



Welcome to Investor Day

Legal disclosure/ Forward-Looking Statements

IFRS Financial Information

Forward-Looking Statements

This presentation includes certain statements that are “forward-looking statements” within the meaning of the securities laws of Canada. Any statement in this presentation that is not a statement of historical fact may be deemed to be a forward-looking statement. When used in this presentation, the words “believe”, “could”, “should”, “intend”, “expect”, “estimate”, “assume” and other similar expressions are generally intended to identify forward-looking statements. It is important to know that the forward-looking statements in this document describe the Corporation’s expectations as of April 14, 2026, which are not guarantees of future performance of Savaria or its industry and involve known and unknown risks and uncertainties that may cause Savaria’s or the industry’s outlook, actual results or performance to be materially different from any future results or performance expressed or implied by such statements. The Corporation’s actual results could be materially different from its expectations if known or unknown risks affect its business, or if its estimates or assumptions turn out to be inaccurate. A change affecting an assumption can also have an impact on other interrelated assumptions, which could increase or diminish the effect of the change. As a result, the Corporation cannot guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements do not take into account the effect that transactions or special items announced or occurring after the statements are made may have on the Corporation’s business. For example, they do not include the effect of sales of assets, monetizations, mergers, acquisitions, other business combinations or transactions, asset write-downs or other charges announced or occurring after forward-looking statements are made. Unless otherwise required by applicable securities laws, Savaria disclaims any intention or obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise. The foregoing risks and uncertainties include the risks set forth under “Risks Factors” in this presentation as well as other risks detailed from time to time in reports filed by Savaria with securities regulators in Canada.

Non-IFRS measures

Non-IFRS financial measures and ratios are used in this presentation: Adjusted EBITDA, adjusted EBITDA margin, adjusted EBITDA growth, organic growth, adjusted net earnings per share, free cash flow from operations, net debt, ratio of net debt to adjusted EBITDA.



Savaria reports its financial results in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board.

The Corporation believes these non-IFRS measures and ratios are useful for investors and analysts to properly assess its financial and operating performance. Although management, investors and analysts use these measures and ratios to evaluate the Corporation’s financial and operating performance, they have no standardized definition in accordance with IFRS and should not be regarded as an alternative to financial information prepared in accordance with IFRS. These measures and ratios may therefore not be comparable to similar measures and ratios reported by other entities.

Additional details for these non-IFRS measures can be found in sections 3, 6 and 8 of Savaria’s MD&A, which is posted on Savaria’s website at savaria.com, and filed with SEDAR+ at sedarplus.ca.

Agenda



Time	Topic	Presenter
9:30 – 9:40 a.m.	Executive Chairman Welcome	Marcel Bourassa
9:40 – 10:00 a.m.	CEO Vision	Sébastien Bourassa
10:00 a.m. – 10:20 a.m.	Celebrating Savaria One	J-P De Montigny, Gary Semerjian
10:20 a.m. – 10:30 a.m.	 Break	
10:30 a.m. – 10:40 a.m.	Our 2030 growth ambition	Sébastien Bourassa
10:40 a.m. – 11:25 a.m.	Our plan by region	Sébastien Bourassa
• 10:40 a.m. – 10:55 a.m.	• Europe Accessibility	J-P De Montigny
• 10:55 a.m. – 11:10 a.m.	• North America Accessibility	Alex Bourassa
• 11:10 a.m. – 11:25 a.m.	• Patient Care	Les Teague
11:25 a.m. – 11:35 a.m.	Role of M&A in our plan	Sébastien Bourassa
11:35 a.m. – 11:45 a.m.	Outlook and guidance	Stephen Reitknecht
11:45 a.m. – 11:50 a.m.	Closing remarks	Sébastien Bourassa
11:50 a.m. – 12:10 p.m.	Q&A panel with senior leadership	All presenters
12:10 p.m. – 1:00 p.m.	 Lunch	
1:00 p.m. – 2:30 p.m.	Visit Brampton factory	
2:30 p.m.	End of day	



Present Today



**Marcel
Bourassa**

Executive Chairman



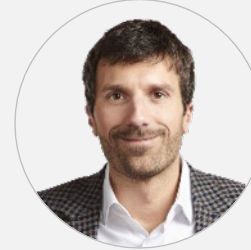
**Sébastien
Bourassa**

President and Chief
Executive Officer



**Alexandre
Bourassa**

President, North
America Accessibility



**Jean-Philippe
De Montigny**

President, Europe
Accessibility and Chief
Transformation Officer



**Les
Teague**

Group President,
Patient Care



**Stephen
Reitknecht**

Chief Financial Officer



**Joanne
Pearson**

Global Vice President,
Human Resources



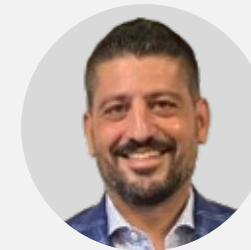
**Sylvain
Aubry**

Chief Legal Officer and
Corporate Secretary



**Alison
Harper**

Vice President,
Marketing



Gary Semerjian

Vice President, Global
Operations

Welcome

Marcel Bourassa
Executive Chairman



Topics

Executive Chairman Welcome

CEO Vision

Celebrating Savaria One

2030 Growth Ambition

Europe Accessibility

North America Accessibility

Patient Care

Role of M&A in our plan

Financial outlook and guidance

Closing & Q&A panel

CEO Vision

Sébastien Bourassa

President & Chief Executive Officer



Topics

Executive Chairman Welcom

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Our Vision: Better mobility for life





Our Values

Safety

We are committed to protecting the health and well-being of customers, the public, and our people

Quality

We aspire to deliver quality products and services that are right the first time

Passion

What we do makes a difference, and we work with passion to do the best for our customers

Collaboration

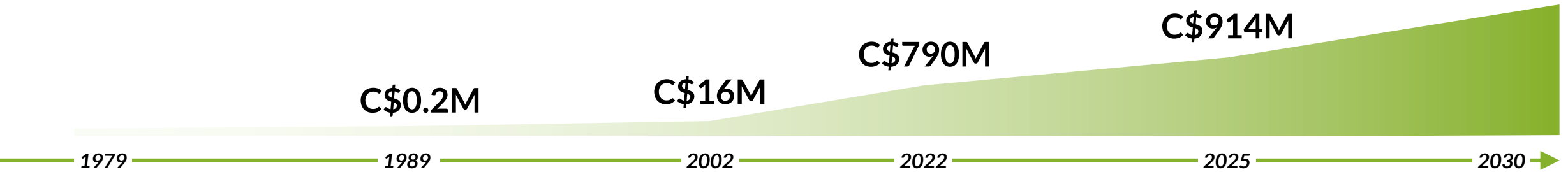
We encourage collaboration to generate ideas and innovation, and value clear and open communication to create strong teamwork

Expertise

Our knowledge and experience have made us industry leaders and we actively support continuous learning for future growth

From a Small Quebec start-up to a Global Leader

Savaria Revenue Growth



Founded as a small wheelchair lift manufacturer in Quebec

Purchased by Marcel Bourassa growing from a regional manufacturer to a national accessibility leader



Goes public (TSX:SIS) adding multiple successful acquisitions including Span America, Handicare and Garaventa



Savaria One strengthens organization and improved operations to industry-leading 20% EBITDA margins

The next horizon towards global scale leveraging its strong foundation and product portfolio

At A Glance 2025¹

\$914M

Revenue

\$186M

Adjusted EBITDA²

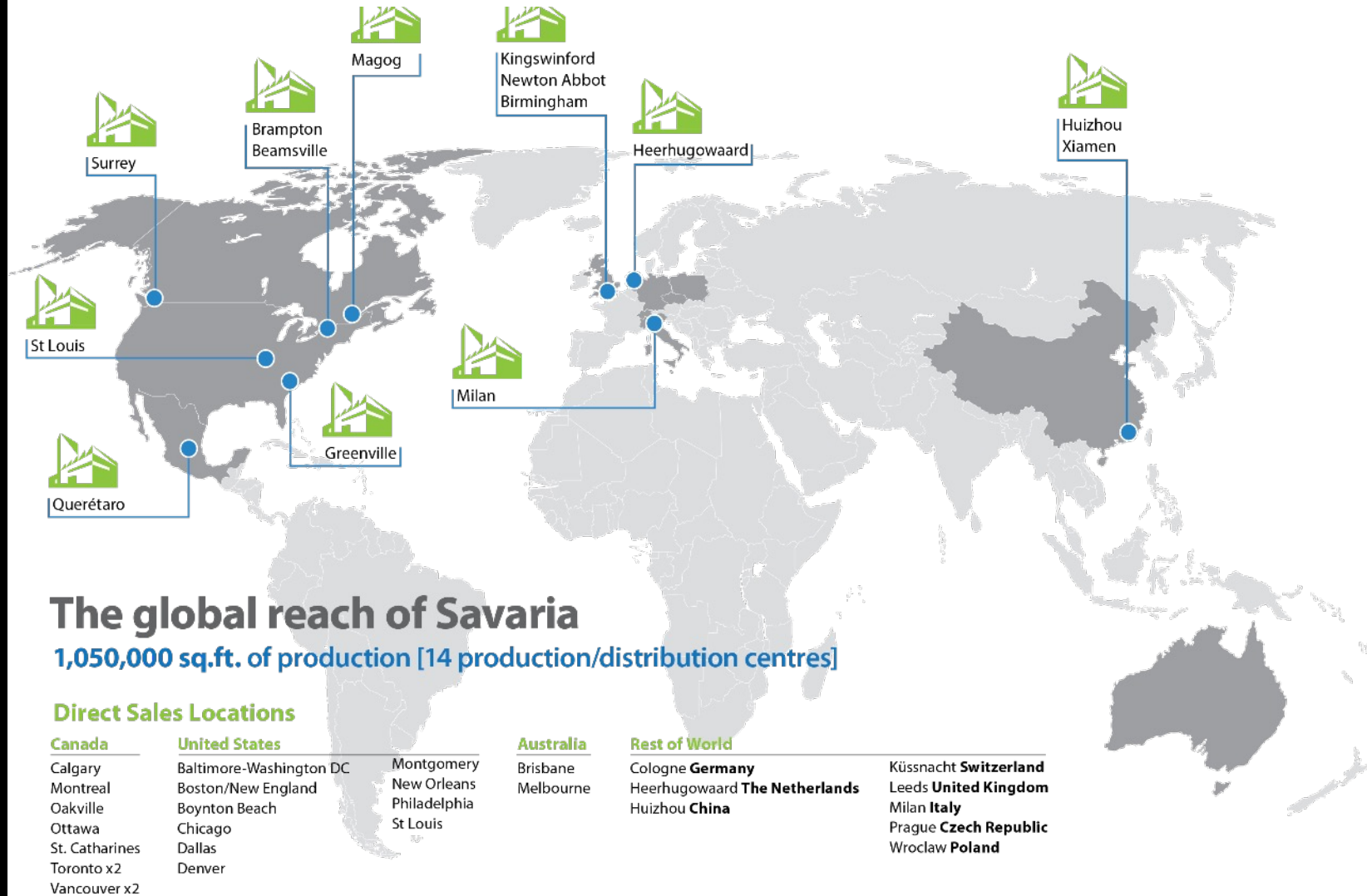
2,550

employees

45+

years strong

Our portfolio



1. For fiscal year 2025, at December 31, 2025
 2. Adjusted EBITDA does not have any standardized meaning prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the "Non-IFRS financial measures" section of the Q4-25 MD&A.

