019.

The decreases in adjusted EBITDA and adjusted EBITDA margin before head office costs for the *Adapted Vehicles* segment, for both the quarter and six-month period ended June 30, 2020, were mainly due to a reduced fixed cost absorption attributable to lower revenue, a repercussion of the global COVID-19 pandemic. The shutdown of the Corporation's Quebec-based Van-Action manufacturing plant in the latter part of the first quarter, directly attributable to the global COVID-19 pandemic, also contributed to the *Adapted Vehicles* reportable segment's year-to-date adjusted EBITDA margin deterioration.

Head office costs for the quarter stood at \$0.6M, in line with management's run-rate expectations of between \$0.5M and \$0.7M per quarter for 2020. The increase compared to Q2 and year-to-date 2019 was mainly due to the expansion of the corporate team, effective Q2 2019.

7.5 NET FINANCE COSTS

The Corporation's finance costs relate mainly to interest expenses incurred on credit facilities, general bank charges and realized and unrealized foreign exchange gains or losses pertaining to financial instruments. The Corporation uses its credit facilities to manage its working capital, capital expenditures and to finance business acquisitions.

For the quarter, net finance costs were stable mainly due to lower interest on long-term debt compared to 2019 following the repayment of the Corporation's revolving credit facility over the second half of 2019, and the favorable impact of cross-currency swaps; this was almost entirely offset by a net foreign currency loss of \$0.7M, most of which was unrealized in nature.

On a year-to-date basis, net finance costs decreased mainly due to the same factors as for the quarter pertaining to interest on long-term debt. They were also favourably impacted by a net foreign currency gain of \$1.4M in 2020, compared to a net foreign currency loss of \$0.4M in 2019.

7.6 INCOME TAXES

For the quarter, an income tax expense of \$1.8M was recorded on earnings before income taxes of \$7.9M, representing an effective tax rate of 22.7%. The effective tax rate for Q2 2020 was impacted favourably as a result of the recognition of deferred tax assets on financial instruments and current year losses incurred in certain entities. In the second quarter of 2019, the effective tax rate was 25.7%.

For the six-month period ended June 30, 2020, an income tax expense of \$3.4M was recorded on earnings before taxes of \$15.0M, representing an effective tax rate of 22.5%. The effective tax rate was impacted favourably as a result of the recognition of deferred tax assets on financial instruments and current year losses incurred in certain entities and the derecognition of certain deferred tax liabilities related to a past business acquisition. For the comparable six-month period in 2019, the effective tax rate was 25.2%.

7.7 NET EARNINGS AND NET EARNINGS PER SHARE

In Q2 2020, the Corporation's net earnings were \$6.1M, or \$0.12 per share on a diluted basis, compared to \$5.5M, or \$0.11 per share on a diluted basis for the same period in 2019. The increase in net earnings and net earnings per share on a diluted basis was mainly due to additional adjusted EBITDA generated in 2020. On a net basis, the impact of the variations in other net expenses, depreciation and amortization expense and net finance costs was minimal.

For the six-month period ended June 30, 2020, the Corporation's net earnings stood at \$11.6M, or \$0.23 per share on a diluted basis, compared to \$9.6M, or \$0.20 per share on a diluted basis for the same period in 2019. The increase in net earnings and net earnings per share on a diluted basis was attributable to the same factors as for the quarter.

Net earnings per share is a commonly used metric to measure a corporation's performance. However, management believes that in the context of a fragmented industry subject to consolidation, adjusted net earnings per share and adjusted net earnings excluding amortization of intangible assets related to acquisitions per share (due to the application of various accounting policies in relation to the allocation of purchase price to goodwill and intangible assets) are measures that should be taken into consideration to assess the Corporation's performance against its peer group. These measures are reviewed in section 7.8.

7.8 RECONCILIATION OF NET EARNINGS, ADJUSTED NET EARNINGS AND ADJUSTED NET EARNINGS EXCLUDING AMORTIZATION OF INTANGIBLE ASSETS RELATED TO ACQUISITIONS

in thousands of dollars, except number of shares and per-share amounts	Q2		YTD	
	2020	2019	2020	2019
Net earnings	\$6,107	\$5,491	\$11,622	\$9,556
Other net expenses	192	963	2,325	429
Income taxes related to other net expenses	(42)	(247)	(510)	(108)
Adjusted net earnings*	\$6,257	\$6,207	\$13,437	\$9,877
Adjusted net earnings per share*	\$0.12	\$0.13	\$0.26	\$0.21
Amortization of intangible assets related to acquisitions	1,152	975	2,343	2,336
Income taxes related to amortization of intangible assets related to acquisitions	(308)	(250)	(626)	(588)
Adjusted net earnings excluding amortization of intangible assets related to acquisitions*	\$7,101	\$6,932	\$15,154	\$11,625
Adjusted net earnings excluding amortization of intangible assets related to acquisitions per share*	\$0.14	\$0.15	\$0.30	\$0.25
Diluted weighted average number of shares	50,907,620	47,892,474	50,893,896	46,817,359

* Non-IFRS measures are described in the "Glossary" section.

Adjusted net earnings stood at \$6.3M, or \$0.12 per share in Q2 2020, comparable to the second quarter of 2019.

For the six-month period ended June 30, 2020, the Corporation's adjusted net earnings stood at \$13.4M, or \$0.26 per share, increases of 36.0% and 23.8%, respectively, compared to the same period in 2019. The increases in these metrics were mainly due to the generation of additional adjusted EBITDA and lower net finance costs incurred, partially offset by an increase in depreciation expense.