Two Business Segments in different regions

Accessibility

home elevators, stairlifts, wheelchair lifts, through-floor lifts

\$158 M Adjusted EBITDA¹

22% Adjusted EBITDA margin¹



North America

\$383 M Revenue



Europe

\$327 M Revenue

Patient Care

ceiling lifts, slings, therapeutic surfaces & beds

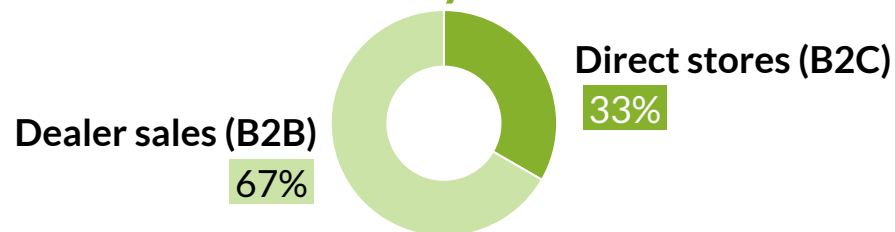
\$39 M Adjusted EBITDA¹ **19%** Adjusted EBITDA margin¹



Global

\$203 M Revenue

2025 Sales by channel



1. Adjusted EBITDA and Adjusted EBITDA margin do not have any standardized meaning prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the "Non-IFRS financial measures" section of the Q4-25 MD&A.

Note: all monetary figures in CAD, excludes corporate costs

3-Year Performance

Revenue

~16%

2022-25 change

Adj. EBITDA¹

~1.6x

2022-25 change

Adj. EBITDA margin¹

520 bps.

2022-25 change

Adj. FCF per share¹

+49%

2022-25 change

Achievements



Executed 400+ initiatives developed by our people



Build One integrated company realizing synergies



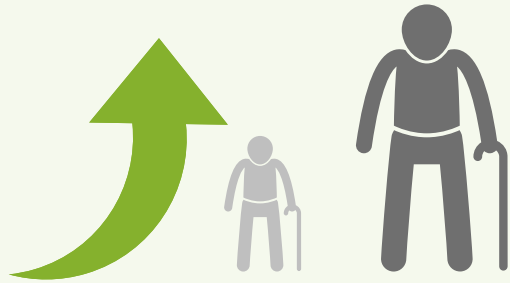
3 acquisitions (Ultron, Matot, Western), and divestiture of van division (3 entities)

Non IFRS measures

1. Adjusted EBITDA, adjusted EBITDA margin and adjusted free cash flow per share do not have any standardized meanings prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the "Non-IFRS financial measures" section of the Q4-25 MD&A.

Global Demographics Supporting Growth

76% increase



By 2050, the number of people over the age of 65 is expected to grow from 9.4 to 16.5 percent of the world's total population¹

1 billion to 2 billion



The World Health Organization estimates that by 2050, the world population of people over 60 will exceed 2 billion, more than double the number in 2019²

2x aged 65+ than under 5



It is projected that by 2050, the number of individuals aged 65 years or above across the world will be **twice the number** of children under age 5 and almost equivalent to the number of children under 12 years³

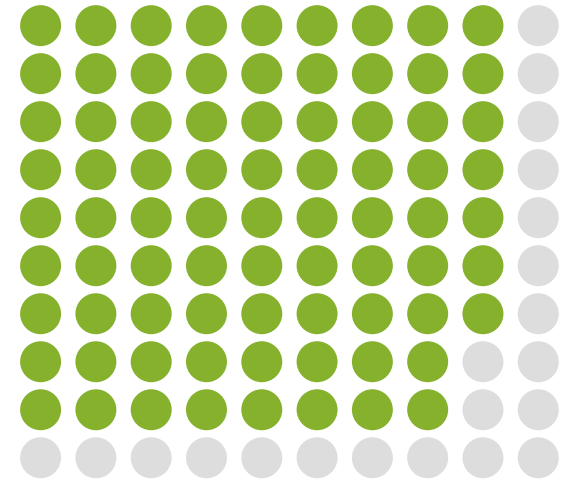
1. By Martin Dewhurst, Katherine Linzer, Madeline Maud, and Christoph Sandler, McKinsey Health Institute, November 2022,
2. World Health Organization, November 2023

3. World Population Prospects 2022, United Nations

Accessibility demand growth

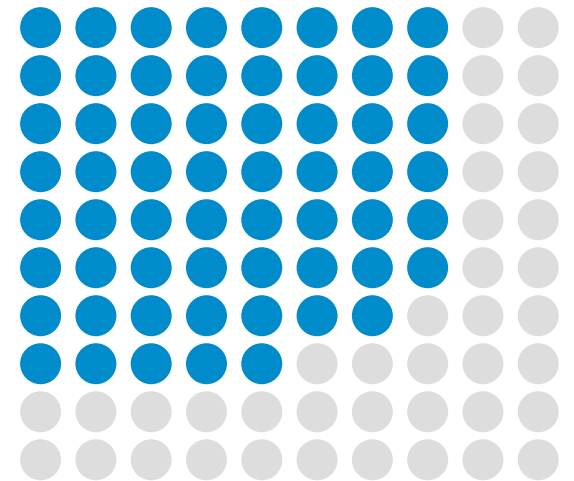
80-90% of adults
50+ want to remain in
their homes long term

Source: AARP, AP-NORC, SCAN foundation survey



60% of U.S. housing
units are not aging-ready

Source: U.S. Census



Our value proposition



One-stop shop

Single partner for end-to-end accessibility and mobility solutions



Ease of doing business

Short lead times on products and parts and modern tools to conduct transactions



World-class products

Code-compliant and safe products paired with innovative features



Trusted partner

Committed to form deep and long-term partnerships with our B2B dealers



Global Supply Chain

Cost-competitive and agile global operations with worldwide servicing

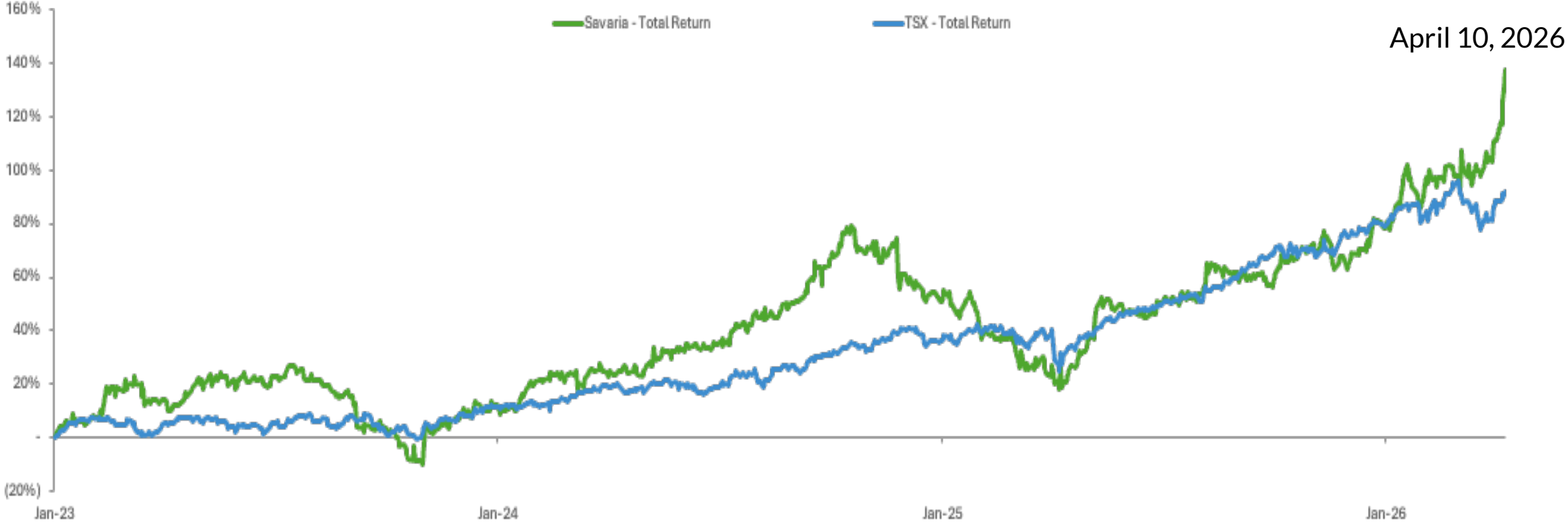


Continuous Shareholder Value Creation

Total return to shareholders, Jan 2023- April 2026

Savaria: 137.3%

TSX: 91.7%



Source: Bloomberg

Savaria One Celebration

Jean-Philippe De Montigny
*President, Europe Accessibility
and Chief Transformation Officer*



Topics

Executive Chairman Welcome

CEO Vision

Celebrating Savaria One

2030 Growth Ambition

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Patient Care

Role of M&A in our plan

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guidance

Closing & Q&A panel

Recall: Premise of Savaria One

\$1B

in revenue and

20% EBITDA

**One
integrated
company**

realizing synergies
across segments

Strengthen

our organization
and its capabilities
globally

A 3-year journey to increase Adjusted EBITDA margin from average to top quartile

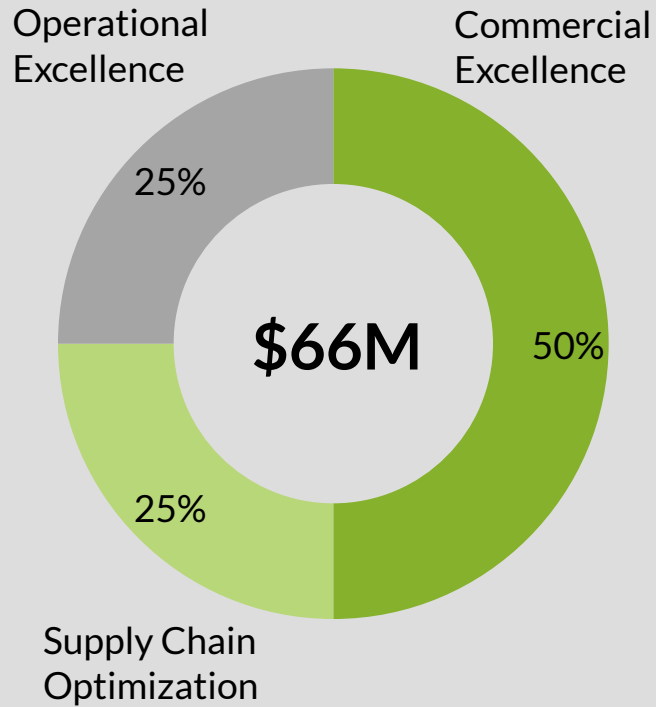
	2022 From Average profitability	➤	2025 To Industry leading profitability
Revenue	\$789M		\$914M
Adj. EBITDA ¹	\$120M		\$186M
Adj. EBITDA margin ¹	15.2%		20.4%

¹ Adjusted EBITDA and adjusted EBITDA margin do not have any standardized meaning prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the "Non-IFRS financial measures" section of the Q4-25 MD&A. Note: all monetary figures in CAD

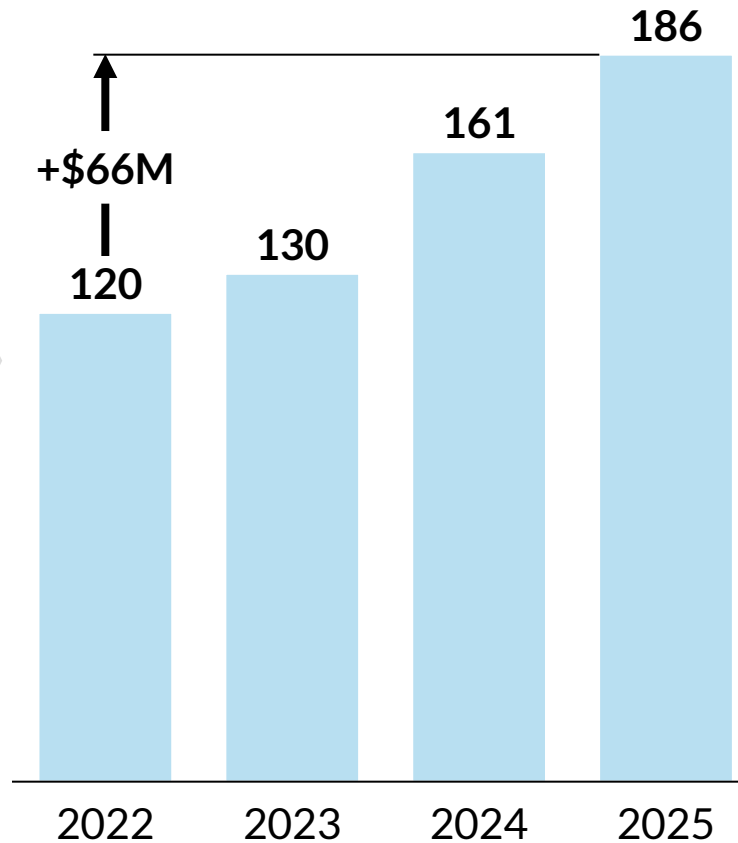


Creating momentum with \$66M of sustainable EBITDA

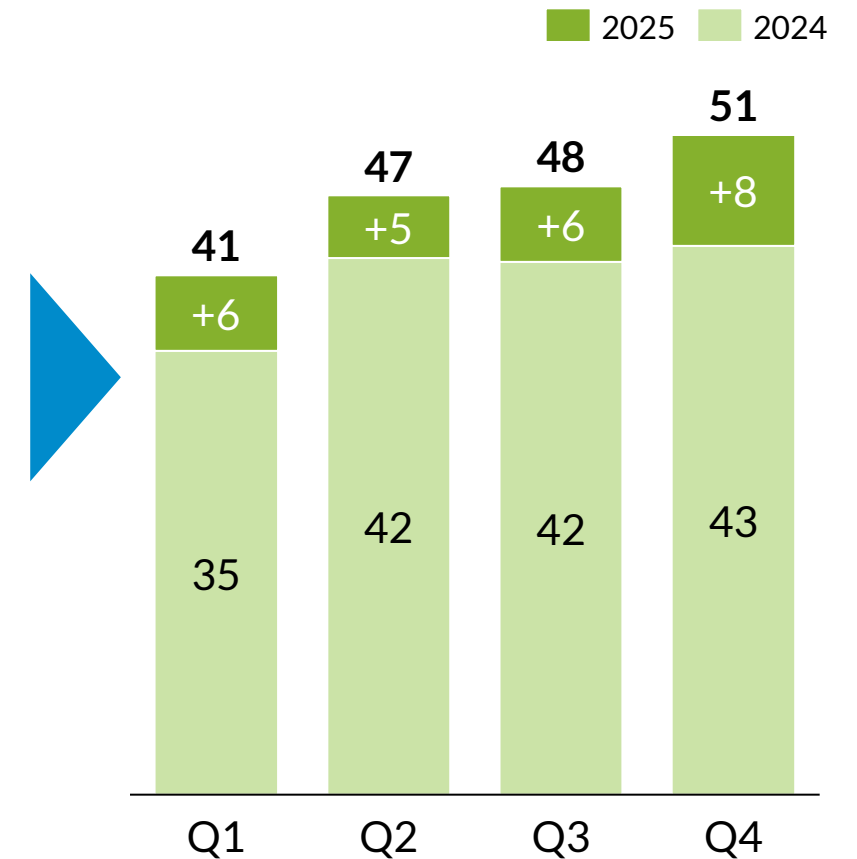
Share of net recurring impacts
Annualized



Annual adjusted EBITDA¹
\$M 2022-2025



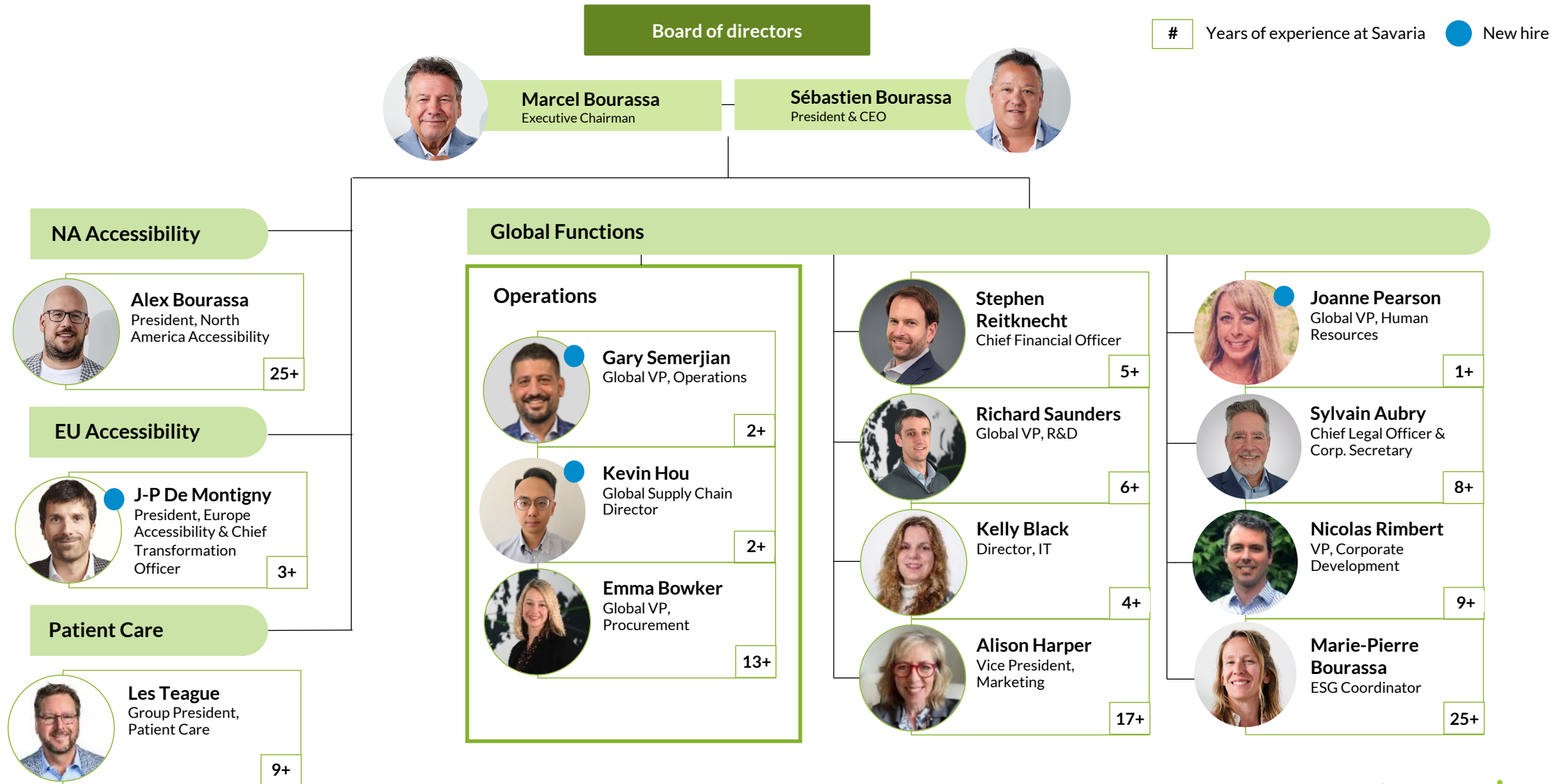
Quarterly adjusted EBITDA¹
\$M 2025 vs 2024



¹ Adjusted EBITDA does not have any standardized meaning prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the "Non-IFRS financial measures" section of the Q4-25 MD&A.

Note: all monetary figures in CAD

Professionalized organization structure with global functions



We transformed the way our 14 plants operate to make our global footprint a competitive advantage

Savaria One re-defined our global Supply Chain as a **fully integrated asset; improving throughput, cost of material and lead times**

Integrated manufacturing network

- Strategic utilization of manufacturing capabilities
- Mix of LCC sites and late-stage customization sites
- Targeted Capital Investments

Operational Excellence

- Resilient pipeline of productivity initiatives
- Culture of Continuous Improvement/Kaizen
- Relentless focus on workplace H&S

Strategic procurement

- Enterprise-wide spend data intelligence
- Category strategies with global expertise
- Collaboration in product development

We built sustainable operational excellence



Sustainable margins

- 100+ new initiatives in the pipeline
- Recurring initiative impacts



Disciplined governance

- Structured business cadences and reviews
- Kaizen culture

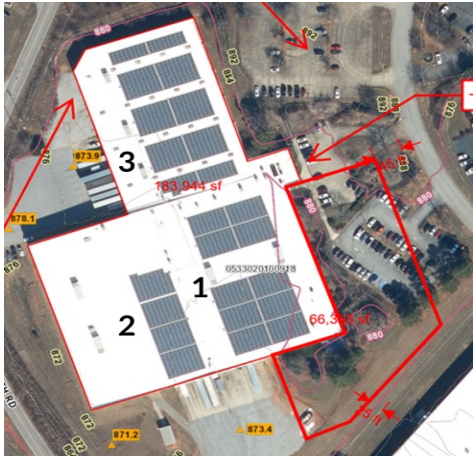


Rigorous Ops practices

- Reporting metrics and intelligence
- Inventory management

Savaria One set a foundation of continuous improvement and set our teams up to deliver on our next chapter of growth

We are investing in our Greenville factory in 2026



De-risk

- Majority of Eclipse elevators sold in the US
- Localized production (metal parts, wood)
- Localized assembly

Enhance

- Customized finishing of cabins (paint)
- Closer to market – short lead times

Expand

- 55k sq ft space
- Room for new products

2030 Growth Ambition

Sébastien Bourassa
President & Chief Executive Officer



Topics

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Across all markets, favorable tailwinds and fragmentation leave headroom for growth

Accessibility

5Y market growth 5-7% 3-5% 1-3%

North America







Europe







Patient Care









Leading position in a fragmented and growing market

Large whitespace opportunity across all accessibility segments

Somewhat fragmented market favoring complete product offerings

	Stairlifts		~\$400M Market size	Top 5 Position
	Residential lifts		~\$300M Market size	Top 3 Position
	Platform lifts		~\$150M Market size	Top 3 Position

	Stairlifts		~\$750M Market size	Top 3 Position
	Residential lifts		~\$350M Market size	Market entry
	Platform lifts		~\$350M Market size	Top 10 Position

	Surfaces		~\$500M Market size	Top 5 Position
	Beds		~\$300M Market size	Top 10 Position
	Ceiling lift		~\$200M Market size	Top 5 Position
	Slings		~\$200M Market size	Top 5 Position

Also present in *distributed products* such as chairs, bathing solutions, etc.