Adjusted net earnings excluding amortization of intangible assets related to acquisitions stood at \$7.1M, or \$0.14 per share in Q2 2020, comparable to the second quarter of 2019.

For the six-month period ended June 30, 2020, the Corporation's adjusted net earnings excluding amortization of intangible assets related to acquisitions stood at \$15.2M, or \$0.30 per share, increases of 30.4% and 20.0%, respectively, compared to the same period in 2019. The increases in these metrics were attributable to the same factors as for the increases for the corresponding metrics pertaining to adjusted net earnings.

8. Liquidity

in thousands of dollars	Q2		YTD	
	2020	2019	2020	2019
Cash flows related to operating activities	\$12,080	\$8,955	\$17,474	\$9,793
Cash flows related to investing activities	(1,195)	(3,585)	(2,772)	(12,118)
Cash flows related to financing activities	(6,893)	41,491	(14,103)	51,640
Effect of exchange rate change on cash	(442)	(165)	1,255	(155)
Net change in cash	\$3,550	\$46,696	\$1,854	\$49,160

8.1 OPERATING ACTIVITIES

Cash generated from operating activities in Q2 2020 stood at \$12.1M, compared to \$9.0M in Q2 2019. The increase in cash generated from operating activities was mainly due to lower income tax paid in the period as well as higher net earnings.

Cash generated from operating activities for the six-month period ended June 30, 2020 stood at \$17.5M, compared to \$9.8M for the same period in 2019. The increase in cash generated from operating activities was mainly due to same factors noted for the quarter, as well as a favourable change in non-cash operating items.

8.2 INVESTING ACTIVITIES

For the second quarter of 2020, cash used in investing activities was \$1.2M, compared to \$3.6M in Q2 2019. In 2020, the Corporation acquired \$1.3M in fixed and intangible assets, compared to \$3.6M in 2019.

For the six-month period ended June 30, 2020, cash used in investing activities was \$2.8M, compared to \$12.1M for the same period in 2019. In 2020, the Corporation acquired \$3.0M in fixed and intangible assets, compared to \$6.4M in 2019. The Corporation also disbursed \$5.7M for a business acquisition in the first half of 2019.

8.3 FINANCING ACTIVITIES

In Q2 2020, cash used in financing activities was \$6.9M compared to a cash infusion of \$41.5M in the second quarter of 2019. During the quarter, the Corporation disbursed \$1.5M in lease payments and other long-term debts including interest and paid dividends of \$5.8M to shareholders. In Q2 2019, the Corporation received proceeds of \$67.7M from the issuance of shares and exercise of stock options, repaid \$18.7M on its credit facility, disbursed \$2.4M in lease payments and other long-term debts including interest and paid dividends of \$5.1M to shareholders.

For the six-month period ended June 30, 2020, cash used in financing activities was \$14.1M compared to a cash infusion of \$51.6M for the same period in 2019. During the first half of 2020, the Corporation disbursed \$3.0M in lease payments and other long-term debts including interest and paid dividends of \$11.6M to shareholders. During the first half of 2019, the Corporation received proceeds of \$68.3M from the issuance of shares and exercise of stock options, repaid \$1.2M on its credit facility, disbursed \$5.4M in lease payments and other long-term debts including interest and paid dividends of \$10.1M to shareholders.

8.4 NET INTEREST-BEARING DEBT TO ADJUSTED EBITDA

in thousands of dollars	June 30, 2020	December 31, 2019
Credit facility ^{1,2}	\$49,270	\$49,087
Less: Cash	(41,550)	(39,696)
Net interest-bearing debt*	\$7,720	\$9,391
Trailing twelve months adjusted EBITDA*	\$57,704	\$55,625

* Non-IFRS measures are described in the "Glossary" section

¹ Including current portion.

² Net of deferred financing fees.

As at June 30, 2020, the Corporation had a net interest-bearing debt position of \$7.7M and a trailing twelve-month net interest-bearing debt to adjusted EBITDA ratio of 0.1x.

8.5 DIVIDENDS

The aggregate monthly dividends declared in the second quarter and first half of 2020 totaled \$5.8M and 11.6M, respectively, compared to \$5.1M and 10.0M for the same periods in 2019. As at June 30, 2020, 50,723,774 shares were issued and outstanding, compared to 50,600,443 as at December 31, 2019. Dividends paid in the second quarter and first half of 2020 amounted to \$5.8M and 11.6M, respectively, compared to \$5.1M and 10.1M for the same periods in 2019. In Q2 2019, 5,000,000 shares were issued via a bought deal private placement, explaining, in part, the increase in dividends declared and paid when comparing the same periods in 2019 and 2020. An increase in the monthly dividend rate from \$0.035 to \$0.0383, effective September 2019, also had an impact on the dividend declared and dividend paid metrics.

8.6 STOCK OPTIONS

As at August 12, 2020, 2,277,171 stock options were outstanding at exercise prices ranging from \$3.65 to \$20.03.

8.7 CAPITAL RESOURCES

in thousands of dollars	June 30, 2020	December 31, 2019
Cash	\$41,550	\$39,696
Available credit facilities	110,000	110,000
Available short-term capital resources	\$151,550	\$149,696
Current assets	\$174,932	\$166,608
Current liabilities	70,628	67,941
Working capital	\$104,304	\$98,667
Current ratio	2.48	2.45

The Corporation believes that its cash flows from operating activities, combined with its available short-term capital resources, will enable it to support its growth strategy, working capital requirements and planned capital expenditures as well as provide its shareholders with a return on their investment.