Source: Savaria research

Note: Market sizes are in manufactured wholesale value (not retail price), excludes some of our products (e.g. LULA commercial elevators, material lifts) as well as any service revenue; all monetary figures in CAD

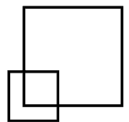
5-year target

Global leader in accessibility and mobility solutions

Key priorities



Lift our organic growth rate through high impact commercial initiatives



Complement commercial initiatives by pursuing acquisitions



Continue to enhance our business systems to enable and support growth

¹ Adjusted EBITDA margin does not have any standardized meaning prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the "Non-IFRS financial measures" section of the Q4-25 MD&A.

Note: all monetary figures in CAD

~12%

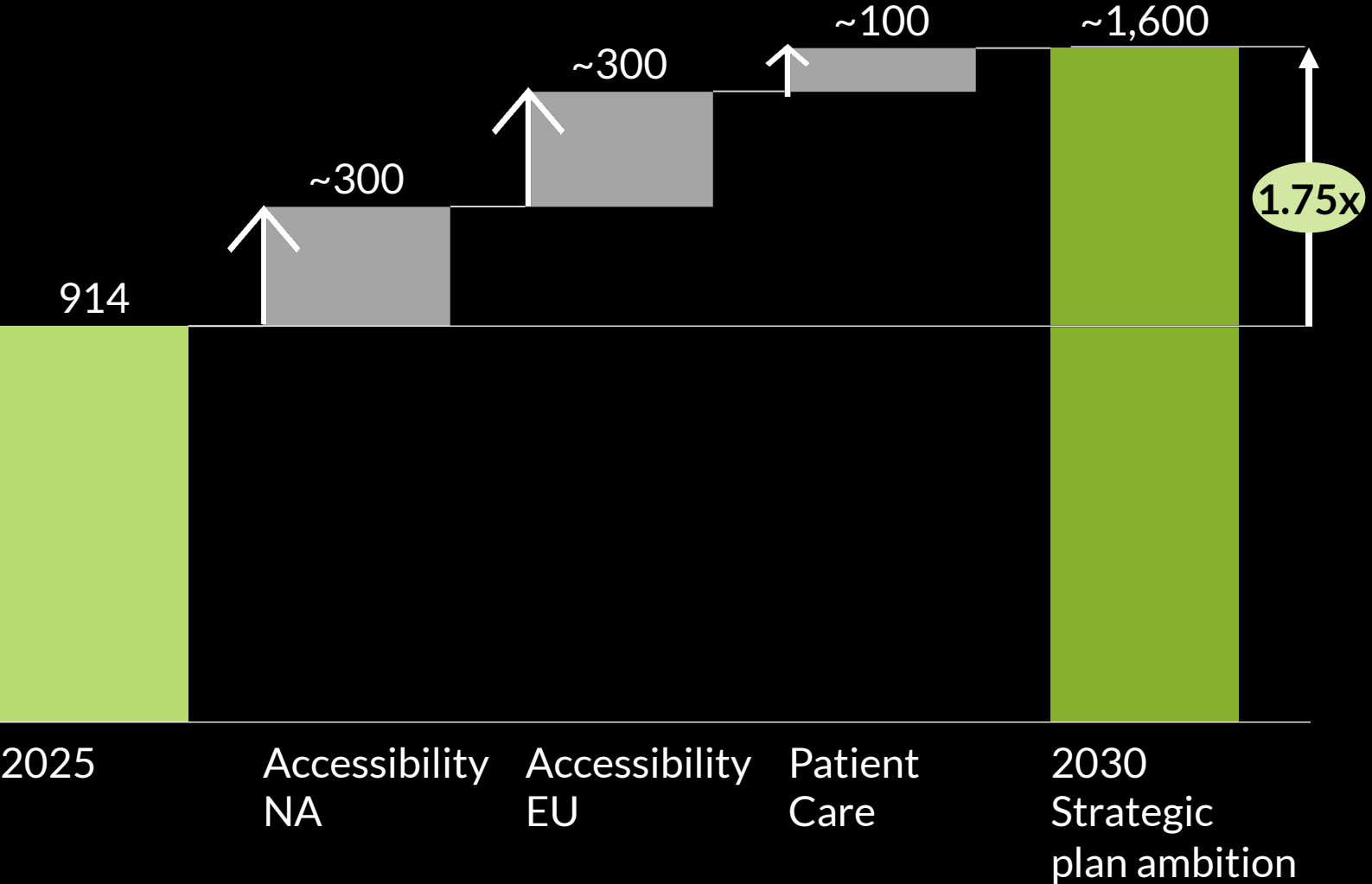
2025-30 CAGR

20+%

Adj EBITDA margin¹



Achieving our targets will deliver **\$1.6B** of revenue by 2030



Revenue \$M

Note: all monetary figures in CAD

Well-positioned in attractive markets with scalable, profitable growth, and accretive M&A



Attractive markets and positioning

Fast-growing markets with structural tailwinds

Markets with room for consolidation

Leading market position



Path to scalable, profitable growth

Healthy industry-leading margins

Right team to implement the detailed plan

Resilient business model



Disciplined, accretive M&A as a growth engine

M&A capacity and capabilities

Proven capital allocation discipline

Reinvestment in product innovation and mkt. expansion

Clear path to double digit top-line growth

EU Accessibility

Jean-Philippe De Montigny
*President, Europe Accessibility
and Chief Transformation Officer*



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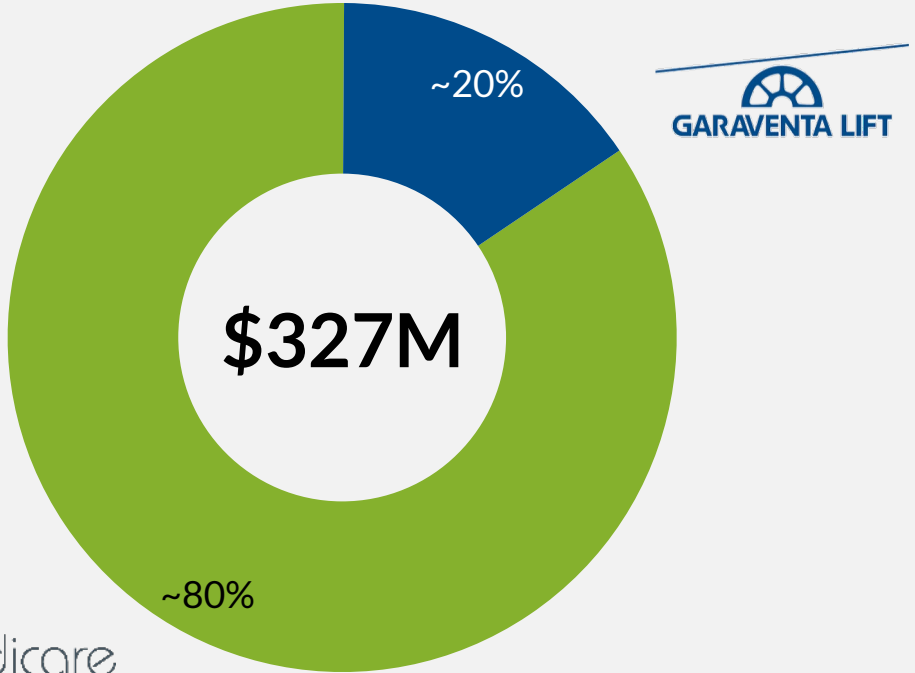
Role of M&A in our plan

Financial outlook and guidance

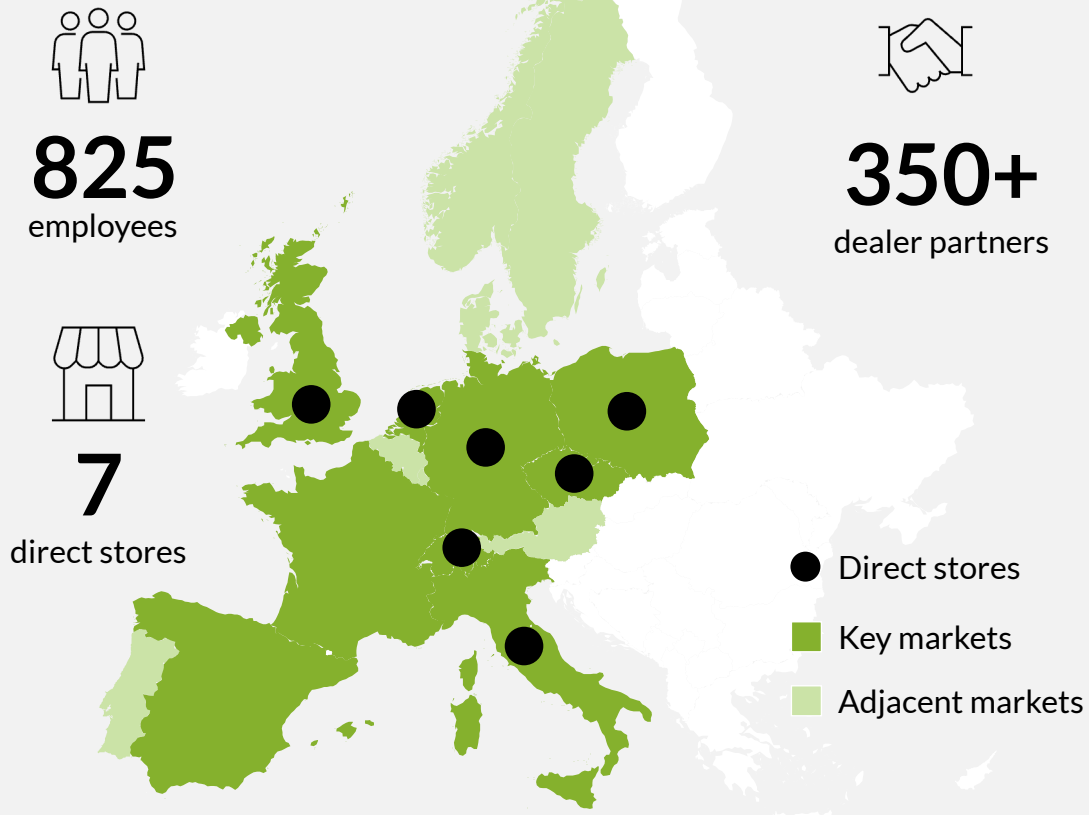
Closing & Q&A panel

Accessibility Europe overview

Revenue by product

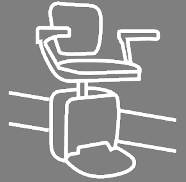


European geographic presence



Note: all monetary figures in CAD

Operating in a growing market



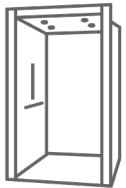
Stairlifts



5-6%
2025-30 est. CAGR

Fragmented market with Savaria recognized as a leader with its **extensive portfolio**

Key market presence



Residential lifts



4-5%
2025-30 est. CAGR

Well-established market with **large installer base** and fragmented with small OEMs

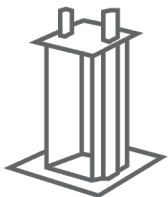


Platform lifts



2-3%
2025-30 est. CAGR

Mature market more sensitive to public subsidies and accessibility regulations



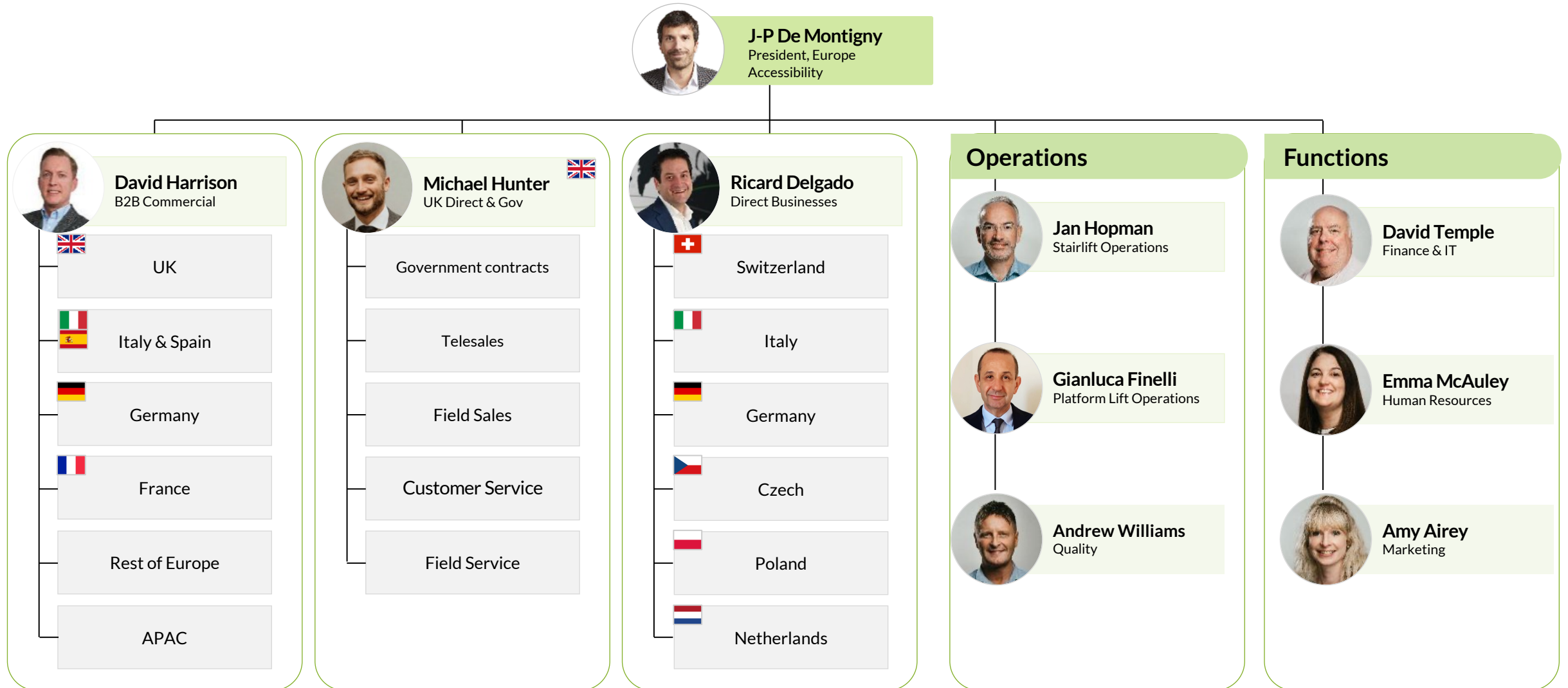
Through floor lifts



6-7%
2025-30 est. CAGR

Emerging market with **fast growth** yet concentrated around single market leader

Organized for growth in Europe



2030 Commercial Strategy

Be the partner of choice for dealers

Revamped stairlift line-up

Continuously deliver and improve our value proposition

Dedicated sales and support leadership with B2B partners

Change of name – Savaria brand

Grow Direct businesses

Invest in scale-up marketing

Enhance our sales effectiveness

Expand our product offering

Drive services revenue

Bring the full portfolio to the EU

Cross-sell Handicare and Garaventa Lift products

Sell Multilift in Europe

Introduce home elevators

Gain our fair share of the through floor market (LUMA)

We have a better portfolio than ever in Europe

Luma Lift



Multilift



K2 Stairlift



Artira 3



Modular chair



Savaria Link

savaria Jobs Overview

- Dashboard
- Jobs Overview**
- Products
- Dealers
- Brands
- Users
- User Groups
- Document Library

Job History

Pick date and time Show latest Jump to fault

Lift Data

2/21/2026, 3:46:51 PM (Latest)

Safeties	Selector	Operation Information		LEDs	Calls	Hoistway Doo
Current LED Status	Ideal LED Status	Item				Description
✓	●	BL Input	●			Main Inco
✓	●	Internal SC Check	●			Internal M
	●	AL				Automatic
	●	INS / TEC27				The Lower
	●	CC				Into the pl
	●					Main con

Clear recognition for our best-in-class offering



NA Accessibility

Alex Bourassa

President, North America Accessibility



Topics

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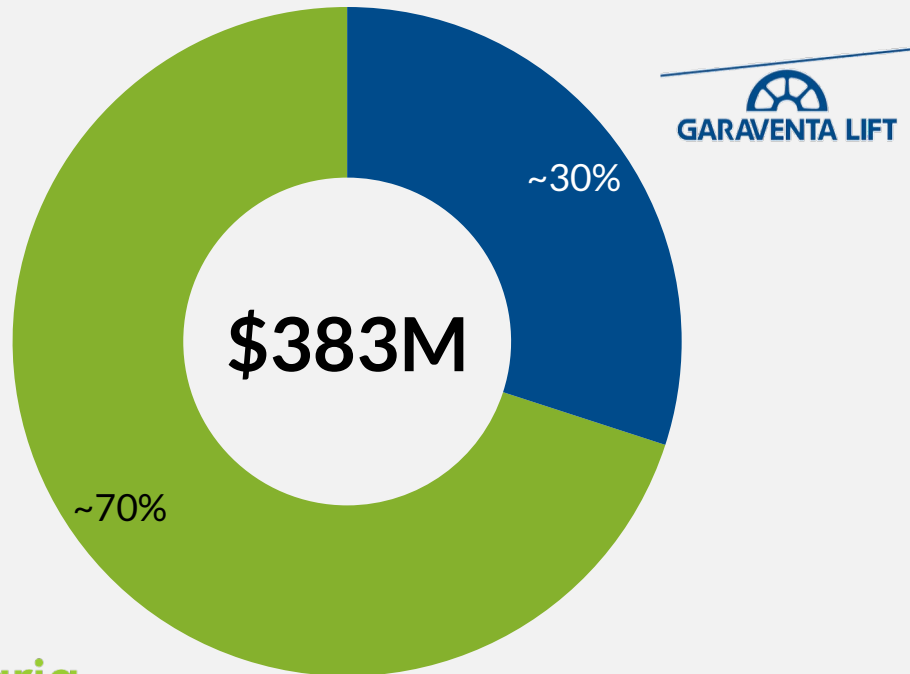
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Accessibility North America overview

Revenue by brand



savaria.

North America geographic presence

1,115
employees

500+
dealer partners

18
direct stores



+ Australia!

Operating in a growing market



Stairlifts

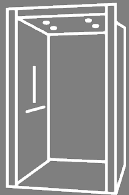


5-6%

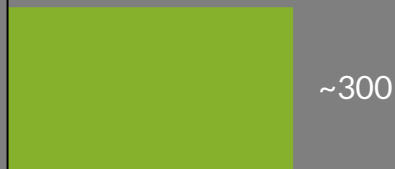
2025-30 est. CAGR

Consolidated manufacturer market (top 5=90%); fragmented B2B distribution

Key market presence



Residential lifts



4-5%

2025-30 est. CAGR

Fragmented market with few national manufacturers and a range of regional players