8.8 CREDIT FACILITY

The Corporation has in place, as at June 30, 2020, a credit facility with a financial institution providing for a maximum amount of \$160.0M, comprised of a \$50.0M term loan and a \$110.0M revolver. The credit facility is available for general corporate purposes and for financing future business acquisitions. Under this credit facility, the Corporation is required, among other conditions, to respect certain covenants on a consolidated basis. Management reviews compliance with these covenants in conjunction with quarterly filing requirements under its credit facility. All covenants were met as at June 30, 2020.

9. Summary of Quarterly Results

Selected financial information for the last eight quarters is presented in the following table.

in thousands of dollars, except per-share amounts	Total Trailing 12 months	2020		2019				2018	
		Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Revenue	\$365,958	\$84,668	\$88,419	\$96,437	\$96,434	\$93,992	\$87,477	\$93,118	\$72,089
Gross Margin as a % of revenue	34.3%	34.6%	34.1%	35.3%	33.3%	34.1%	30.9%	30.9%	33.2%
Adjusted EBITDA*	\$57,704	\$14,470	\$12,357	\$15,225	\$15,652	\$14,217	\$10,531	\$12,426	\$9,963
Net earnings	\$27,813	\$6,107	\$5,515	\$8,364	\$7,827	\$5,491	\$4,065	\$4,756	\$2,754
Adjusted net earnings*	\$30,346	\$6,257	\$7,180	\$8,834	\$8,075	\$6,207	\$3,661	\$5,203	\$4,500
Net earnings per share – diluted		\$0.12	\$0.11	\$0.17	\$0.16	\$0.11	\$0.09	\$0.11	\$0.06
Adjusted net earnings per share*		\$0.12	\$0.14	\$0.17	\$0.16	\$0.13	\$0.08	\$0.11	\$0.10
Dividend declared per share	\$0.453	\$0.115	\$0.115	\$0.115	\$0.108	\$0.105	\$0.105	\$0.105	\$0.095

* Non-IFRS measures are described in the 'Glossary' section

The Corporation experiences seasonal trends in its business. In terms of revenues, excluding the impact of acquisitions, the first quarter of the fiscal year is typically the Corporation's weakest quarter while the third quarter is usually its strongest quarter. However, the COVID-19 pandemic will undoubtedly impact the 2020 seasonality trend.

10. Governance

In compliance with the Canadian Securities Administrators' Regulation 52-109, the Corporation has filed certifications signed by the President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") that, among other things, report on disclosure controls and procedures ("DC&P") and the design of internal controls over financial reporting ("ICFR").

Disclosure controls and procedures are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the President and Chief Executive Officer and the Chief Financial Officer, on a timely basis so that appropriate decisions can be made regarding public disclosure.

Internal controls over financial reporting are a process designed to provide reasonable assurance regarding the reliability of financial reporting and compliance with IFRS used in the Corporation's consolidated financial statements.

There have been no significant changes in our internal control over financial reporting during the quarter ended June 30, 2020 that have materially affected, or are reasonably likely to materially affect, the Corporation's ICFR.

11. Significant Accounting Policies and Estimates

A. ACCOUNTING ESTIMATES

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Assumptions and estimate uncertainties that have a significant risk of resulting in a material adjustment are the measurement of the identifiable assets acquired during business combinations, the warranty provisions, the inventory obsolescence provision, the measurement of lease liabilities, the deferred tax assets, the provisions for uncertain tax treatments and the valuation of defined benefit pension plan obligations. Important judgements made by management when applying accounting policies that have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units, the identification of reportable segments and the determination of foreign operations' functional currency.

The uncertainties around the outbreak of the coronavirus, identified as global COVID-19 pandemic, required the use of judgements and estimates which resulted in no material impacts for the period ended June 30, 2020. The future impact of COVID-19 uncertainties could generate, in future reporting periods, a risk of material adjustment to the carrying amounts of the following: revenue recognition, deferred tax assets, goodwill impairment and provisions for uncertain tax treatments.

These estimates are based on management's knowledge of current events and on the measures the Corporation could take in the future. Actual results may differ from these estimates.

B. NEW ACCOUNTING STANDARDS AND INTERPRETATIONS ADOPTED DURING 2020

The following new amendments to standards and interpretations have been applied in preparing the interim condensed consolidated financial statements as at June 30, 2020:

Interest rate benchmark reform

- IFRS 9 *Financial instruments*
- IAS 39 *Financial instruments: Recognition and measurement*
- IFRS 7 *Financial instruments: Disclosures*

The adoption of these new amendments to standards has not had a material impact on the consolidated financial statements.

12. Risks and Uncertainties

Savaria is engaged in an industry exposed to various risks and uncertainties. The Corporation's operating results and financial position could be adversely affected by each of the risks and uncertainties described in its 2019 annual Management Discussion and Analysis Report, which are incorporated herein by reference:

- Economic Conditions
- Operating Results
- Financing
- Acquisitions
- Currency Fluctuations
- Market and Competition
- Catastrophic events, natural disasters, severe weather and disease
- Health care Reimbursement
- Property Rights
- Credit Risk
- Interest Rates Fluctuations
- Price Variation
- Dependence on Key Personnel
- Dependence on Key Distributors
- Dependence on Key Suppliers
- Laws and Regulations
- Product Liability
- Litigation
- Information Systems & Cybersecurity

13. Outlook

Given the anticipated global COVID-19 pandemic social and economic related repercussions for the remainder of the year, being able to provide an H2 forecast remains extremely difficult. However, based on strong backlog intake in July, specifically within the Accessibility segment, and its on-going cost containment efforts, the Corporation is optimistic for the second half of 2020.