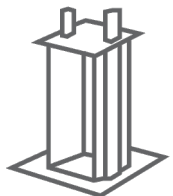
Platform lifts



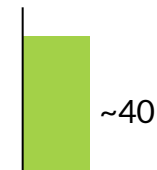
2-3%

2025-30 est. CAGR

Balanced market between residential and commercial applications



Through floor lifts

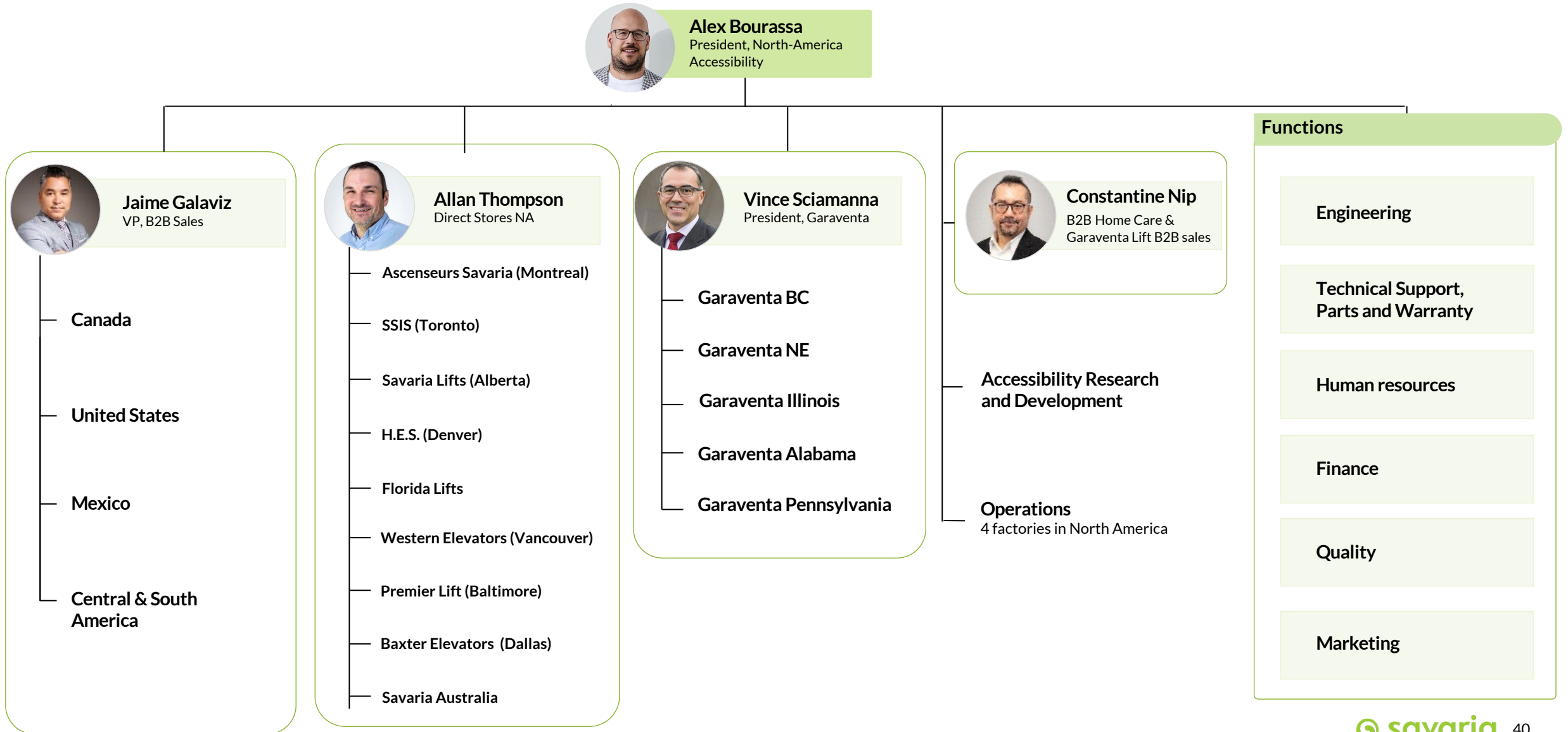


6-8%

2025-30 est. CAGR

Emerging market with fast growth yet concentrated around single market leader

Organized for growth in North America



Commercial strategy

Doubling down on stairlifts

- Continue product innovation
- Expand our sales coverage
- Partner with dealer distribution networks

Growing our home elevator success

- Expand in low-penetration regions
- Replicate best practices from direct stores
- Engage national builders

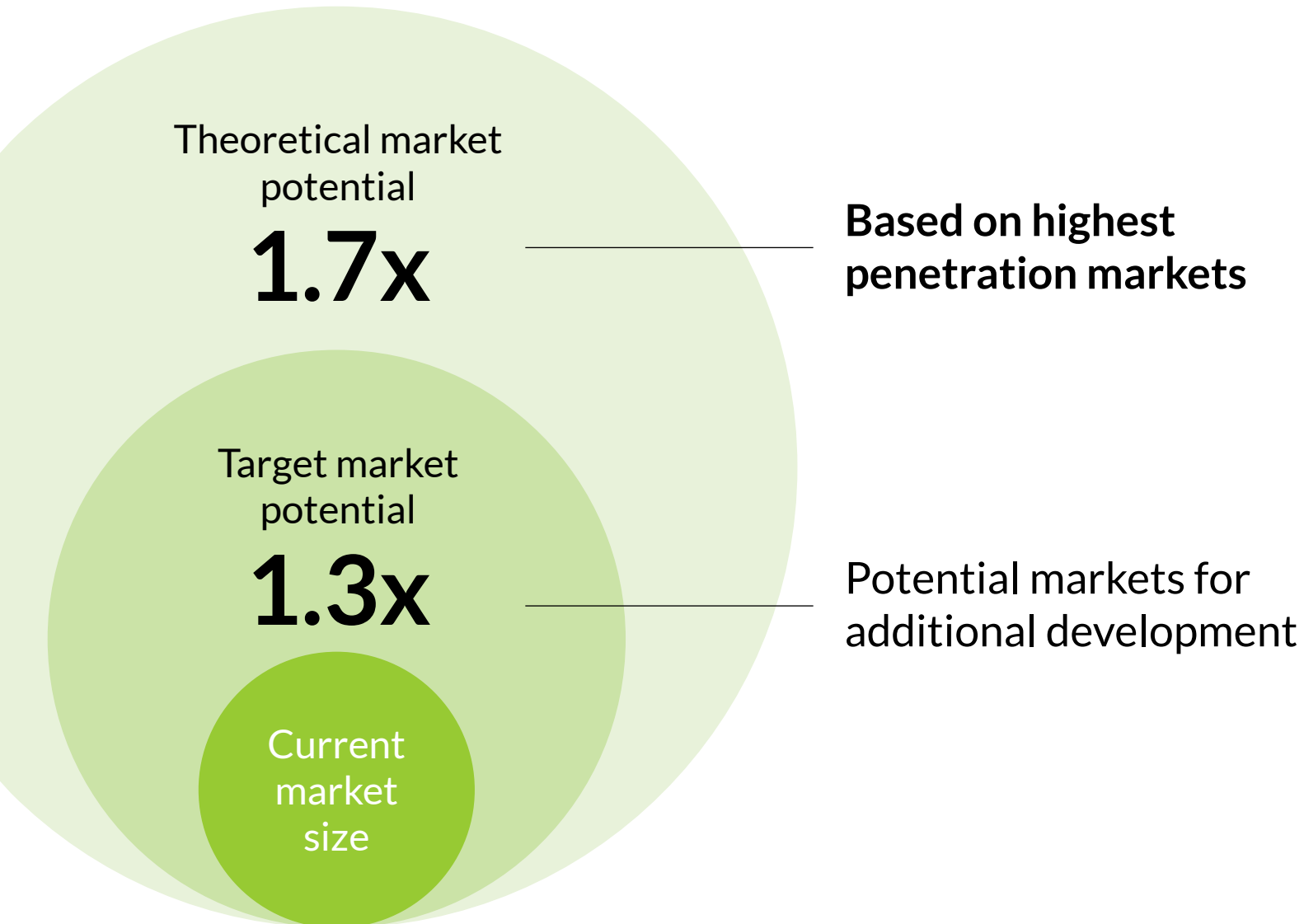
Becoming a leader in through floor lifts

- Convert existing dealers
- Expand remodeler partnerships
- Launch wheelchair-sized model of Luma

Grow our highly profitable direct stores

- Continue to grow direct stores by professionalizing management and sharing best practices, tools and systems
- Double down on service and maintenance

Unlock untapped home elevator market potential by leveraging our proven success recipe



Tailwinds

- ✓ Population density
- ✓ Growth in multi-story home builds and retrofit stock
- ✓ Aging demographics
- ✓ High home values, equity and available financing
- ✓ Hillside / split-level topography

Other areas of growth

Products



LULA elevators



Matot Dumbwaiter

Geography

Australia

Mexico

Central & South
America

Accessibility segment is fueled with continuous investments in product innovation

A strong pipeline of innovations...

... and the right R&D org to develop them

Luma Lift



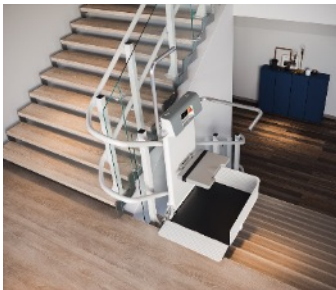
Multilift CE



K2 Stairlift



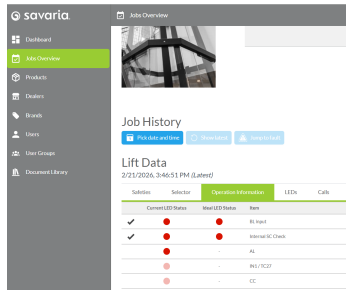
Artira 3



Modular chair



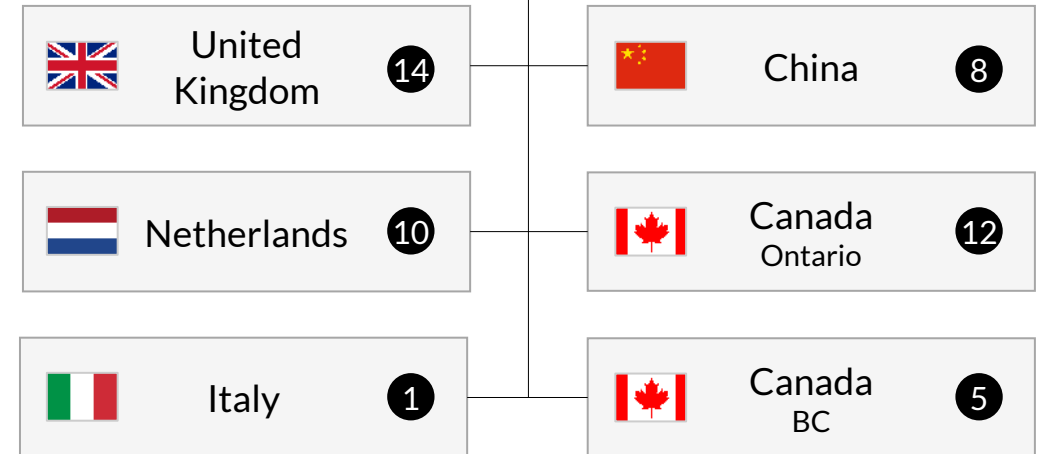
Savaria Link



X Number of positions ● Internal promotion



VP, GLOBAL R&D
Richard Saunders



50 employees dedicated to Accessibility R&D

Patient Care

Les Teague

Group President, Patient Care



Topics

Executive Chairman Welcome

CEO Vision

Celebrating Savaria One

2030 Growth Ambition

Europe Accessibility

North America Accessibility

Patient Care

Role of M&A in our plan

Financial outlook and guidance

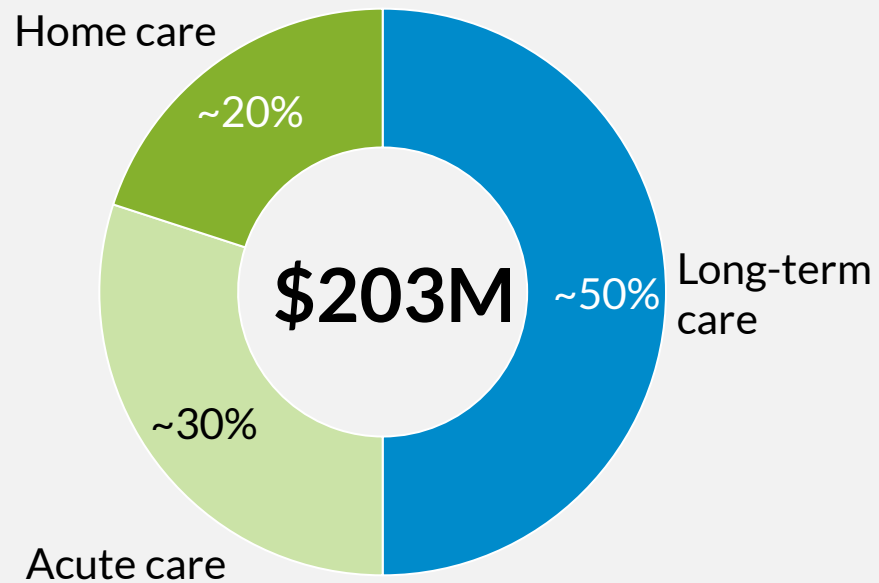
Closing & Q&A panel

Our vision is to provide better quality of life for patients, patients' families and caregivers across the continuum of care

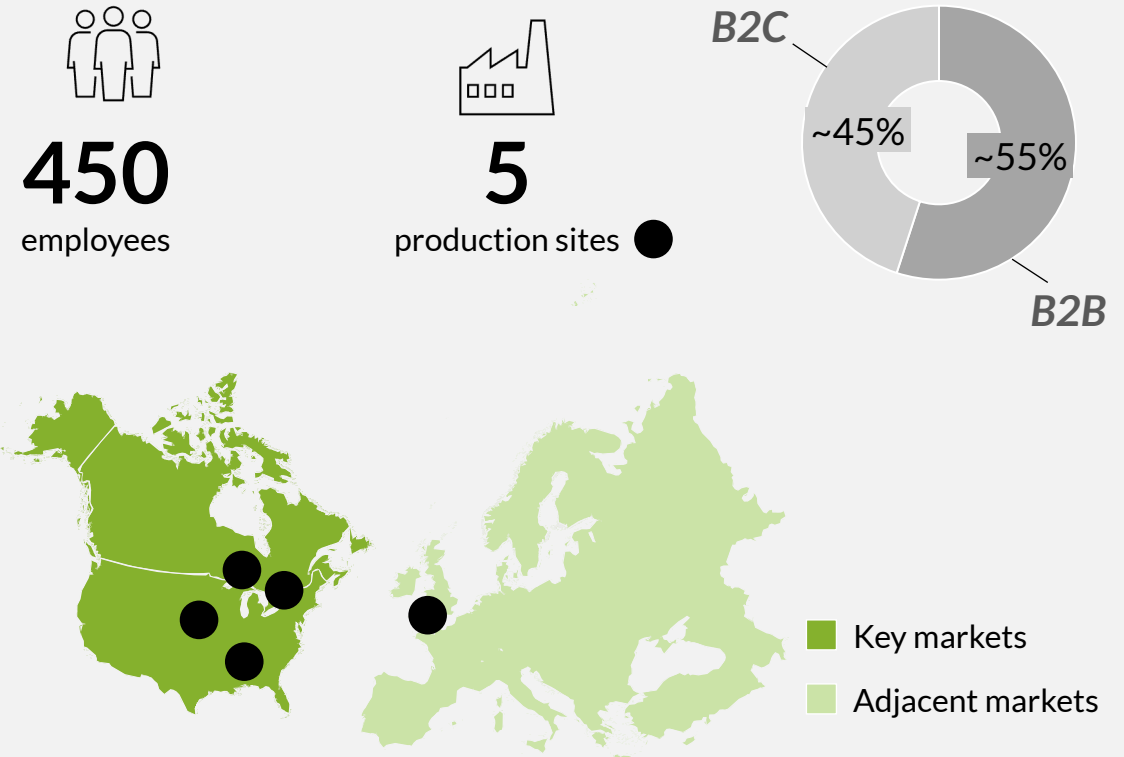


Segment overview

Revenue by segment



Geographic presence











Note: all monetary figures in CAD

Operating in a growing market

Key market presence

Manufactured products

	Surfaces  ~500	4-5% 2025-30 est. CAGR	Increasingly competitive market due to new manufacturer entry
	Beds  ~300	3-4% 2025-30 est. CAGR	Fragmented market with Savaria among major players
	Ceiling lifts  ~200	6-8% 2025-30 est. CAGR	Growth opportunities driven by replacement of aging installed base and new construction projects
	Slings  ~200	6-7% 2025-30 est. CAGR	Relatively concentrated market favoring players offering both slings and lifts

Distributed products

Floor lifts  ~250	5-8% 2025-30 est. CAGR	Savaria has a limited presence in floor lifts
Institutional bathing  ~100	2025-30 est. CAGR	and institutional bathing

Source: Savaria research
 Note: Market sizes are in manufactured wholesale value, excludes any service revenue; all monetary figures in CAD

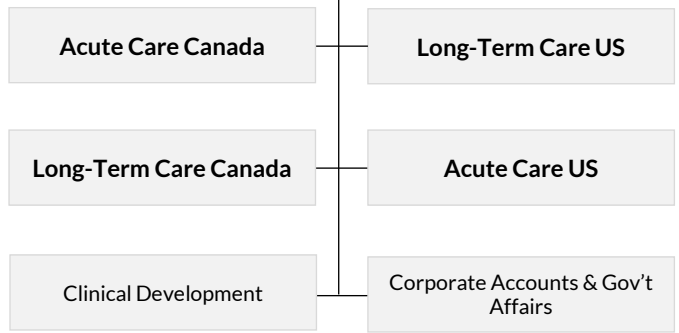
Organized for growth in Patient Care



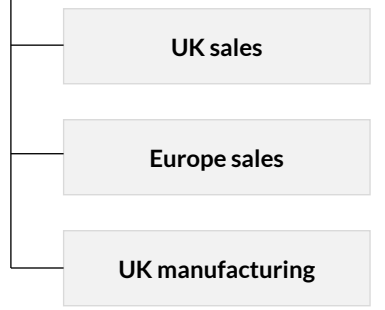
Les Teague
Group President, Patient Care



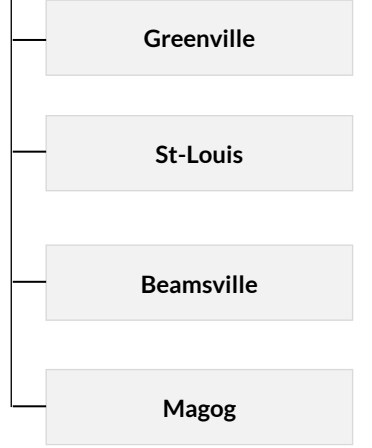
Philip Marmina
SVP, Sales North America



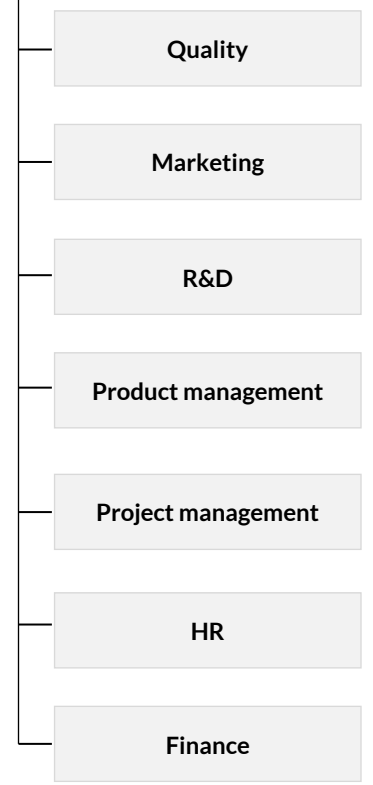
Gary Bevan
President, Silvalea



Derrill Darby
VP, Operations



Functions



Commercial strategy

Deepen penetration in U.S. acute & post-acute

- Target ceiling lift replacements
- Expand sales team
- Partner with large distributors and GPOs

Upgrade product line up

- Revamp beds and surfaces line-up
- Develop compatible products with competitor equipment

Increase cross-sell and “own the room”

- Cross-sell products— bundle offering and leverage institutional relationships
- Grow home care segment

Grow Europe and the Rest of world

- Expand into Rest of World through distributors in select international markets
- Seize opportunity to grow through NHS contract award

A rich pipeline of product innovations under development

Surfaces



APMI and Acute surface mattress

Ceiling lifts



Class III integrated scale,
installation innovations

Beds



Next gen bed with integrated pump
Split frame bed

M&A Strategy

Sébastien Bourassa
President & Chief Executive Officer



Topics

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**In the last 3 years
we deployed our
capital towards**

Savaria One transformation

Modernizing our assets

Innovating our products

Debt repayment

**Today we turn our
focus on growth
including M&A**

Opportunity to leverage our strong financial profile to execute M&A as a key growth enabler

High FCF generation



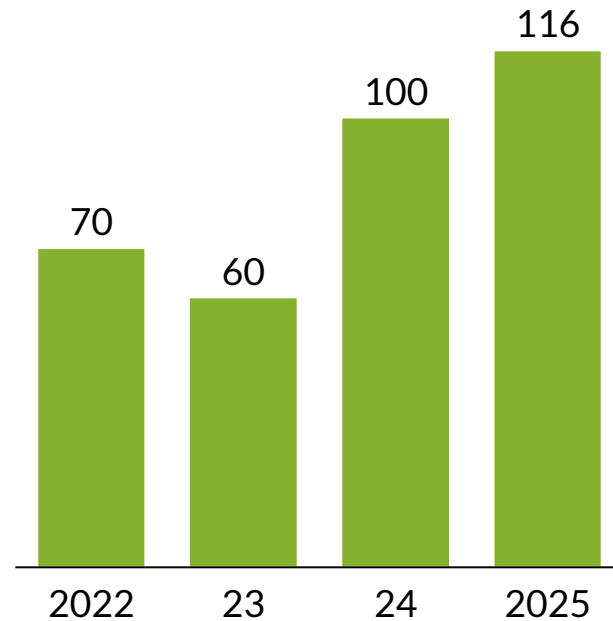
Strong balance sheet



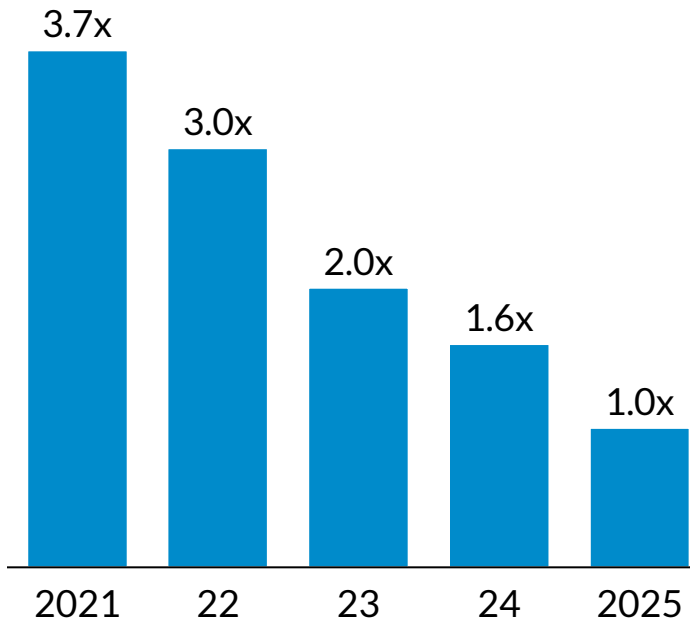
Robust liquidity position



Free cash flow¹, \$M



Net debt to adj. EBITDA¹



Available liquidity¹, \$M

\$312M

as of end of 2025

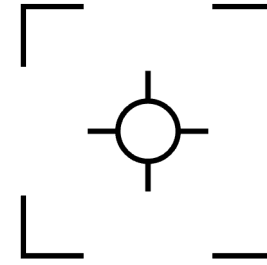
Non IFRS measures

1. Adjusted EBITDA, available liquidity and free cash flow do not have any standardized meanings prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the "Non-IFRS financial measures" section of the Q4-25 MD&A.