14. Glossary

EBITDA

EBITDA is defined as earnings before net finance costs, income tax expense and depreciation & amortization. EBITDA is not an IFRS measure and does not have a standardized definition within IFRS. Investors are cautioned that EBITDA should not be considered an alternative to net earnings for the period (as determined in accordance with IFRS) as an indicator of the Corporation's performance, or an alternative to cash flows from operating, investing and financing activities as a measure of the liquidity and cash flows. The Corporation's method of calculating EBITDA may differ from the methods used by other issuers and, accordingly, the Corporation's EBITDA may not be comparable to similar measures used by other issuers.

Adjusted EBITDA

Adjusted EBITDA is defined as EBITDA before other net expenses (income) and stock-based compensation expense. Adjusted EBITDA is not an IFRS measure and does not have a standardized definition within IFRS. Investors are cautioned that adjusted EBITDA should not be considered an alternative to net earnings for the period (as determined in accordance with IFRS) as an indicator of the Corporation's performance, or an alternative to cash flows from operating, investing and financing activities as a measure of the liquidity and cash flows. The Corporation's method of calculating adjusted EBITDA may differ from the methods used by other issuers and, accordingly, the Corporation's adjusted EBITDA may not be comparable to similar measures used by other issuers.

Adjusted EBITDA margin	Adjusted EBITDA margin is defined as adjusted EBITDA expressed as a percentage of revenue. Adjusted EBITDA margin is not an IFRS measure and does not have a standardized definition within IFRS.
Adjusted EBITDA before head office costs	Adjusted EBITDA before head office costs is defined as adjusted EBITDA excluding head office costs. Head office costs are expenses and salaries related to centralized functions, such as finance and legal, which are not allocated to reportable segments. Adjusted EBITDA before head office costs is not an IFRS measure and does not have a standardized definition within IFRS.
Adjusted EBITDA margin before head office costs	Adjusted EBITDA margin before head office costs is defined as adjusted EBITDA before head office costs expressed as a percentage of revenue. Adjusted EBITDA margin before head office costs is not an IFRS measure and does not have a standardized definition within IFRS.
Adjusted net earnings and adjusted net earnings per share	<p>Adjusted net earnings is defined as net earnings excluding other net expenses (income) and the income tax effects related to these costs. Adjusted net earnings is not an IFRS measure and does not have a standardized definition within IFRS. The Corporation believes these expenses (income), which are not core operational expenses (income), should be excluded in understanding the underlying operational financial performance achieved by the Corporation.</p> <p>Adjusted net earnings per share is calculated using the diluted weighted average number of shares.</p>
Adjusted net earnings excluding amortization of intangible assets related to acquisitions and adjusted net earnings excluding amortization of intangible assets related to acquisitions per share	<p>Adjusted net earnings excluding amortization of intangible assets related to acquisitions is defined as adjusted net earnings excluding the amortization of backlogs, client lists, maintenance contracts, patents and trademarks accounted for in business combinations and the income tax effects related to this amortization. Adjusted net earnings excluding amortization of intangible assets related to acquisitions is not an IFRS measure and does not have a standardized definition within IFRS. It provides a comparative measure of the Corporation's performance in a context of significant business combinations.</p> <p>Adjusted net earnings excluding amortization of intangible assets related to acquisitions per share is calculated using the diluted weighted average number of shares.</p>
Net interest-bearing debt to adjusted EBITDA ratio	Net interest-bearing debt to adjusted EBITDA ratio is not an IFRS measure and does not have a standardized definition within IFRS. Net interest-bearing debt is defined as interest-bearing long-term debt, including current portions, net of cash. Lease liabilities are not considered as interest bearing-debt. The Corporation uses this ratio as a measure of financial leverage and is calculated on its trailing twelve month adjusted EBITDA.

2020

SAVARIA CORPORATION

Interim Condensed Consolidated Financial Statements

As at June 30, 2020

(Unaudited and not reviewed by the Corporation's independent auditors)

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
(in thousands of Canadian dollars - Unaudited)



<i>Note</i>	June 30, 2020	December 31, 2019
Assets		
Current assets		
	\$ 41,550	\$ 39,696
	45,737	48,268
	1,334	541
<i>10</i>	317	-
	78,293	72,440
	7,701	5,663
	174,932	166,608
Non-current assets		
<i>10</i>	1,189	-
	45,813	46,453
<i>5</i>	25,570	26,782
	71,345	71,443
	123,572	119,790
	1,001	1,858
	8,111	6,102
	276,601	272,428
	\$ 451,533	\$ 439,036
Liabilities		
Current liabilities		
	\$ 34,206	\$ 33,497
	1,943	1,939
	1,832	557
	23,864	22,987
<i>10</i>	1,145	470
<i>4</i>	1,858	2,828
<i>5</i>	3,574	3,417
	2,206	2,246
	70,628	67,941
Non-current liabilities		
<i>4</i>	49,293	49,124
<i>5</i>	22,692	23,784
	1,199	1,176
	13,258	12,277
	537	512
<i>10</i>	5,405	1,859
	12,472	12,307
	104,856	101,039
	175,484	168,980
Equity		
	252,862	252,152
	6,491	5,913
	(344)	(5,066)
	17,040	17,057
	276,049	270,056
	\$ 451,533	\$ 439,036

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENTS OF EARNINGS
(in thousands of Canadian dollars, except per share amounts and numbers of shares - Unaudited)


	<i>Note</i>	Three months ended June 30,		Six months ended June 30,	
		2020	2019	2020	2019
Revenue	11	\$ 84,668	\$ 93,992	\$ 173,087	\$ 181,469
Cost of sales		55,399	61,952	113,676	122,375
Gross profit		29,269	32,040	59,411	59,094
Operating expenses					
Selling and administrative expenses		19,631	22,070	41,839	42,720
Other net expenses	7	192	963	2,325	429
Total operating expenses		19,823	23,033	44,164	43,149
Net Finance costs	8	1,541	1,619	259	3,172
Earnings before income tax		7,905	7,388	14,988	12,773
Income tax expense		1,798	1,897	3,366	3,217
Net Earnings		\$ 6,107	\$ 5,491	\$ 11,622	\$ 9,556
Earnings per share:					
Basic		\$ 0.12	\$ 0.12	\$ 0.23	\$ 0.21
Diluted		\$ 0.12	\$ 0.11	\$ 0.23	\$ 0.20
Basic weighted average number of shares		50,644,886	47,383,412	50,629,331	46,296,989
Diluted weighted average number of shares		50,907,620	47,892,474	50,893,896	46,817,359

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(in thousands of Canadian dollars - Unaudited)


	Three months ended June 30,		Six months ended June 30,	
	2020	2019	2020	2019
Net Earnings	\$ 6,107	\$ 5,491	\$ 11,622	\$ 9,556
Items that are or may be reclassified subsequently to net earnings:				
Net change in the fair value of derivative financial instruments designated as cash flow hedges, net of tax	2,355	768	(1,882)	1,601
Net change on foreign exchange contracts transferred to net earnings in the current period, net of tax	226	-	447	-
Net change in fair value of derivative financial instruments designated as cash flow hedges, net of tax	2,581	768	(1,435)	1,601
Net change on translation of financial statements of foreign operations	(1,983)	(2,598)	12,453	(4,933)
Deferred costs of hedging on cross-currency swaps, net of tax	191	-	648	-
Net change on cross-currency swaps and hedges of net investments in foreign operations, net of tax	(2,990)	910	(6,944)	1,546
Other comprehensive income (loss)	(2,201)	(920)	4,722	(1,786)
Total comprehensive income	\$ 3,906	\$ 4,571	\$ 16,344	\$ 7,770

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
Periods of six months ended June 30, 2020 and 2019



(in thousands of Canadian dollars - Unaudited)

	2020					
	Share capital		Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings	Total equity
	Number	Amount				
Balance at January 1, 2020	50,600,443	\$ 252,152	\$ 5,913	\$ (5,066)	\$ 17,057	\$ 270,056
Net earnings	-	-	-	-	11,622	11,622
Stock-based compensation	-	-	708	-	-	708
Exercise of stock options (Note 6)	123,331	710	(130)	-	-	580
Dividends on common shares (Note 6)	-	-	-	-	(11,639)	(11,639)
Total transactions with shareholders	123,331	710	578	-	(11,639)	(10,351)
Other comprehensive income (loss)	-	-	-	4,722	-	4,722
Balance at June 30, 2020	50,723,774	\$ 252,862	\$ 6,491	\$ (344)	\$ 17,040	\$ 276,049

	2019					
	Share capital		Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings	Total equity
	Number	Amount				
Balance at January 1, 2019	45,010,446	\$ 179,328	\$ 4,407	\$ (474)	\$ 15,136	\$ 198,397
Net earnings	-	-	-	-	9,556	9,556
Shares issued in relation to a private placement (Note 6)	5,000,000	70,750	-	-	-	70,750
Share issue costs, net of tax (Note 6)	-	-	-	-	(2,539)	(2,539)
Stock-based compensation	-	-	863	-	-	863
Exercise of stock options (Note 6)	371,665	1,179	(176)	-	-	1,003
Dividends on common shares (Note 6)	-	-	-	-	(10,046)	(10,046)
Total transactions with shareholders	5,371,665	71,929	687	-	(12,585)	60,031
Other comprehensive income (loss)	-	-	-	(1,786)	-	(1,786)
Balance at June 30, 2019	50,382,111	\$ 251,257	\$ 5,094	\$ (2,260)	\$ 12,107	\$ 266,198

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION
INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands of Canadian dollars - Unaudited)



	Note	Three months ended June 30,		Six months ended June 30,	
		2020	2019	2020	2019
Cash flows related to operating activities					
Net Earnings		\$ 6,107	\$ 5,491	\$ 11,622	\$ 9,556
Adjustments for:					
Depreciation of fixed assets		1,363	1,321	2,690	2,692
Depreciation of right-of-use assets	5	1,000	575	2,032	1,139
Amortization of intangible assets		2,044	1,809	3,825	3,680
Income tax expense		1,798	1,897	3,366	3,217
Gain on amendment to business purchase agreement	7	-	-	-	(1,146)
Cancellation of a contingent consideration related to a business acquisition		-	(452)	-	(452)
Stock-based compensation		425	542	708	863
Gain on the sale and write-off of fixed assets		(14)	-	(43)	-
Unrealized foreign exchange losses (gains)		535	647	(495)	164
Interest on long-term debt and lease liabilities	8	686	1,452	1,429	2,722
Income tax paid		(957)	(3,284)	(4,758)	(6,817)
Others		24	(19)	(31)	26
		13,011	9,979	20,345	15,644
Net changes in non-cash operating items	9	(931)	(1,024)	(2,871)	(5,851)
Net cash related to operating activities		12,080	8,955	17,474	9,793
Cash flows related to investing activities					
Business acquisitions		-	-	-	(5,693)
Proceeds from sale of fixed assets		93	-	180	-
Additions to fixed assets		(459)	(2,426)	(1,217)	(4,455)
Increase in intangible assets		(829)	(1,159)	(1,735)	(1,970)
Net cash related to investing activities		(1,195)	(3,585)	(2,772)	(12,118)
Cash flows related to financing activities					
Repayment of long-term debt		-	(466)	-	(1,809)
Lease payments	5	(628)	(560)	(1,306)	(1,134)
Net change in the revolving credit facility		-	(18,690)	-	(1,197)
Interest paid		(849)	(1,237)	(1,742)	(2,312)
Transaction costs related to a long-term debt		-	(125)	-	(172)
Proceeds from the issuance of common shares in relation to a placement, net of transaction fees		-	67,319	-	67,319
Proceeds from exercise of stock options	6	403	362	580	1,003
Dividends paid on common shares	6	(5,819)	(5,112)	(11,635)	(10,058)
Net cash related to financing activities		(6,893)	41,491	(14,103)	51,640
Unrealized foreign exchange (loss) gain on cash held in foreign currencies		(442)	(165)	1,255	(155)
Net change in cash		3,550	46,696	1,854	49,160
Cash - Beginning of period		38,000	13,894	39,696	11,430
Cash - End of period		\$ 41,550	\$ 60,590	\$ 41,550	\$ 60,590