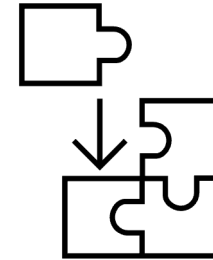
Note: all monetary figures in CAD

**Our approach
to long-term
value-
creation
through
acquisition**

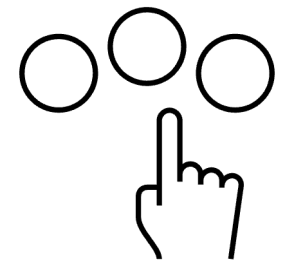
**Focused strategy &
diligent process**



Fast integration engine



**Rich pipeline for continuous
deal-making**



M&A priorities

Acquire dealers

Continue to **acquire dealers** with a cadence

Pursue **'collaborative'** acquisition enabling stronger operating discipline and additional capacity for growth

Complement our business portfolio

Ensure the **commercial success** in our core businesses

Accelerate strategic priorities by expanding coverage and product portfolio

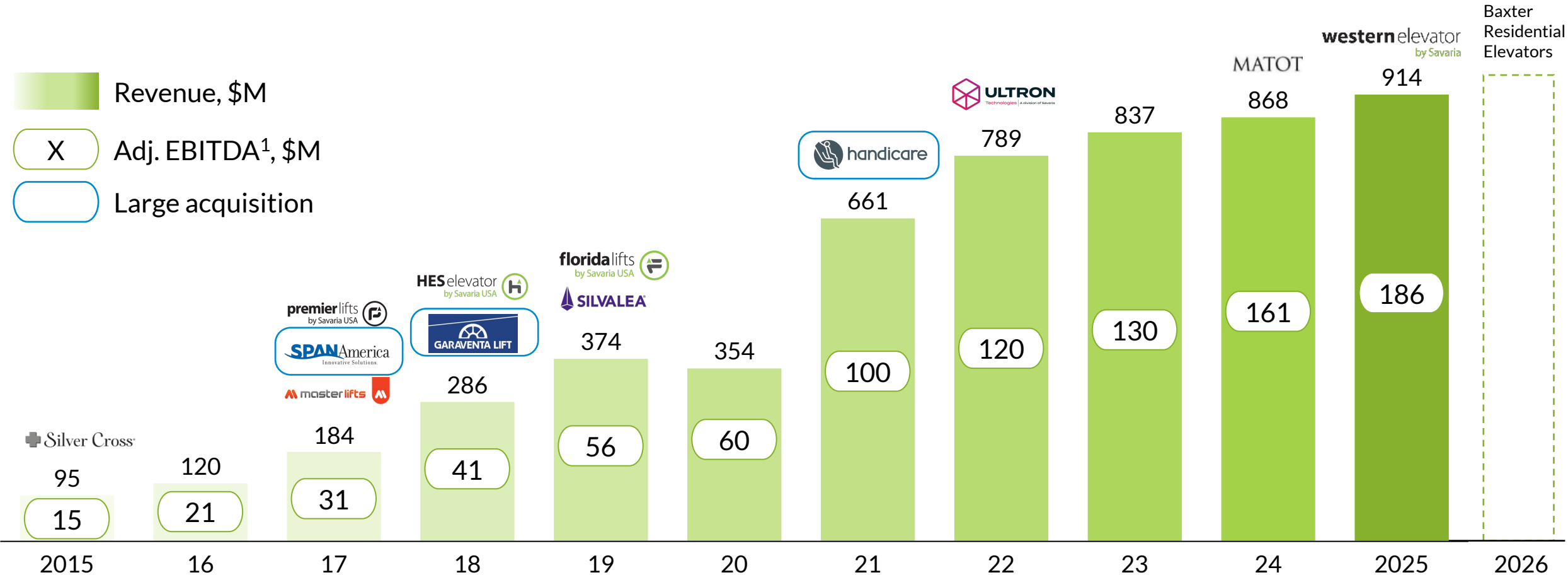
Seize opportunistic deals

Actively **monitor market activity** and other prioritized M&A themes

Develop **value-creation thesis** on case-by-case basis with clear criterion

Proven M&A and integration track record

Savaria revenues & Adj. EBITDA¹, \$M



1. Non-IFRS measure, see IFRS financial information section
 Note: all monetary figures in CAD

Financial Outlook

Stephen Reitknecht
Chief Financial Officer



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Closing & Q&A panel

Results reaffirm our strong financial position

Metrics	2022	2023	2024	2025	22-25 change
Revenue \$M	\$789	\$837	\$868	\$914	5% CAGR
Gross margin %, \$M	32.2% \$254	34.2% \$286	37.1% \$322	38.7% \$353	+650 bps
Adjusted EBITDA ¹ %, \$M	15.2% \$120	15.5% \$130	18.6% \$161	20.4% \$186	+520 bps
Free Cash flow ¹ \$M	\$70	\$60	\$100	\$116	18% CAGR
Adjusted net earnings per share ¹ , \$	\$0.61	\$0.65	\$0.90	\$1.21	26% CAGR

1. Adjusted EBITDA, free cash flow and adjusted net earnings per share do not have any standardized meaning prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the "Non-IFRS financial measures" section of the Q4-25 MD&A.

Note: all monetary figures in CAD

A healthy balance sheet entering our next growth chapter

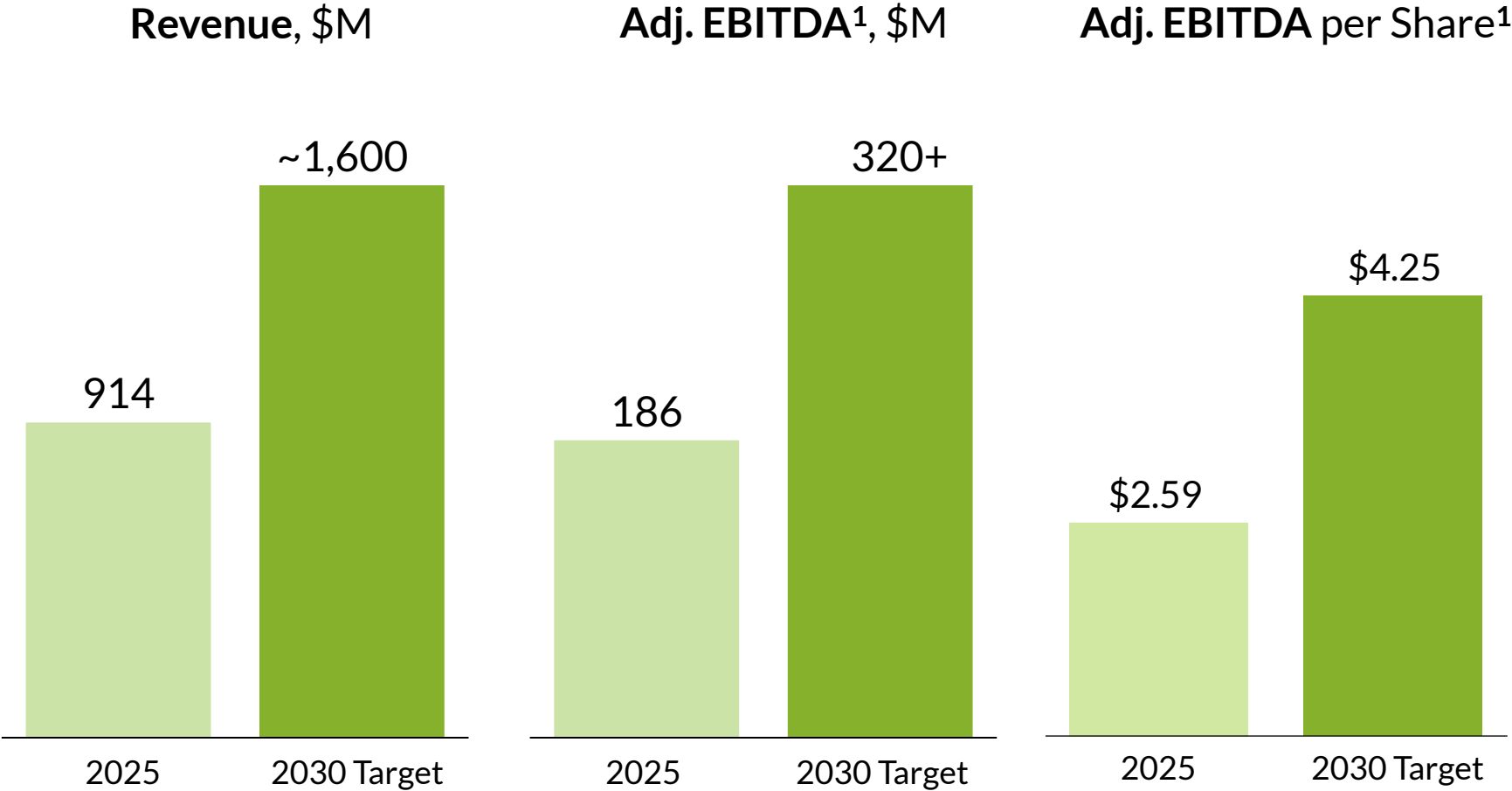
Metrics	2022	2023	2024	2025	22-25
Net Debt ¹ \$M	\$369	\$270	\$263	\$192	-\$177
Net Debt to Adj. EBITDA ¹ Ratio	3.0x	2.0x	1.6x	1.0x	-2.0x
Cash Conversion Cycle ¹ Days	69 days	76 days	74 days	68 days	-1
Dividend Yield ² (%) Paid (cents/share)	3.0% 50.5	3.6% 52.0	3.0% 52.5	2.6% 54.5	3.0% avg

¹ Net debt, net debt to adjusted EBITDA, cash conversion cycle do not have any standardized meaning prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the “Non-IFRS financial measures” section of the Q4-25 MD&A.

² Dividend paid per year divided by average share price during that year

Note: all monetary figures in CAD

Target ~\$700M of accretive top-line growth across our businesses



~12%

Revenue growth per annum

~75%

Revenue growth by 2030

~72%

Adj. EBITDA¹ growth by 2030

¹ Adjusted EBITDA and adjusted EBITDA per share do not have any standardized meaning prescribed by IFRS and may therefore not be comparable to similar measures presented by other issuers. Refer to the "Non-IFRS financial measures" section of the Q4-25 MD&A
 Note: all monetary figures in CAD

Closing Remarks

Sébastien Bourassa

President & Chief Executive Officer



Topics

Executive Chairman Welcome

CEO Vision

Celebrating Savaria One

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Well-positioned in attractive markets with scalable, profitable growth, and accretive M&A

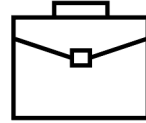


Attractive markets and positioning

Fast-growing markets with structural tailwinds

Markets with room for consolidation

Leading market position



Path to scalable, profitable growth

Healthy industry-leading margins

Right team to implement the detailed plan

Resilient business model



Disciplined, accretive M&A as a growth engine

M&A capacity and capabilities

Proven capital allocation discipline

Reinvestments in product innovation and mkt. expansion

Clear path to double top-line growth

The Savaria logo consists of a circular icon on the left containing a stylized 'S' shape, followed by the word 'savaria' in a lowercase, sans-serif font. A registered trademark symbol (®) is located at the end of the word. The entire logo is rendered in a light green color.

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