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

SAVARIA CORPORATION

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

1 . Reporting Entity

Savaria Corporation is domiciled in Canada. The interim condensed consolidated financial statements of the Corporation as at and for the periods ended June 30, 2020 and 2019 comprise the accounts of Savaria Corporation and its wholly owned subsidiaries (together referred to as the "Corporation" or as "Savaria"). Savaria is one of the global leaders in the accessibility industry. It provides accessibility solutions for the elderly and physically challenged to increase their comfort, their mobility and their independence. The activities of the Corporation are divided into three reportable segments: the *Accessibility* segment, the *Patient Handling* segment and the *Adapted Vehicles* segment as described in Note 11 "Reportable segments".

The common shares of the Corporation are listed under the trading symbol "SIS" on the Toronto stock exchange.

2 . Basis of Presentation

Statement of Compliance

These interim condensed consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") applicable to the preparation of interim financial statements, including IAS 34.

These interim condensed consolidated financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the audited annual consolidated financial statements of the Corporation and the notes thereto for the year ended on December 31, 2019. These interim condensed consolidated financial statements have not been the subject of a review or an audit by the Corporation's auditors; they were approved by the Board of Directors on August 12, 2020.

3 . Significant Accounting Policies

The interim condensed consolidated financial statements have been prepared following the same accounting policies used in the audited annual consolidated financial statements for the year ended December 31, 2019, except for the adoption of new accounting standards as outlined below.

The accounting policies have been applied consistently by the Corporation's entities and to all periods presented in these interim condensed consolidated financial statements, unless otherwise indicated.

Use of Judgements and Estimates

The uncertainties around the outbreak of the coronavirus, identified as the global COVID-19 pandemic, required the use of judgements and estimates which resulted in no material impacts for the period ended June 30, 2020. The future impact of COVID-19 uncertainties could generate, in future reporting periods, a risk of material adjustment to the carrying amounts of the following: revenue recognition, deferred tax assets, goodwill impairment and provisions for uncertain tax treatments.

New Accounting Standards Adopted

The following new amendments to standards and interpretations have been applied in preparing the interim condensed consolidated financial statements as at June 30, 2020.

Interest rate benchmark reform

- . IFRS 9 *Financial instruments*
- . IAS 39 *Financial instruments: Recognition and measurement*
- . IFRS 7 *Financial instruments: Disclosures*.

The adoption of these new amendments to standards has not had a material impact on the interim condensed consolidated financial statements.

SAVARIA CORPORATION**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS***(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)***4 . Long-term Debt**

Reconciliation of movements of long-term debt to cash flows arising from financing activities:

	2020
Balance at January 1	\$ 51,952
Consideration paid related to previous acquisitions	(961)
Capitalized finance costs on long-term debt	183
Impact of the change in foreign exchange rates	(23)
Balance at June 30	\$ 51,151
Less: Current portion	1,858
	\$ 49,293

The long-term debt is a financial instrument of Level 3 and the carrying amount is a reasonable approximation of its fair value. The Term loan of the Corporation is at market conditions.

5 . Right-of-use assets and lease liabilities

Reconciliation of movements of right-of-use assets :

	2020
Balance at January 1	\$ 26,782
Additions	590
Modifications/terminations	(80)
Depreciation expense	(2,032)
Impact of the change in foreign exchange rates	310
Balance at June 30	\$ 25,570

Reconciliation of movements of lease liabilities :

	2020
Balance at January 1	\$ 27,201
New leases	590
Modifications/terminations	(80)
Repayment of lease obligations	(1,306)
Interest on lease liabilities	(499)
Impact of the change in foreign exchange rates	360
Balance at June 30	\$ 26,266
Less: Current portion	3,574
	\$ 22,692

SAVARIA CORPORATION

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

6 . Share Capital

During the first six months of 2020, the Corporation issued 123,331 common shares (2019-371,665) at an average price of \$5.76 per share (2019-\$3.17) following the exercise of stock options. These exercises resulted in an increase in share capital of \$710,000 (2019-\$1,179,000) and a decrease in contributed surplus of \$130,000 (2019-\$176,000). The average closing price on the exercise dates was \$13.14 (2019-\$13.77). At June 30, 2020, 2,277,171 options are outstanding (2019-2,271,669) at a weighted average exercise price of \$12.61 per share (2019-\$11.91).

On April 24, 2019, the Corporation completed a private bought deal financing consisting of 5,000,000 common shares at a price of \$14.15 per share, for gross proceeds to the Corporation of \$70,750,000.

The following dividends were declared and paid by the Corporation:

	Six months ended June 30,	
	2020	2019
Dividends declared	\$ 11,639	\$ 10,046
Amount declared per share in cents	0.23	0.21
Dividends paid	\$ 11,635	\$ 10,058
Amount paid per share in cents	0.23	0.21

7 . Other Net Expenses

Other net expenses encompass items of financial performance which the Corporation believes should be separately identified on the face of the interim consolidated statement of earnings to assist in understanding its operating financial performance. Business acquisition costs pertain to transaction costs incurred related to business acquisitions (successful or not). Business integration costs pertain to costs incurred to integrate newly acquired businesses.

During the first quarter of 2020, the Corporation made a special COVID-19 payout of \$1,000 to each employee of the Corporation in order to provide them financial assistance during a time of need. Total payout includes employer mandated payroll related government remittances.

	Three months ended June 30,		Six months ended June 30,	
	2020	2019	2020	2019
Business acquisition costs	\$ -	\$ 671	\$ 266	\$ 961
Business integration costs	192	292	525	614
Gain on amendment to a business purchase agreement	-	-	-	(1,146)
COVID-19 employee assistance plan	-	-	1,534	-
	\$ 192	\$ 963	\$ 2,325	\$ 429

8 . Net Finance Costs

	Three months ended June 30,		Six months ended June 30,	
	2020	2019	2020	2019
Interest on long-term debt	\$ 439	\$ 1,363	\$ 930	\$ 2,561
Interest on lease liabilities	247	89	499	161
Interest and bank charges	119	101	252	161
Financing charges	92	117	183	206
Interest income	(58)	(292)	(197)	(299)
Net loss (gain) on foreign currency exchange	702	241	(1,408)	382
	\$ 1,541	\$ 1,619	\$ 259	\$ 3,172

SAVARIA CORPORATION
NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

9 . Net Changes in Non-cash Operating Items

	Three months ended June 30,		Six months ended June 30,	
	2020	2019	2020	2019
Trade and other receivables	\$ 4,959	\$ 2,430	\$ 3,898	\$ 6,234
Inventories	(1,650)	(2,752)	(5,054)	(7,251)
Prepaid expenses and other current assets	(1,871)	(619)	(1,965)	(1,557)
Trade and other payables	(117)	(2,260)	(39)	(5,941)
Deferred revenues	(2,166)	2,225	225	2,736
Warranty provisions	(106)	(48)	(66)	(72)
Other long-term liabilities	20	-	130	-
	\$ (931)	\$ (1,024)	\$ (2,871)	\$ (5,851)

10 . Derivative Financial Instruments

The table below indicates the presentation of the derivative financial instruments in the Statement of Financial Position.

	June 30, 2020	December 31, 2019
Current assets		
Foreign exchange derivatives	\$ 317	\$ -
Non-current assets		
Foreign exchange derivatives	\$ 1,189	\$ -
Current liabilities		
Foreign exchange derivatives	\$ 1,145	\$ 470
Non-current liabilities		
Foreign exchange derivatives	\$ 1,292	\$ 998
Cross-currency swaps ¹	757	-
Interest rate derivatives	3,356	861
	\$ 5,405	\$ 1,859

¹ On January 6, 2020, the Corporation entered into cross-currency swaps. The cross-currency swaps are accounted for as net investment hedges.

All of these derivative financial instruments are Level 2. The fair value of forward exchange contracts is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds). The fair value of interest rate swap arrangements is estimated by discounting the difference between the contractual interest rate and market rates over the value of the loans. The fair value of cross-currency swaps is determined based on market data (primarily yield curves, exchange rates and interest rates) to calculate the present value of all estimated flows. Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Corporation's subsidiary or counterparty when appropriate.

SAVARIA CORPORATION

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

11 . Reportable Segments

Information about the reportable segments

For the purpose of financial reporting, the business is structured into three reporting segments based on the markets they serve. The *Accessibility* segment includes designing, manufacturing, distributing and installing a wide portfolio of products including stairlifts for both straight and curved stairs, vertical and inclined wheelchair platform lifts for both commercial and residential applications, commercial accessibility elevators and home elevators. The *Patient Handling* segment includes the manufacturing and distribution of a comprehensive line of therapeutic support surfaces and other pressure management products for the medical market, medical beds for the long-term care market as well as an extensive line of medical equipment and solutions for the safe handling of patients. The *Adapted Vehicles* segment consists of converting, adapting and distributing vehicles for people with mobility challenges, for personal or commercial use.

The Corporation's management assesses the performance of the reportable segments based on revenue and adjusted EBITDA before Head office costs. Adjusted EBITDA is defined as earnings before net finance costs, taxes, depreciation and amortization, net of other net expenses and stock-based compensation expense. Adjusted EBITDA before Head office costs excludes Head office costs, which the Corporation believes should not be considered when assessing the underlying performance of the reportable segments. Head office costs pertain to salaries and costs related to centralized functions, such as finance and legal, which are not allocated to segments.

Sales between segments are eliminated upon consolidation.

	Three months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
2020				
Revenue	\$ 60,217	\$ 21,284	\$ 3,167	\$ 84,668
Adjusted EBITDA before head office costs ¹	\$ 12,268	\$ 2,763	\$ (8)	\$ 15,023
Head office costs				553
Adjusted EBITDA ¹				\$ 14,470
Stock-based compensation				425
Other net expenses				192
Depreciation and amortization expense				4,407
Net finance costs				1,541
Earnings before income tax expense				\$ 7,905

¹Includes approximately \$2.0 million recognized against salary expense, attributable to the Canada Emergency Wage Subsidy program.

	Three months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
2019				
Revenue	\$ 67,060	\$ 21,211	\$ 5,721	\$ 93,992
Adjusted EBITDA before head office costs	\$ 11,189	\$ 3,173	\$ 295	\$ 14,657
Head office costs				440
Adjusted EBITDA				\$ 14,217
Stock-based compensation				542
Other net expenses				963
Depreciation and amortization expense				3,705
Net finance costs				1,619
Earnings before income tax expense				\$ 7,388

SAVARIA CORPORATION
NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)
11 . Reportable Segments (continued)
Information about the reportable segments (continued)

	Six months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
2020				
Revenue	\$ 122,829	\$ 42,254	\$ 8,004	\$ 173,087
Adjusted EBITDA before head office costs ¹	\$ 22,624	\$ 5,263	\$ (39)	\$ 27,848
Head office costs				1,021
Adjusted EBITDA ¹				\$ 26,827
Stock-based compensation				708
Other net expenses				2,325
Depreciation and amortization expense				8,547
Net finance costs				259
Earnings before income tax expense				\$ 14,988

¹ Includes approximately \$2.0 million recognized against salary expense, attributable to the Canada Emergency Wage Subsidy program.

	Six months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
2019				
Revenue	\$ 127,950	\$ 42,158	\$ 11,361	\$ 181,469
Adjusted EBITDA before head office costs	\$ 19,370	\$ 5,421	\$ 590	\$ 25,381
Head office costs				633
Adjusted EBITDA				\$ 24,748
Stock-based compensation				863
Other net expenses				429
Depreciation and amortization expense				7,511
Net finance costs				3,172
Earnings before income tax expense				\$ 12,773

SAVARIA CORPORATION
NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)
11 . Reportable Segments (continued)
Desegregation of Revenue

	Three months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
2020				
Revenue by region				
Canada	\$ 10,336	\$ 6,172	\$ 3,117	\$ 19,625
United States	35,467	13,273	50	48,790
European Union	11,447	920	-	12,367
Other regions	2,967	919	-	3,886
	\$ 60,217	\$ 21,284	\$ 3,167	\$ 84,668
Major categories of revenue				
Accessibility equipment	\$ 60,217	\$ -	\$ -	\$ 60,217
Patient handling products	-	21,284	-	21,284
Vehicle conversion and adaptation	-	-	3,167	3,167
	\$ 60,217	\$ 21,284	\$ 3,167	\$ 84,668
Timing of revenue recognition				
Goods transferred at a point in time	\$ 50,118	\$ 21,284	\$ 3,167	\$ 74,569
Services provided over time	10,099	-	-	10,099
	\$ 60,217	\$ 21,284	\$ 3,167	\$ 84,668
2019				
Revenue by region				
Canada	\$ 12,382	\$ 3,632	\$ 5,660	\$ 21,674
United States	38,422	17,173	61	55,656
European Union	13,733	231	-	13,964
Other regions	2,523	175	-	2,698
	\$ 67,060	\$ 21,211	\$ 5,721	\$ 93,992
Major categories of revenue				
Accessibility equipment	\$ 67,060	\$ -	\$ -	\$ 67,060
Patient handling products	-	18,976	-	18,976
Custom products	-	2,235	-	2,235
Vehicle conversion and adaptation	-	-	5,721	5,721
	\$ 67,060	\$ 21,211	\$ 5,721	\$ 93,992
Timing of revenue recognition				
Goods transferred at a point in time	\$ 56,259	\$ 21,211	\$ 5,721	\$ 83,191
Services provided over time	10,801	-	-	10,801
	\$ 67,060	\$ 21,211	\$ 5,721	\$ 93,992

SAVARIA CORPORATION
NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)
11 . Reportable Segments (continued)
Desegregation of Revenue (continued)

	Six months ended June 30,			
	Accessibility	Patient Handling	Adapted Vehicles	Total
2020				
Revenue by region				
Canada	\$ 21,812	\$ 9,042	\$ 7,758	\$ 38,612
United States	71,532	28,602	243	100,377
European Union	24,877	1,897	3	26,777
Other regions	4,608	2,713	-	7,321
	\$ 122,829	\$ 42,254	\$ 8,004	\$ 173,087
Major categories of revenue				
Accessibility equipment	\$ 122,829	\$ -	\$ -	\$ 122,829
Patient handling products	-	42,254	-	42,254
Vehicle conversion and adaptation	-	-	8,004	8,004
	\$ 122,829	\$ 42,254	\$ 8,004	\$ 173,087
Timing of revenue recognition				
Goods transferred at a point in time	\$ 101,884	\$ 42,254	\$ 8,004	\$ 152,142
Services provided over time	20,945	-	-	20,945
	\$ 122,829	\$ 42,254	\$ 8,004	\$ 173,087
2019				
Revenue by region				
Canada	\$ 23,246	\$ 6,699	\$ 11,198	\$ 41,143
United States	72,971	34,427	62	107,460
European Union	26,514	729	35	27,278
Other regions	5,219	303	66	5,588
	\$ 127,950	\$ 42,158	\$ 11,361	\$ 181,469
Major categories of revenue				
Accessibility equipment	\$ 127,950	\$ -	\$ -	\$ 127,950
Patient handling products	-	37,135	-	37,135
Custom products	-	5,023	-	5,023
Vehicle conversion and adaptation	-	-	11,361	11,361
	\$ 127,950	\$ 42,158	\$ 11,361	\$ 181,469
Timing of revenue recognition				
Goods transferred at a point in time	\$ 108,789	\$ 42,158	\$ 11,361	\$ 162,308
Services provided over time	19,161	-	-	19,161
	\$ 127,950	\$ 42,158	\$ 11,361	\$ 181,469

SAVARIA CORPORATION

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